EXHIBIT “A”

PROPOSED
2017-18 FISCAL YEAR BUDGET

City of Farmers Branch
13000 William Dodson Parkway
Farmers Branch, Texas 75234

July 28, 2017

The Honorable Mayor and
Members of the City Council

The City of Farmers Branch management team is honored to present the 2017-18 Proposed Operating and Capital Improvement Program Budget. This year's budget has been prepared with the objectives of maintaining the financial strength of the City, meeting the needs of citizens and implementing the priorities of the City Council.

A growing economy and a strategic emphasis on reinvesting in the community provides the City of Farmers Branch a unique opportunity, with the 2017-18 budget, to have a significant positive impact on its residents. This budget has been developed in congruence with the strategic plan including the guiding principles, goals and initiatives set by the City Council. It has also been designed to react to various citizen needs as presented in public information gathering activities such as the biennial citizen survey, town hall meetings, public hearings and other citizen input mechanisms.

The 2017-18 budget emphasizes investment in public safety, infrastructure and equipment needed to continually improve services to citizens. Major projects proposed include:

- Continuation of a 10-Year Street Bond Program – Phase Two
- Marsh Lane Bridge (southbound) replacement
- Street Revitalization and Improvement
- Bee Street (Restaurant Park Development)
- Expansion of the Camelot Landfill
- Justice Center Security Upgrades
- Fire Station No. 2 Relocation
- Park & Trail Improvements
- Historical Park Building Repairs
- Farmers Market Improvements
- Dr Pepper StarCenter Improvements
- Mercer Crossing Street and Utility Improvements
- Implementation of the Neighborhood Partnership Program

Strategic Planning

In June 2017, City Administration met with the City Council to review the City mission statement and guiding principles and to seek direction in preparing the fiscal year 2017-18 budget. The established mission statement, guiding principles and goals for the City of Farmers Branch are:

"Our Mission at the City of Farmers Branch is to build a vibrant, dynamic community that consistently seeks to improve the quality of life for our residents."

Guiding Principle – Ethics & Integrity

Doing the right things for the right reasons delivers exceptional results.

- Establish standard operational practices designed to deliver consistent high performance.
- Pursue transparency, accountability, and accessibility wherever possible.
- Pursue opportunities to strengthen relationships across internal departments and with area cities, counties, school districts, chambers of commerce, state and federal agencies, and social services.

Guiding Principle – Financial Stewardship

Stakeholders' investments should be protected through conservative budgeting, spending and resource management.

- Maintain responsible stewardship of taxpayers' investments in the community.

Guiding Principle – Accessibility

Stakeholders deserve to know what is happening in the community and should have the opportunity to participate in its governance.

- Improve internal and external communications efforts.

Guiding Principle – Public Safety

Provide safety and security for citizens, visitors and businesses through progressive public safety programs.

- Provide professional and timely public safety services which meet or exceed industry benchmarks.
- Engage stakeholders to employ best practices in the proactive planning for and prevention of public safety incidents.

Guiding Principle – Sustainable Growth

A strong, diversified economic base provides sustainable growth.

- Promote business expansion, retention and relocation to Farmers Branch.
- Promote visits in and around the City.

Guiding Principle – Thriving Neighborhoods

Effective planning, land use, development, code enforcement, and revitalization activities yield strong, thriving commercial and residential neighborhoods.

- Plan, provide for, and promote the maintenance of vibrant residential and commercial neighborhoods.

Guiding Principle – Culture & Recreation

Beautifully maintained natural environments, parks, trails, rights-of-way, and green space paired with a wide variety of quality recreational and entertainment opportunities for all ages enhance quality of life.

- Provide community center spaces in which the public can gather for collaboration, cultural development and individual improvement.
- Maintain and develop infrastructure and beautification of City parks, trails, rights-of-way, and other green spaces.

Guiding Principle – Infrastructure & Assets

Functional, sustainable and well-maintained infrastructure, facilities and equipment are essential elements which allow the City to achieve its potential.

- Plan and prepare for the future infrastructure, facilities and equipment needs of the City.
- Maintain and improve the current infrastructure, facilities and equipment assets of the City.

Guiding Principle – Workforce Investments

A motivated, educated, experienced, diverse workforce is needed to carry out our mission.

- Provide workforce investments to maximize employee expertise, wellness, safety, and effectiveness.

Guiding Principle – Phenomenal Service

Phenomenal customer service sets us apart as a community of choice.

- Employ innovative programs, updated technologies and objective analytics to optimize efficiencies and enhance services.

These guiding principles and the associated departmental strategic initiatives are detailed and cross-referenced in the pages immediately following this budget message.

They provide a road map to accomplish the City's mission to build a vibrant, dynamic community that consistently seeks to improve the quality of life for our residents.

Fiscal Summary

The total 2017-18 budget is proposed at $107,003,754. This is $9,294,692 or approximately 9.5% greater than was adopted ($97,709,062) for the 2016-17 budget. For 2017-18, the Water & Sewer Fund budget includes additional funds for increased wastewater treatment costs and the Capital Projects Fund includes significant capital project additions. Following is a summary of the budget for each of the fund groups contained in the proposed budget.

General Fund	$ 57,004,800
Water & Sewer Fund	$ 22,020,400
Stormwater Utility Fund	$ 1,299,000
Hotel/Motel Fund	$ 3,333,900
Debt Service	$ 4,700,800
Economic Development	$ 1,000,000
Special Revenue Funds	$ 3,364,962
Subtotal Operating	$ 92,723,862
Capital Project Funds	$ 14,279,892
Total Budget	$107,003,754

Assumptions

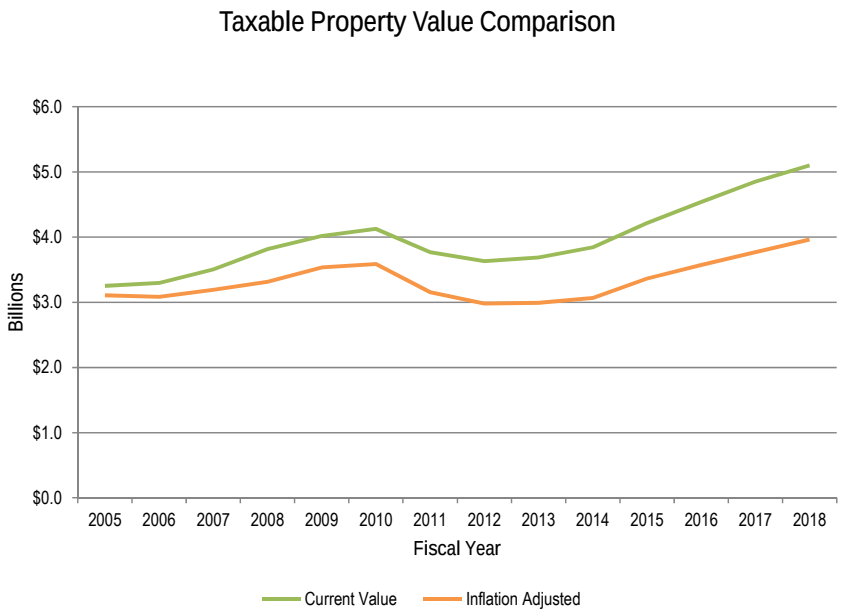
Revenues and expenditures were developed on the basis of certain economic assumptions. As has been clearly exhibited in the past, assumptions are, at best, an estimate as conditions can change significantly. Nevertheless, some assumptions must be used in developing a budget. City Administration attempts to conservatively estimate revenue and expenditure projections in order to assure a reasonable and sustainable fiscal plan.

