

Discussion on Purchasing Structures

COUNCIL STUDY SESSION | December 10, 2024

Municipal Purchasing Plan Key Goals



- Encourage minority-owned business inclusion
- Efficiency through cooperative purchasing
- Support small/local business



Transparency

- Open/competitive process to prevent favoritism
- Bids posted on website
- Streamlined process to reduce delays and costs



- Negotiated Contracts
- Grants
- Quotes/Formal bids
- Board involvement
- Council approval



Board Involvement in Purchasing

Dept needs identified

Boards/ Staff/ Council

Boards help with form and function feedback

Staff makes the ultimate recommendation to the budget

Budget process & allocation

Staff and Council

Budget processes that go through the City Manager and Council **Purchasing**

Staff

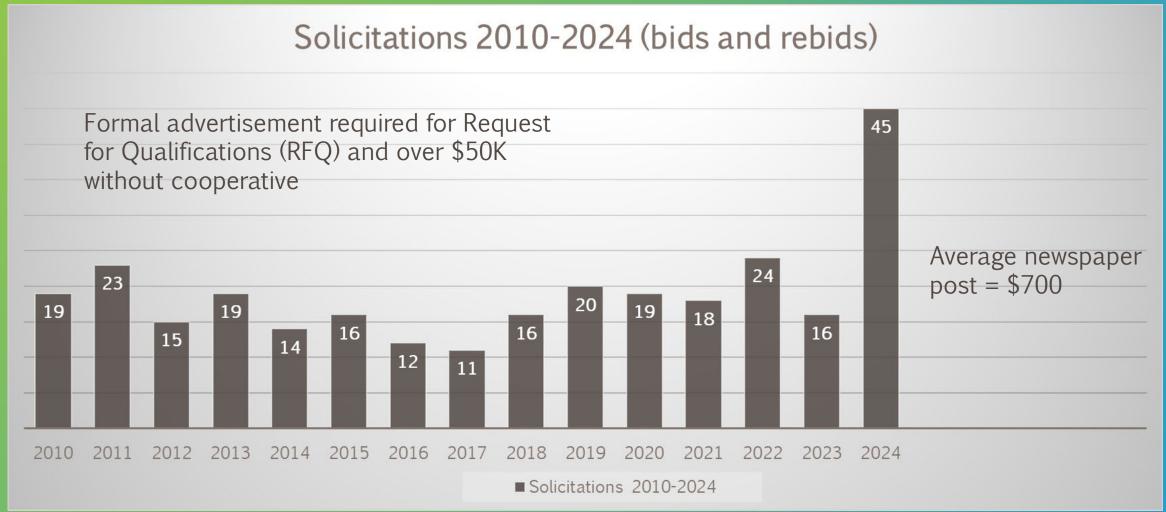
Appropriate processes followed

Approvals

City Manager and City Council

Council or City
Manager
approval
depending on
amount

Advertisement Formal Bids





Cooperative Purchasing

Created by legislation in 1979, the Texas Dept of Information Resources CO-OP Program (DIR) offers members to make the most of their purchasing dollars with the State's volume buying power.

- Bidding process meets all local govt. requirements.
- Vendors are properly vetted and meet all requirements to qualify for the bid.
- Streamline procurement process, reducing administrative burden on entity with no fees.
- Ability to negotiate with vendors that are on a cooperative and create our own in-house contracts with the vendors.
- ❖ Access to broader range of vendors and products.
- **Economies of scale buying power / volume discounts.**
- Assists smaller entities with decentralized Purchasing, minimizing staffing levels and admin costs.



Why Cooperatives?

Cost Savings:

- DIR typically negotiates better pricing on a statewide level, than as a smaller city.
- Save attorney fees for drafting agreements we purchase off the DIR.
- Easier ordering reduces need for excess inventory, which saves in storage costs, waste, and optimizes cash flow.
- Members receive purchase rebates.

Efficiency:

- Reduced lead times for product/service delivery and legal review with prenegotiated, collective agreements.
- Centralizes bidding and ordering processes, saving staff time in writing Request for Proposals (RFP's) or hiring consultants for the bid specifications.
 - Especially true with purchases for Fleet, IT, and Public Works.
- Many grants allow cooperatives as an acceptable bid process saving staff time in meeting tight deadlines.



Cooperatives

Suggested improvements:

- For services/products over \$50K- require additional quote to ensure competitive pricing, transparency, and efficient use of public funds.
 - ➤ Additional quote from cooperative or non-cooperative vendor
 - Exceptions for sole source, grants, emergency, professional services, specialty, continuity of service, term extensions, non-response, additional cost to hire consultant for bid specs, or used/surplus goods
- Development of bid guidelines for simpler products.
 - ➤ Concrete, janitorial, fencing, etc.



Competitive and Cooperative Purchasing

City of Coppell

<\$50K- 3 quotes or 1 cooperative

>\$50K- formal bids or 1 cooperative

Purchasing team = 1 person

City of Farmers Branch

<\$50K- 3 quotes or 1 cooperative

>\$50K- formal bids or 1 cooperative

Purchasing team = 1 person

City of Carrollton

<\$50K- 3 quotes or 1 cooperative

>\$50K- formal bids or 1 cooperative

Purchasing team = 6 persons

Town of Addison

<\$50K- 3 quotes or 1 cooperative

>\$50K- formal bids or 1 cooperative

Purchasing team = 2 persons



Purchasing Training

Dollar Amount Requirements



UNDER \$3,000

- Recommend at least 1 quote in order to reduce change orders.
- Getting additional quotes leads to competitive pricing and vendor engagement.



\$3,001-\$50,000

- Requires at least 3 quotes (2 HUB)
- Cooperative # or piggyback agreement.
- Sole Source letter
- Signed Agreement



OVER \$50,000

- Council Resolution
- Should have been formally bid by the City, or used a cooperative contract.
- Sole Source letter w/resolution.
- Agreement signed by the City Manager (Interim) w/resolution.



OVER \$50,000

 If the change order makes the purchase order go above \$50,000, it will need to go to Council for approval to pay the invoice or add funds to the PO.





Questions?

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