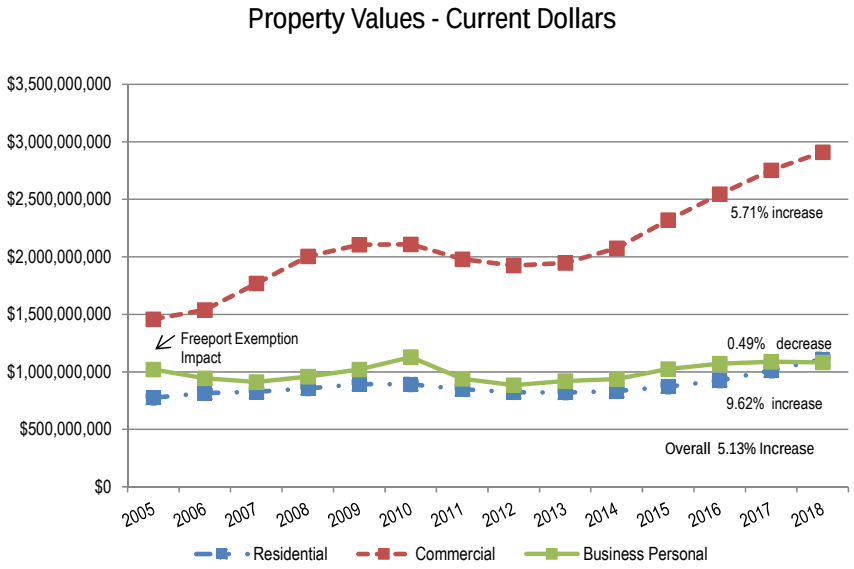
From a macroeconomic perspective, national and state trends are monitored to assess their impact on Farmers Branch. The primary national trend impacting the City has been the change in demographics. The millennial generation, born between 1980 and 2000, is the largest in U.S. history and as they reach their prime working and spending years their impact on the economy is going to be huge. Millennial housing needs, employment desires and expectation of city services will impact Farmers Branch. The challenge for the City is to proactively meet those needs, desires and expectations. At the state and local levels, the low-tax business-friendly environment has resulted in significant business relocations, expansions, employment, and population increases. This trend is expected to continue at a higher rate than the national average. For the past few state legislative sessions, bills have been introduced to reduce or cap the growth of local government revenues and/or expenditures. These bills could significantly impact the ability of Farmers Branch to meet the demands of growth and still maintain high service levels expected by our residents. The City Council has adopted a position strongly against state control of local finances. City staff will continue to monitor legislation which would adversely impact the ability of the City's elected officials to control Farmers Branch finances.

In fiscal year 2017, construction of the Mercer Crossing planned development on the City's West Side began. The impact of this estimated $1 billion value development will be significant. Public improvements totaling $33 million (financed with public improvement district bonds) are being constructed. As properties are developed and sold, it is anticipated that close to 10,000 new residents and many new businesses will enter Farmers Branch creating new revenue and expanded needs for city services. This mixed-use development of 1,000 single-family homes, 2,250 apartment units, hotels, retail, office, and restaurants is planned for build-out within five years

ultimately increasing net property tax revenue (after 40% tax increment finance participation) to the City by $1.4 million per year. This additional revenue is expected to cover the increased operational cost of delivering services required by this development.

Revenues are projected to grow in 2017-18 due to new development and a stronger economy. Property tax and sales tax revenue represent 69% of total General Fund Revenues. In past years, the City has had the fortune of a strong tax base and fund balances. Total taxable values increased 5.13% to $5.1 billion. The commercial tax base, including real and business personal property, represents a strong 78% of the City's total tax base.

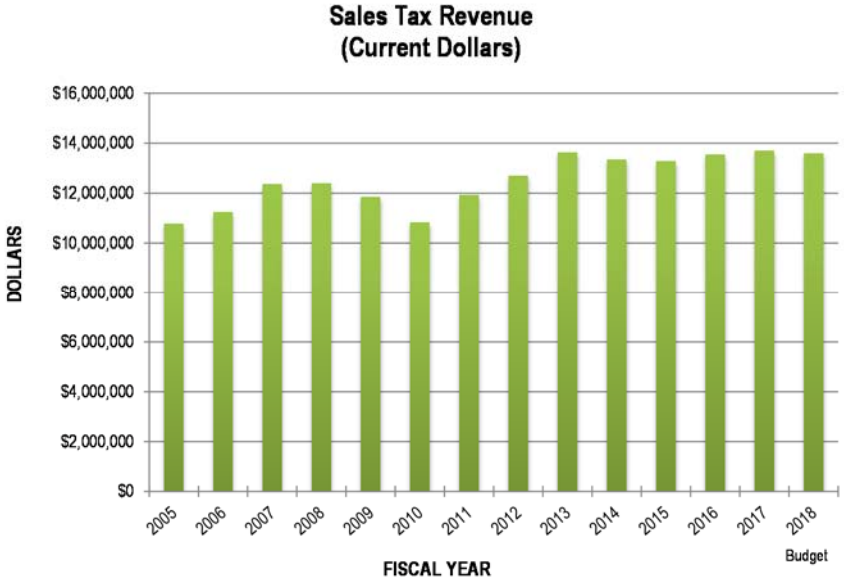




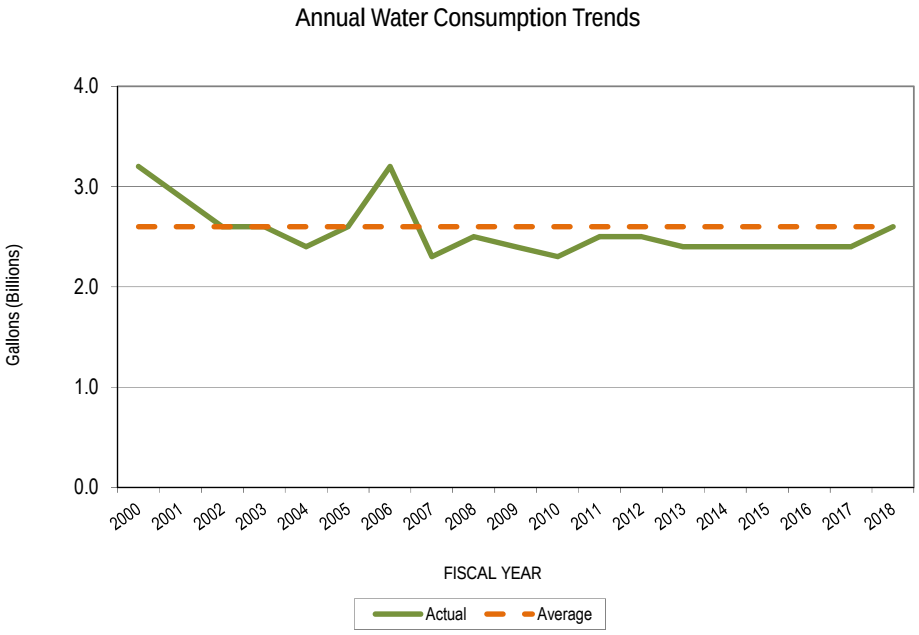
The 2017-18 proposed budget was developed by maintaining the current property tax rate of $.602267. A property tax rate at this level continues to position Farmers Branch at one of the lowest rates in Dallas County. During the 2017-18 fiscal year, the City plans to issue the remaining voter authorized Street Improvement Bonds totaling $9 million and new Fire Station No. 2 Relocation Certificates of Obligation of approximately $5.5 million to be absorbed without an

additional tax increase. The City also anticipates an election in November 2017 to consider Quality of Life Bonds totaling $15 million. If passed, the associated debt service increase could result in a two-cent property tax rate increase in fiscal year 2018-19, which is equivalent to $28.84 per year on the average home.

Sales tax revenues can fluctuate greatly due to national, state and local economic conditions. Overall, sales tax revenues from existing business are anticipated to increase slightly (less than 1%) from this year's expected actuals.



The proposed budget assumes annual sales of 2.6 billion gallons of water – consistent with consumption averages of the past five years. Water consumption is highly dependent on the weather and conservation efforts and is budgeted in a conservative manner. A $2 million fund balance target provides help in evening out the fluctuations between "wet" and "dry" years. Moderate weather conditions, conservation efforts and increasing use of high efficiency appliances have combined to stabilize annual sales at a long-term historic 2.6 billion gallon average.

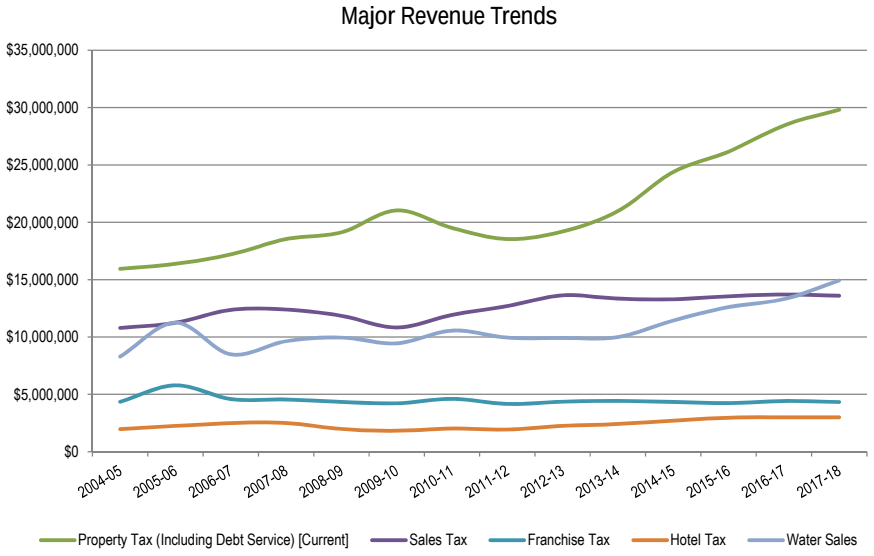


Projected Revenues – Major Operating Funds

The proposed budget details General Fund revenues at $1,891,800 greater than the 2016-17 amended budget due primarily to increases in property tax revenue ($1,300,000), building permits ($825,000) and refuse services/landfill ($550,100). Property tax revenues are increasing due to an overall 5.13% increase in values. Building permit revenues are increasing due to a large number of planned apartment projects slated for construction in fiscal year 2018 and a proposed increase in rates assessed for services. Refuse services/landfill revenues are expected to increase based upon expected state approval of an expansion permit by November 2017 that will increase contract landfill royalties from 10% to 16%. The 2017-18 budget proposes an increase in ambulance service transport rates as a measure to reduce the subsidy to the cost of providing ambulance service and to maximize Medicare, Medicaid and private insurance revenues while minimizing a patient's out-of-pocket expenses. The increased rates are projected to increase ambulance fee revenues by approximately $30,000 and are consistent with fees currently charged by area cities. City Administration is also proposing to establish/amend certain park and event fees in order to recover a portion of the costs related to providing such services.

The proposed budget details Enterprise Fund revenues at $1,104,500 greater than the 2016-17 amended budget due primarily to a 15% water and sewer rate pass-thru increase. The proposed budget includes an increase in water and sewer rates to offset rising costs for treated water from Dallas Water Utilities and wastewater treatment from the Trinity River Authority. The proposed rate increase is anticipated to result in a $14.38 monthly increase for a residential consumer consuming 10,000 gallons of water.

No growth is anticipated in Hotel/Motel Fund revenues as occupancy levels have remained relatively stable. Several new hotels are planned for construction in 2018, which should increase revenues in future years.



Proposed Expenditures – Major Operating Funds

The 2017-18 proposed budget details General Fund operating expenditures of $2,084,600 more than the 2016-17 amended budget. The proposed increases are primarily due to additional personnel costs of $581,500 [includes $415,000 in public safety personnel to cover West Side expansion], non-sworn employee merit raises and sworn police structure adjustments of $521,000, an increase in solid waste expenses related to the Lewisville hosting fee totaling $231,000, increases related to the emergency communication center (NTECC) of $111,600, facility improvements of $102,000, increased economic development funding of $100,000, increased funding for crack sealing on resurfaced streets of $100,000, increased water usage in city parks and facilities totaling $91,100, and Farmers Market - Phase 3 improvements totaling $85,000. Employee group health insurance cost increases have been a major cost driver in prior years. However, over the past five years, the City has actively managed costs, implemented significant wellness initiatives, and strategically utilized private exchanges to flatten health insurance costs. Additionally, the City is working with the Baylor Institute for Rehabilitation to bring a new Farmers Branch Family Clinic to the city. The clinic will offer healthcare services to City employees in close proximity to their place of work. The new facility will also be open to the public and signify the continuing development of the Four Corner's area - an important commercial sector of Farmers Branch.

Water & Sewer Fund operating expenditures are $1,104,500 greater than the 2016-17 amended budget due primarily to increased purchased water and wastewater treatment costs. The City's cost of purchased water from Dallas Water Utilities (DWU) has increased significantly and is at high cost levels due to legal proceedings with the Sabine River Authority. The Sabine River Authority's contract with DWU for water from Lake Fork is in dispute and under appeal with the Public Utilities Commission. The City anticipates this dispute to be resolved during the 2017-18 fiscal year. However, until the dispute is resolved, higher costs have been implemented that must be passed along to our customers as moderate and wet weather conditions over the past two years have sharply reduced revenues and eliminated fund balance reserves. Additionally, a rate increase from the Trinity River Authority has materially impacted costs in the Water & Sewer operating fund for the 2017-18 fiscal year. These increased fees are expected to continue for the foreseeable future. These are two major factors impacting an anticipated rate increase for water and sewer services for the 2017-18 fiscal year. The Stormwater Utility Fund includes expenditures of $1,299,000 for stormwater projects and compliance activities required by the City's stormwater permit.

Hotel/Motel Fund proposed operating expenditures are $589,000 less than the 2016-17 amended budget due primarily to funding of capital updates to the Dr Pepper StarCenter and funding for trail improvements during 2016-17, which are not continued in 2017-18. This decrease in expenditures is offset by an increase in expenditures related to additional Historical Park building repairs planned for 2017-18.

Fund Balances

This budget meets all multi-year financial objectives approved by the City Council. The current financial management policy notes that the City will maintain an unassigned fund balance to be used for unanticipated emergencies and needs of approximately 15%-20% of the operating budget of the General Fund.

The proposed budget estimates that the General Fund fund balance will be $7.94 million at the end of the 2017-18 fiscal year with a most realistic scenario of approximately $8.54 million. One of the City's multi-year financial objectives is to "formulate future budgets so that no use of fund balance will be required in the final operating results." The estimated final operating results are detailed as an exhibit to the budget, which illustrates the "most realistic scenario." For the General Fund, the most realistic scenario represents the expectation that expenditures will end up $300,000 less than budgeted due to cost savings, vacancies or contingency items that will not be needed.

The City defines a balanced budget as an operating budget where revenues equal or exceed expenditures and no use of fund balance is required. The 2017-18 proposed General Fund budget details a use of fund balance totaling $254,100 with a most realistic projection adding $45,900 to fund balance and is therefore considered a balanced budget. The adjusted General Fund target fund balance range is between $8.1 million and $10.9 million. The anticipated target fund balance is equivalent to 15.72% of General Fund operating expenditures adjusted for transfers to the Fixed Asset Fund.

The Water & Sewer Fund target balance is $2 million. The 2017-18 proposed budget estimates that this fund balance will be $209,593 at the end of the fiscal year with a most realistic scenario of $409,593. The proposed Water & Sewer Fund budget details an addition to fund balance of $92,800 and a most realistic scenario adding $192,800 to fund balance. As future weather conditions return to historic norms and major new development occurs, a quick return to target balances is expected.

The proposed budget estimates that the Hotel/Motel Fund most realistic balance will be $899,015 at the end of the fiscal year with a target balance of $300,000. The primary revenues for this fund are hotel occupancy taxes, which are restricted by State law as to their use. City Administration continues to review ways to most effectively use these revenues in accordance with State law.

Investment in Services, Facilities & People

The proposed budget continues to implement the compensation study performed during the 2015-16 fiscal year and implemented in fiscal year 2016-17. In order to keep the City's compensation system current, a mini-compensation survey is conducted annually using key employee positions as benchmarks in order to determine if the pay structure is still competitive. Additionally, an annual North Central Texas Council of Governments City Manager survey (available in July of each year) will be used to review planned merit-based pay increases for the upcoming fiscal year within the region. A full independent compensation study is anticipated every five years – the next one planned for the 2020-21 fiscal year. In 2016, the City Council adopted a 105% of average salary philosophy for all employees. The proposed budget maintains that philosophy.

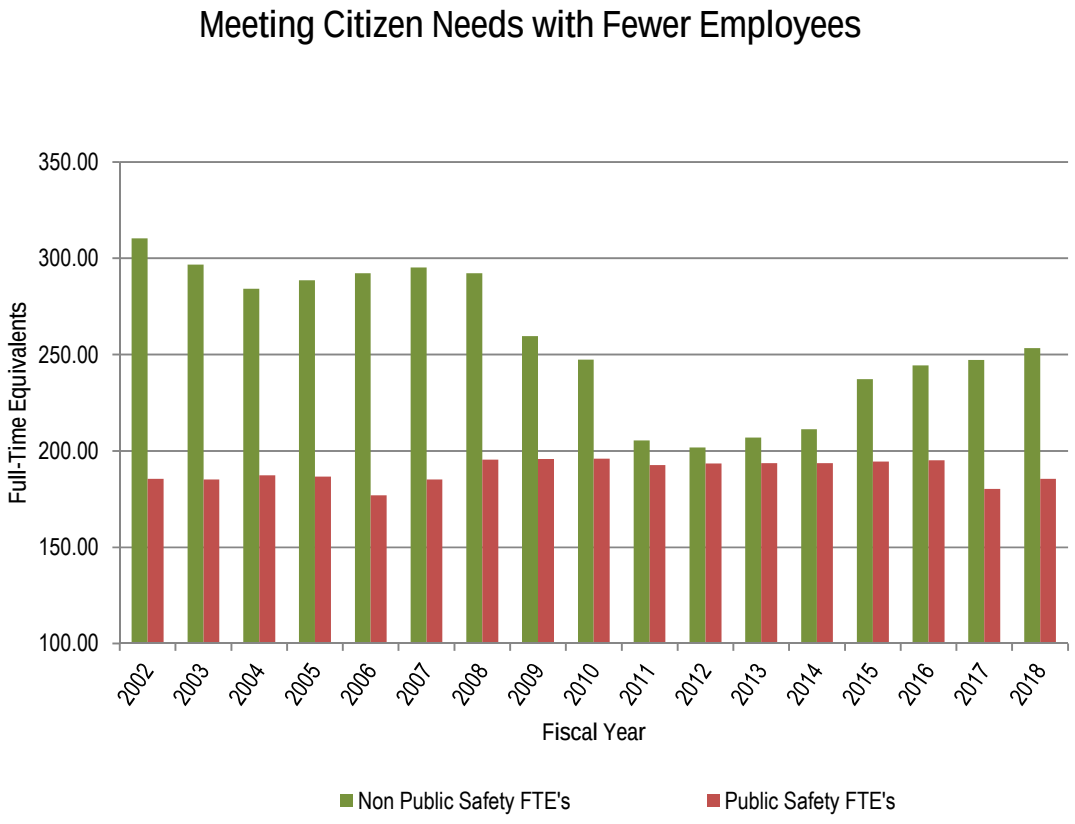
Based on completion of the two surveys noted above, a merit-based pay increase is proposed for full-time non-sworn employees. Under this plan, employees are eligible for increases ranging from 0-4%. Sworn employees will continue to participate in a step increase pay system. A 3% structure adjustment is proposed for sworn police officers based on results of this year's mini-compensation survey.

Texas Municipal Retirement System (TMRS) costs continue to meet guidelines established by the Employee Retirement Benefits Committee (ERBC) for the plan's funded ratio. The City's funded ratio declined slightly to 87.35% and the unfunded liability increased to $31.2 million. This trend will be monitored in accordance with ERBC guidelines that recommend benefit adjustments if a

negative trend continues for three years. The City continues to follow a policy of overfunding contributions with any surplus that may result at year-end if actual TMRS costs are less than budget. This overfunding accelerates the elimination of unfunded liabilities associated with the plan. Any pension system with greater than 80% funded status is considered financially healthy.

The proposed budget includes the addition of 8 full-time employees: three Firefighters, two Police Officers, one Building Inspector, one Animal Services Assistant, and the upgrade of the Farmers Market Coordinator from part-time to full-time. Six of the proposed positions are associated with development on the City's West Side. The additional firefighters will provide for the planned implementation of a third paramedic unit. Each of the three fire stations will now have a full-time unit, which should accomodate future growth projections. An increase of an average 2.5 patrol officers per year (approximately $200,000 per year) for the next five years was recommended in the University of North Texas (UNT) staffing plan presented to City Council in February 2017. The additional police officers are recommended to implement a new police beat on the West Side during daytime hours. An additional Building Inspector is proposed to meet the demands of new development. The Animal Services Assistant and Farmers Branch Market Coordinator positions are proposed to improve services and programs at both the Animal Adoption Center and Farmers Market respectively. Adjustments were also made in total part-time staffing and hours worked, resulting in an addition of 3.38 full-time equivalents. Personnel costs now represent 60.4% of General Fund expenditures – down from 79% in fiscal year 2010-11.

As detailed in the following graphic, staffing levels continue to demonstrate remarkable productivity as service levels remain high.



Capital Improvement & Fixed Asset Programs

The Capital Improvement Program (CIP) Funds detail major capital spending plans during the next seven years along with pay-as-you-go funding for major new facilities and public improvements. Construction of a new Service Center is also planned for 2018 and will be funded from pay-as-you-go funding through the Non-Bond Utility CIP Fund. The proposed budget includes $14,279,892 for capital improvement projects. Projects proposed in the multi-year Capital Improvement Program (CIP) Budget include:

- Continuation of a 10-Year Street Bond Program – Phase Two
- Park & Trail Improvements
- Bee Street (Restaurant Park Development)
- Farmers Market Improvements
- Historical Park Building Repairs
- Service Center Improvements
- Utility Replacement and Improvements
- Justice Center Security Improvements
- Fire Station No. 2 Relocation
- Library Renovation - Initial Funding

During the past seven years, the City began the process to expand its Camelot Landfill located in the City of Lewisville. Engineering and legal studies necessary for the state permitting process are funded from the Landfill Closure/Post-Closure Special Revenue Fund. The landfill has a current expected life of 14 years. A permit to expand the height of the landfill could extend the landfill life to 40 years. The state regulatory authority, the Texas Commission on Environmental Quality (TCEQ) has technically approved the City's expansion permit request. The final public comment and hearing stage is currently in process. In compliance with new state law, the City of Lewisville must also approve the expansion request. Landfill revenues are used to entirely offset the $3.1 million in cost from the Solid Waste division of the Sustainbility & Public Health department. The Solid Waste division provides twice-weekly contracted residential waste and bulk trash collection services to Farmers Branch residents at no cost. The implementation of a curbside recycling program occurred in 2016.

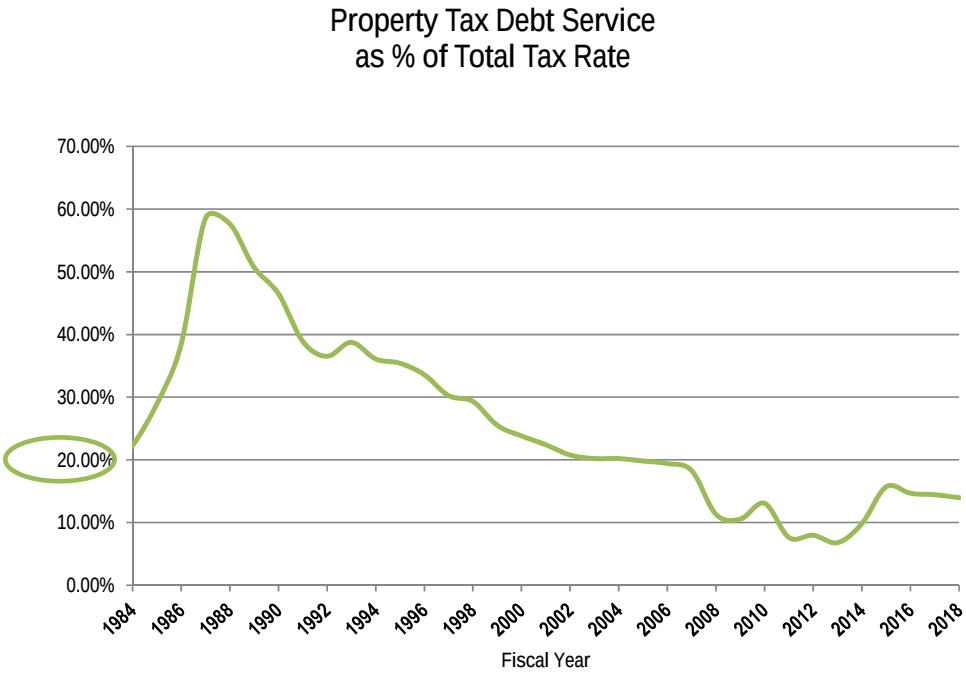
The Fixed Asset Fund includes replacement funding of $2,741,100 in 2017-18 compared with $3,332,286 in the 2016-17 proposed year-end amended budget. Significant new fixed asset purchases proposed for 2017-18 include:

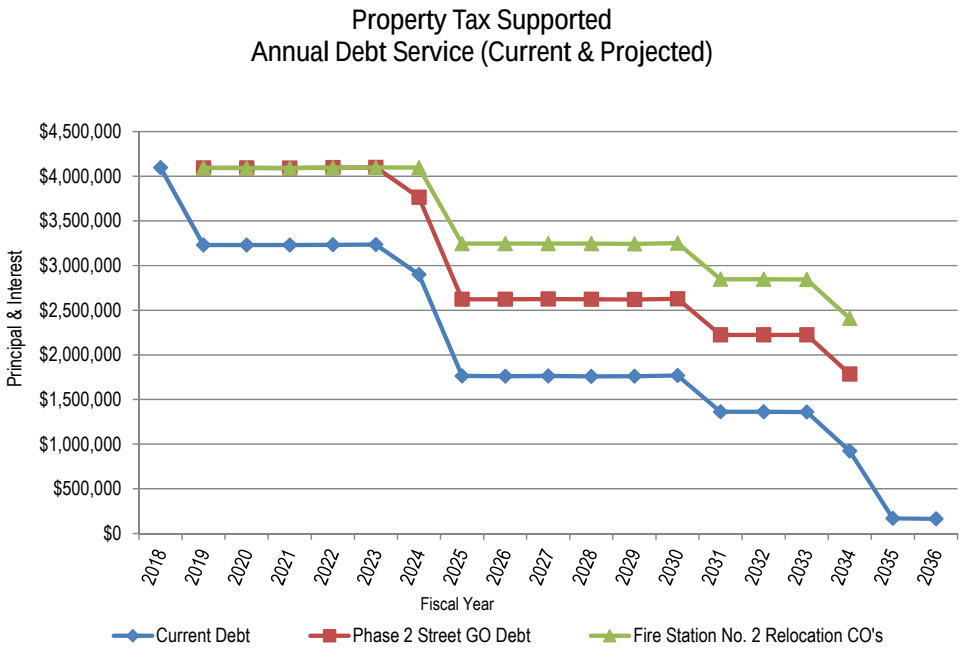
- Financial Software (continued funding) - $500,000
- Police Vehicles - $305,000
- Fire Funding for Future Replacements - $340,000
- Library Materials - $241,500
- Street Replacement Utility Truck with Aerial Lift - $130,000
- Senior Center Floor Replacement - $75,000
- Park Maintenance Replacement Vehicles - $109,500
- Replacement Water Meters - $100,000
- Generators - $100,000
- City Entrance Monument Signs - $150,000

Debt Service

The City's Debt Service Funds provide for repayment of outstanding debt obligations. These debt obligations are categorized as *property tax supported debt* and *self-supporting debt*. The *property tax supported debt* is repaid through the debt service portion of the property tax rate. Currently, there are seven *property tax supported* bond issues outstanding with the longest final maturity in year 2036. In the 2017-18 fiscal year, less than fifteen percent of the property tax rate will be used to support debt service. In order to maintain operational flexibility, the City follows a conservative policy of keeping the debt service portion of the property tax rate below 20%. The City is currently in the planning stages to issue debt in 2018 totaling $9 million for the Phase 2 portion of voter authorized funding for street improvements and approximately $5.5 million for debt associated with the relocation of Fire Station No. 2. Additionally, a Citizen Bond Review Committee has developed a Quality of Life bond package totaling $15 million that has been reviewed by City Council and is planned to be presented to voters in November 2017.

Self-supporting debt is generally repaid through either rental income (from the facility constructed with the debt proceeds) or hotel occupancy taxes. Currently, there is one *self-supporting debt* issue outstanding with a maturity of November 1, 2025, which is supported by rental income. The City follows a pay-as-you-go policy for Water & Sewer Fund operations. The Water & Sewer Fund is currently debt free and has been for more than 30 years.





Acknowledgements

By focusing on the mission, guiding principles and goals set by the City Council, the City has been able to maintain and/or expand service levels to citizen's year-after-year. The process of building the annual strategic plan has increased efficiency/effectiveness and has provided a strong positive direction for the City of Farmers Branch. With the new era of economic growth that we are experiencing, focus on the strategic plan will continue to improve the community in a comprehensive and sustainable manner. Additionally, our emphasis on improving neighborhoods and basic infrastructure will accelerate the revitalization and redevelopment of the entire city.

The dedication of the staff to accomplish the goals and initiatives set forth by the Mayor and City Council is truly remarkable. Sherrelle Evans-Jones – Director, along with her team, Mayve Strong – Controller, Suzanne Prichard - Budget Manager, and Mark Woodward - Financial Analyst, deserve praise for their leadership and guidance in preparing a progressive, professional, citizen-friendly document.

A great deal of appreciation should also be given to John Land - Deputy City Manager, Department Heads and their teams for stepping up to provide fiscal leadership and guidance during the budget process.

Finally, City Administration would like to thank the Mayor and City Council for their leadership and direction. We look forward to carrying out the budget and serving the citizens of Farmers Branch.

Sincerely,

Charles S. Cox
City Manager

Due to the passage of S.B. No. 656, Section 102.007 of the Texas Local Government Code was amended to require that the following information be included as the cover page for a budget document:

Upon calling for a vote for approval of an ordinance adopting the City of Farmers Branch 2017-18 Fiscal Year Budget, the members of the City Council voted as follows:

City Council	Aye	Nay
Ana Reyes, Councilmember - District 1		
Bronson Blackson, Councilmember - District 2		
John Norwood, Councilmember - District 3		
Terry Lynne, Councilmember - District 4		
Mike Bomgardner, Councilmember - District 5		

The municipal property tax rates for the preceding fiscal year, and each municipal property tax rate that has been adopted or calculated for the current fiscal year, include:

Tax Year	2017	2016
Fiscal Year	2017-18	2016-17
Proposed Rate [MAXIMUM]	$ 0.602267	$ 0.605600
Total Adopted Rate		$ 0.602267
Adopted Operating Rate		$ 0.515267
Adopted Debt Rate		$ 0.087000
Effective Tax Rate	$ 0.600386	$ 0.590846
Effective Maintenance & Operations Rate	$ 0.511874	$ 0.502822
Rollback Maintenance & Operations Rate	$ 0.552823	$ 0.543047
Debt Tax Rate (I&S)	$ 0.084568	$ 0.087000
Rollback Tax Rate	$ 0.637391	$ 0.630047

The total amount of outstanding municipal debt obligations (principal & interest) is as follows:

Type of Debt	Total Outstanding Debt	Current Year Debt
Property Tax Supported	$ 39,062,801.00	$ 4,101,300.00
Self-Supporting	$ 5,414,544.75	$ 599,500.00
Total Debt	$ 44,477,345.75	$ 4,700,800.00

Note: The total amount of outstanding debt obligations considered self-supporting is currently secured by lease payments. In the event such amount is insufficient to pay debt service, the City will be required to assess an ad valorem tax to pay such obligations.

CITY OF FARMERS BRANCH, TEXAS
PROPOSED FISCAL YEAR BUDGET 2017-18

City Council

Robert C. Dye	Mayor
John Norwood	Mayor Pro Tem, District 3
Mike Bomgardner	Deputy Mayor Pro Tem, District 5
Ana Reyes	District 1
Bronson Blackson	District 2
Terry Lynne	District 4

First row (from left) Mayor Pro Tem John Norwood, Mayor Robert C. Dye, Councilmember Terry Lynne
Second row (from left) Deputy Mayor Pro Tem Mike Bomgardner, Councilmember Ana Reyes, Councilmember Bronson Blackson

City Manager
Charles S. Cox

Prepared by
Finance Department
Sherrelle Evans-Jones - Director of Finance

CITY OF FARMERS BRANCH, TEXAS
LIST OF PRINCIPAL OFFICIALS

City Council

Robert C. Dye	Mayor
John Norwood	Mayor Pro Tem, District 3
Mike Bomgardner	Deputy Mayor Pro Tem, District 5
Ana Reyes	District 1
Bronson Blackson	District 2
Terry Lynne	District 4

Appointed Officials

Charles S. Cox	City Manager
John Land	Deputy City Manager
Terry Carnes	City Judge
Amy Piukana	City Secretary
Tom Bryson	Communications Director
Andy Gillies	Community Services Director
Allison Cook	Economic Development & Tourism Director
Kevin Muenchow	Fleet & Facilities Management Director
Sherrelle Evans-Jones	Finance Director
Steve Parker	Fire Chief
Brian Beasley	Human Resources Director
Mark Samuels	Information Services Director
Jeff Harting	Parks & Recreation Director
David Hale	Police Chief
Marc Bentley	Public Works Director
Shane Davis	Sustainability & Public Health Director

Council District Boundaries

FB Council District Boundary

REP

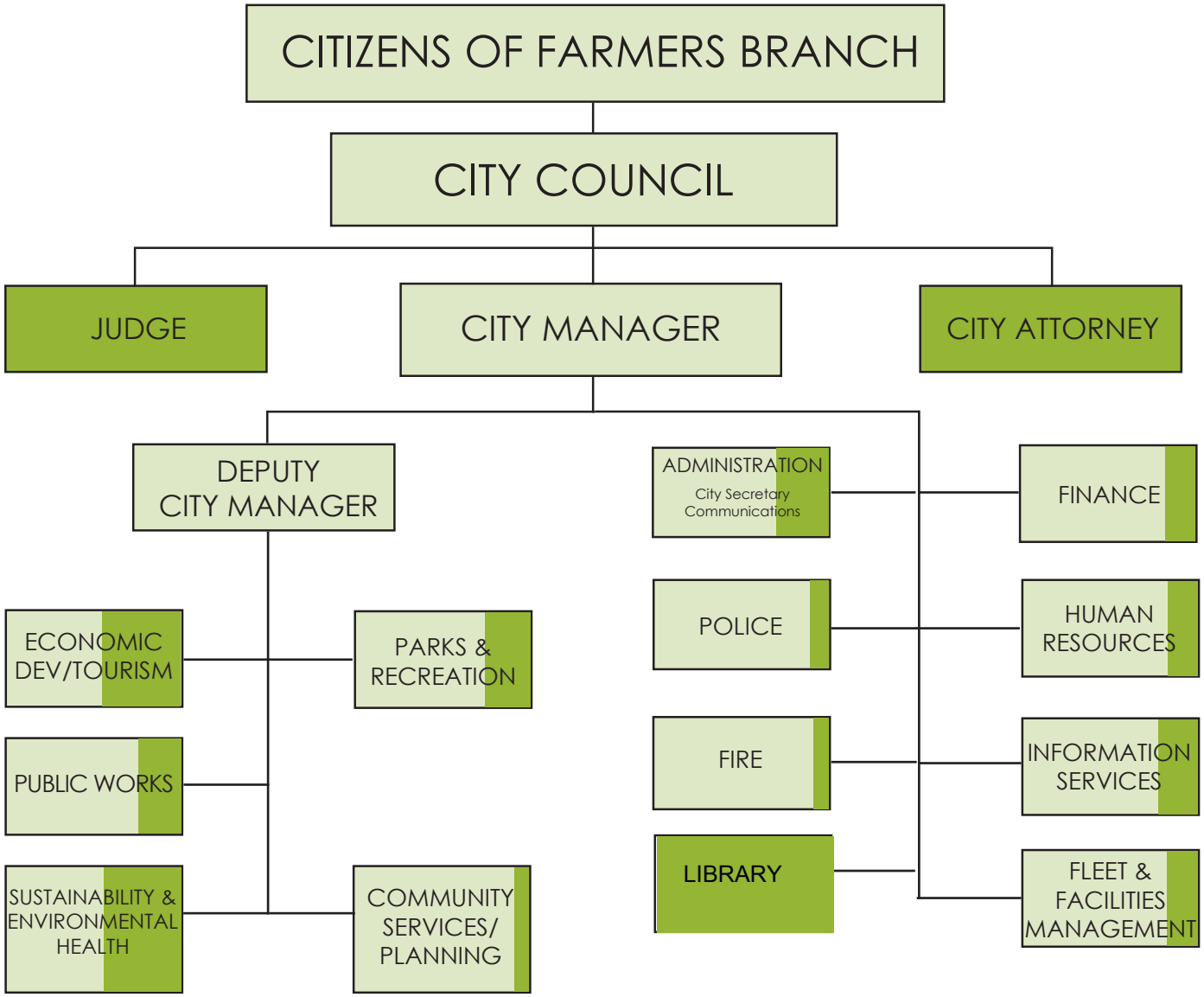
- Ana Reyes.....District 1
- Mike Bomgardner.....District 5
- Bronson Blackson....District 2
- John Norwood.....District 3
- Terry Lynne.....District 4

N

FARMERS BRANCH

2,500 1,250 0 2,500 Feet

CITY OF FARMERS BRANCH
FY 2017-18 ORGANIZATION CHART



Outsourced Services

CITY OF FARMERS BRANCH, TEXAS

PROPOSED FISCAL YEAR BUDGET 2017-18

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GENERAL GOVERNMENT

General Government consists of four divisions: General Government, General Contracts, Legal, and Non-Departmental.

The General Government Division is used to account for expenses associated with the City Council. The General Contracts Division is used to account for services provided to citizens by City Council approved non-profit organizations. The Legal Division is used to account for expenses associated with the City's contracted legal counsel. The Non-Departmental Division accounts for expenses and interfund transfers not directly associated with any other General Fund Department or Division.

GENERAL ADMINISTRATION

The General Administration Department is the Office of the City Manager. The Office of the City Manager is responsible to the City Council for the proper administration of all affairs of the City under its jurisdiction and must keep the City Council informed.

The Office of the City Manager develops and implements, directly or through various departments, programs of the City. The office is also responsible for numerous community and intergovernmental relations activities as well as special programs such as records management, strategic management, performance management, legislative affairs, redevelopment, and franchise administration.

2017-18 STRATEGIC INITIATIVES

1) *Ethics and Integrity – Act with Ethics and Integrity*

- Continue to organize the destruction of records and schedule two shredding events.
- Work with the City Attorney and Finance department to dissolve the Housing Finance and Industrial Development Corporations.

2) *Accessibility – Be Open and Accessible*

- Update the City Council Orientation Handbook.
- Continue to provide internal records retention training to staff.
- Coordinate multiple elections in November and May and meet all regulatory requirements.
- Develop a Charter Committee to review and update the City Charter.
- Begin quarterly visits of every City facility.
- Provide scheduled briefings to the City Council regarding the status of the strategic plan and the overall health of departments.

3) *Culture & Recreation – Provide Excellent Quality of Life*

- Conduct a bond election in November 2017.
- Develop and implement a vision statement for the City.

4) *Workforce Investments – Employ the Highest Quality Workforce*

- Partner with the Human Resources department to inform new employees about public records during the new employee orientation process.
- Identify and implement recommendations from the employee survey to improve employee engagement.
- Retake the employee survey and implement continued training for directors.

5) *Phenomenal Service – Offer Phenomenal Service*

- Maximize the use of the City's online portal for public information requests.
- Implement balanced scorecards for all departments.
- Monitor the strategic plan for implementation.

COMMUNICATIONS

The responsibility of the Communications department is to provide current and accurate information about City of Farmers Branch programs, activities, services, events, and news making occurrences. In addition, it is the responsibility of the department to market the City of Farmers Branch through various marketing mediums. Information is presented to the citizens, newcomers, media, and employees through the Branch Review newsletter, Branch Bulletin e-newsletter, FBTV-Cable Channel 16, City website at www.farmersbranchtx.gov, employee newsletter, personal contacts, Branch Mail e-mail news notifications, video programs and news releases.

The department executes all public information campaigns and serves as the media relations representative both on a daily basis and in emergency situations. The department also serves as a resource center for citizens, staff, civic groups, and the news media and provides support for special projects for other departments.

2017-18 STRATEGIC INITIATIVES

1) *Accessibility – Be Open and Accessible*

- Meet with departments to ensure that resident survey concerns are addressed and that results are communicated to residents.
- Oversee redesign of the City's website.
- Continue external communication efforts to ensure external customers receive current information.
- Begin investigations and pricing for the design and installation of permanent boulevard signage to replace the use Coroplast® signs.

2) *Sustainable Growth – Pursue Sustainable Economic Growth*

- Complete a master marketing plan to address both community-based and outside marketing efforts by the City.
- Implement the *Discover Farmers Branch* marketing plan to promote the City as a great place to visit and live.
- Optimize and manage the *Discover Farmers Branch* website.
- Create a social media strategy for the *Discover Farmers Branch* Facebook and Instagram pages.
- Continue expansion of Stay & Play opportunities through the *Discover Farmers Branch* campaign.

3) *Thriving Neighborhoods – Provide Thriving Neighborhoods*

- Continue marketing efforts to promote the City's demo/rebuild program.

4) *Culture & Recreation – Provide Excellent Quality of Life*

- Provide bond program education to ensure that stakeholders have all facets of the bond program communicated.
- Promote the Carrollton-Farmers Branch ISD by sharing the district's success stories on the City's website and in the Mayor's report.

5) *Infrastructure & Assets – Offer First-Rate Infrastructure, Facilities and Assets*

- Coordinate with the Dr Pepper StarCenter on digital signage content.
- Replace digital marquee sign at the Manske Library and work with staff on content and programming.

6) *Workforce Investments – Employ the Highest Quality Workforce*

- Oversee redesign of the employee Intranet.
- Continue internal communication efforts to ensure employees receive current information.
- Identify and implement recommendations from the employee survey to improve employee engagement.

7) *Phenomenal Service – Offer Phenomenal Service*

- Apply for three state awards and three national awards.

ECONOMIC DEVELOPMENT & TOURISM

The Economic Development & Tourism Office serves as the development representative for the City and is responsible for the attraction of business and industry both nationally and internationally, retention and expansion of existing business and industry, and promotion of local convention and tourism business.

2017-18 STRATEGIC INITIATIVES

1) *Accessibility – Be Open and Accessible*

- Develop and present a quarterly report to brief City Council on economic develop and capital improvement program activities.

2) *Sustainable Growth – Pursue Sustainable Economic Growth*

- Market the Façade Grant Program to existing building owners and present applications to the City Council for review.
- Continue to develop relationships with large businesses and top sales tax payers to retain business.
- Host an annual corporate appreciation event.
- Host two small business events.

3) *Thriving Neighborhoods – Provide Thriving Neighborhoods*

- Implement a new Neighborhood Partnership Program.
- Research new marketing efforts for the demo/rebuild program and present applications to the City Council for review.
- Host an annual real estate event to help support the demo/rebuild program.
- Install public art through grants and/or City funds in key development areas.

4) *Workforce Investments – Employ the Highest Quality Workforce*

- Identify and implement recommendations from the employee survey to improve employee engagement.

5) *Phenomenal Service – Offer Phenomenal Service*

- Generate 20,000 hotel room nights with hotel incentive funds.
- Generate 4,000 hotel room nights through the Corporate Loyalty Program.
- Produce an annual Tourism Visitor Guide.
- Distribute 10,000 promotional items annually.
- Update and maintain *Discover Farmers Branch* content for visitors.
- Host quarterly updates to general managers and sales managers for all hotels.

HUMAN RESOURCES

The responsibilities of the department are to act as a partner, change agent and innovative leader in all human resource areas, to capitalize on employee strengths, to broaden recruiting efforts, to resolve issues, to increase retention, to provide superior benefits and compensation for individuals, to enhance and encourage wellness activities, and to provide ancillary services that support the values and ongoing objectives the City.

2017-18 STRATEGIC INITIATIVES

1) Public Safety – Promote Public Safety

- Conduct annual active shooter training.

2) Workforce Investments – Employ the Highest Quality Workforce

- Open an employee clinic and rehabilitation center.
- Develop curriculum and structure for the implementation of an *Emerging Leader* program.
- Expand employee training programs and initiatives.
- Advance safety programs and awareness via programs offered through the Texas Municipal League (TML).
- Conduct semi-annual deferred compensation committee meetings.
- Implement programs to improve overall employee engagement.
- Identify and implement recommendations from the employee survey to improve employee engagement.

3) Phenomenal Service – Offer Phenomenal Service

- Implement an Enterprise Resource Planning (ERP) system [business-management software] to automate and integrate core business processes (financial, operational, reporting, and human resource activities).

FINANCE

The Finance Department is comprised of four divisions: Administration, Accounting, Purchasing, and Municipal Court. The department is dedicated to providing quality financial and information services to achieve internal and external customer satisfaction in a manner that is effective, efficient, equitable, and courteous. This is accomplished by maintaining a work atmosphere that promotes integrity, accountability and professional staff development and innovation while complying with professional standards, City policy and the law.

The responsibilities of the department are to develop and implement financial accounting policies and procedures; to contract for the purchase of goods and services in compliance with City policies and State laws; to protect and optimize the financial resources of the City; to provide a sound accounting system for safeguarding the City's assets through the recording and reporting of financial transactions in a manner consistent with Generally Accepted Accounting Principles (GAAP) and legally mandated standards; to schedule trials and the adjudication of those legal matters within its jurisdiction; collect and process fines assessed by the court; and, issue arrest warrants.

The departmental goals are to participate in the development of sound fiscal policies; to provide sound fiscal management for the City; to maintain a high credit bond rating; and, to provide for the management and investment of available funds consistent with criteria for safety, liquidity and rate of return.

2017-18 STRATEGIC INITIATIVES

1) *Ethics & Integrity – Act with Ethics and Integrity*

- Implement legislative changes on a timely basis.

2) *Financial Stewardship – Practice Financial Stewardship*

- Manage the 2017-18 budget.
- Conduct a timely annual audit.
- Continue to monitor and manage the Municipal Court and related revenue.
- Ensure that sound financial policies are maintained.
- Manage bond financing for the proposed November 2017 election.
- Conduct an annual review of court fees to ensure fees are consistent with surrounding jurisdictions and are appropriate under state law.

3) *Infrastructure & Assets – Offer First-Rate Infrastructure, Facilities and Assets*

- Begin implementation of a new Enterprise Resource Program (ERP) to replace the City's outdated mainframe system.
- Implement the financial structure for the implementation of the new Tax Increment Reinvestment Zone (TIRZ) #3 development.

4) *Workforce Investments – Employ the Highest Quality Workforce*

- Identify and implement recommendations from the employee survey to improve employee engagement.

INFORMATION SERVICES

The Information Services Department serves all users of the City's PC based and mini AS/400 based computer systems, Geographical Information System (GIS) and telephone system and protects and optimizes the information resources of the City.

2017-18 STRATEGIC INITIATIVES

1) Infrastructure & Assets – Offer First-Rate Infrastructure, Facilities and Assets

- Begin implementation of a new Enterprise Resource Program (ERP) to replace the City's outdated mainframe system.
- Implement expansion of the access control system to provide access control solutions at the Senior Center.
- Work with Facilities Management on the replacement the HVAC in the City's data center.
- Replace aged servers and storage systems of the City's De-Militarized Zone (DMZ) computer networking configuration to improve security.
- Implement a more robust server and software system to store data back-ups.
- Implement Structured Query Language (SQL) database management and monitoring tools.
- Implement audio/video upgrades to the City Council chambers and study session room.
- Leverage existing online environments to promote broader web mapping initiatives.
- Formalize geographical information system (GIS) practices and procedures.

2) Workforce Investments – Employ the Highest Quality Workforce

- Identify and implement recommendations from the employee survey to improve employee engagement.

COMMUNITY SERVICES

The Community Services department is comprised of three divisions: Administration, Building Inspection and Planning. The Community Services Administration division oversees the operations of the department and houses the City's planning activities.

The Planning division manages the City's land development process and coordinates the long-range comprehensive planning process. The division processes new development applications through Specific Use Permits, provides technical support to the Planning and Zoning Commission and City Council, maintains the Comprehensive Plan, prepares ordinances, and conducts special land use and demographic studies as necessary.

The Building Inspection division primarily administers and enforces ordinances passed by the City Council and enforces the City's various construction codes, housing code, property maintenance code. The Building Inspection division also enforces the Comprehensive Zoning Ordinance of the City. In addition, this division reviews commercial and residential new construction plans and remodels, issues permits and conducts a broad range of on-site inspections related to the city's building codes, including Certificates of Occupancy. This division administers and oversees the Single Family Rental Program by issuing licenses and overseeing occupancy changes in those dwellings. The Zoning Board of Adjustment, a quasi-judicial board, as well as the Building Code Board of Appeals, falls within the Building Inspection department. The Building Official serves as the staff liaison and provides technical support to the two abovementioned boards. The Building Inspection division processes applications, provides technical advice and provides administrative support for both boards.

The City's Code Enforcement Program is operated under the Building Inspection division as well. This program divides the City into districts and assigns a specific Code Enforcement Officer to that district to patrol, review districts for code compliance and facilitate ongoing nuisance abatements reviews and compliance. Code Enforcement Officers follow repeat non-compliance through citation and court processing. Code Enforcement Officers frequently utilize proactive measures in the community for building goodwill by attending Community Watch meetings and other public meetings as requested.

2017-18 STRATEGIC INITIATIVES

1) Public Safety – Promote Public Safety

- Review and make recommendations related to the adoption of the 2017 National Electrical Code (NEC).
- Amend the Apartment Inspection Program.

2) Thriving Neighborhoods – Provide Thriving Neighborhoods

- Develop a new East Side Entertainment Overlay zoning district.
- Complete conceptual drawings for Pike Street redevelopment if bond referendum is successful.
- Design and construct a new retail and restaurant area along Bee Street (south of Valley View Lane).
- Develop an update to the 2003 West Side Plan.
- Develop standard operating procedures for the Building Inspection division.
- Review and make recommendations to amend the current Property Maintenance Code.
- Create a Neighbors Assistance Program.
- Expand code enforcement data analysis through the utilization of data from the citywide housing analysis to implement service solutions.

3) Workforce Investments – Employ the Highest Quality Workforce

- Identify and implement recommendations from the employee survey to improve employee engagement.

PUBLIC WORKS

The Public Works department is comprised of five divisions that are split between the City's General Fund (governmental activities) and Enterprise Funds (business-type activities). The Administration and Street Maintenance divisions are funded through the City's General Fund, while the Water & Sewer Administration and Water & Sewer Operations divisions are funded through the City's Water & Sewer Enterprise Fund, and the Stormwater Utilities division is funded through the City's Stormwater Utility Enterprise Fund. (The Enterprise Funds are displayed separately.)

The Administration division provides the planning, direction, and control of the daily operations for all divisions within the department, and administers the design of infrastructure improvements related to water distribution, sanitary sewer collection, streets, drainage, and creeks. This division also administers capital improvement projects, platting and permitting, traffic and thoroughfare improvements, evaluates the impact of new developments, and coordinates transportation planning activities with other governmental agencies.

The Street Maintenance division provides concrete and asphalt street maintenance, construction inspection, severe weather response, street sweeping, crack sealing, stormwater drainage facility maintenance, traffic markings and buttons, barricade maintenance, sidewalk repairs, and pavement repairs for utility cuts and water main replacements. This division also operates and maintains the traffic signal and school beacon systems, maintains street signs, and assists other divisions such as Water & Sewer Operations and the Parks & Recreation departments with various projects.

The Water & Sewer Administration division provides the planning, direction and control of the daily utility operations, and administers capital improvement projects.

The Water & Sewer Operations division provides 24-hour, 7 day a week water and sewer service, main repairs, valve operation, service line maintenance, plant operation, repairs and improvements to the water and sewer system. The division also provides fire hydrant maintenance and water meter reading.

The Stormwater Utilities division is accounted for in a Stormwater Utility Fund established in fiscal year 2014-15 to prevent flooding, preserve streams, minimize water pollution, protect infrastructure, and to operate the City's stormwater system in a more effective manner to fully comply with state and federal regulatory requirements. Operations are completely financed through fees for services.

2017-18 STRATEGIC INITIATIVES

1) Infrastructure & Assets – Offer First-Rate Infrastructure, Facilities and Assets

- Continue Capital Improvement Program project(s) development.
- Continue improvements to the Marsh Lane pedestrian bridge.
- Establish solutions to Farmers Branch Creek issues.
- Continue the street revitalization and resurfacing program.
- Implement Phase II of the Street Bond Program.
- Implement traffic signal improvements at Webb Chapel and Valley View Lane.
- Continue to expand the automated meter reading program by adding approximately 500 additional endpoints.
- Begin rehabilitation of the Belt/Marsh Pump Station.
- Televise sanitary sewer trunk mains at creek crossings.

- Execute a contract to treat approximately 25,000 linear feet of sanitary sewer.
- Install new entry monument signs at key entrance points throughout the City.
- Reconstruct Bee Street from Valley View to Pike Street.
- Complete a sewer inflow analysis to identify possible mitigation actions.

2) *Workforce Investments – Employ the Highest Quality Workforce*

- Identify and implement recommendations from the employee survey to improve employee engagement.

SUSTAINABILITY & PUBLIC HEALTH

The Sustainability and Public Health department is comprised of three divisions: Solid Waste Collection, Animal Services, and Environmental Health Services.

The Solid Waste Collection division monitors and inspects contractor operations at the municipal solid waste landfill, which is operated by a private corporation through a Management and Operations Agreement with the City. This facility is operated in compliance with the Texas Commission on Environmental Quality rules and regulations. The division also oversees a contract with another private corporation for the collection and disposal of twice-per-week residential garbage collection, all municipal solid waste from City properties and special events, and the recycling program. This division also provides once-per-week brush and bulky item collection.

The Animal Services division is based out of the Animal Adoption Center and is responsible for programs related to animal welfare and control within the City of Farmers Branch. The division runs the adoption program, the TNR (trap-neuter-release) program, and enforces ordinances passed by the City Council. Staff members care for housed animals and provide excellent customer service to the public. Animal Services Officers respond to citizen complaints and proactively patrol high-traffic areas for stray or deceased animals. Officers strive for lawful compliance though positive interactions and resident education; court citations are issued for repeat violations. Officers also periodically visit local schools to educate young residents about bite prevention and animal ordinances that may apply to them.

The Environmental Services division administers a range of public and environmental health programs, is actively involved in remediation of soil/air/groundwater contamination, and manages the City's Phase II Stormwater programs. The division regulates food service establishments, industrial wastewater discharges, and public and semi-public swimming pools. The division also manages the City's health services contract with the Dallas County Health Department. Other responsibilities include hazardous material spill response, emergency planning and response in cooperation with the Police and Fire departments, mosquito population control and enforcing noise regulations.

2017-18 STRATEGIC INITIATIVES

1) *Financial Stewardship – Practice Financial Stewardship*

- Negotiate the sale of the panhandle portion of the Camelot Landfill to Republic Services.
- Develop and submit a permit modification for the closure, post-closure and corrective action cost estimates related to the Camelot Landfill.

2) *Accessibility – Be Open and Accessible*

- Seek opportunities to engage the community through increased educational opportunities.
- Develop a set of metrics to demonstrate the status of sustainability initiatives.

3) *Public Safety – Promote Public Safety*

- Establish a rabies vaccination program for all animals entering the Animal Adoption Center.

4) *Infrastructure & Assets – Offer First-Rate Infrastructure, Facilities and Assets*

- Develop plans for a mulching/composting facility at the Camelot Landfill.

5) *Workforce Investments – Employ the Highest Quality Workforce*

- Identify and implement recommendations from the employee survey to improve employee engagement.

6) *Phenomenal Service – Offer Phenomenal Service*

- Evaluate the feasibility and perception of an ongoing household hazardous waste collection program.
- Establish a more comprehensive heartworm treatment program for all animals entering the Animal Adoption Center.
- Develop an aggressive offsite animal adoption program.

POLICE

The mission of the Police Department is to assure each citizen the opportunity to enjoy life in peace and freedom from criminal acts. Through a commitment to work in partnership with citizens to provide courteous professional services the department will fairly and impartially carry out its mission with P.R.I.D.E. (Partnership, Respect, Innovation, Dedication, and Excellence).

Functions of the department are divided among six Sections that fall under two Divisions, Support Services and Patrol Division; (each commanded by a Deputy Chief): Administration, Patrol, Investigations, Training, Detention and Communications. The Administration Section is responsible for administration, leadership, direction, support, and coordination for all divisions. The Patrol Section is the largest division and is primarily responsible for providing a full range of police services to a small geographic area (beat) including identifying and solving problems that lead to crime and disorder, responding to calls for service, enforcing traffic laws and providing police presence in addition to K-9 services. The Investigations Section provides youth services and follow-up investigations of all reported criminal offenses within the City including filing criminal cases in the court of jurisdiction. The Detention Section operates our municipal jail, a short term holding facility for prisoners until they are released on bond or transferred to a long term facility. The Training Section is responsible for training new recruits as well as coordinating training for incumbent officers to keep the Police Department compliant with the requirements of the Texas Commission on Law Enforcement Standards and Education. The Communications section is responsible for managing the joint venture with the North Texas Emergency Communications Center (NTECC).

2017-18 STRATEGIC INITIATIVES

1) *Financial Stewardship – Practice Financial Stewardship*

- Apply for a Texas Tobacco Enforcement grant, which allows officers to enforce tobacco sale and possession laws within the City's corporate limits.
- Apply for a bullet proof vest grant through the Federal Bureau of Justice Assistance.

2) *Accessibility – Be Open and Accessible*

- Seek opportunities to engage the community in speaking/educational venues to enhance crime prevention and promote police transparency.

3) *Public Safety – Promote Public Safety*

- Increase patrol efforts of city parks.
- Research and design boundaries for a new police beat on the City's west end to maximize public safety efforts.
- Continue crime control efforts by maintaining and/or improving the current level of UCR violent and property crimes below the five-year average.
- Implement a revised Mandatory Crime Reduction Program (MCRP) for designated apartment complexes.

4) *Infrastructure & Assets – Offer First-Rate Infrastructure, Facilities and Assets*

- Improve the safety and functionality of the Justice Center.

5) *Workforce Investments – Employ the Highest Quality Workforce*

- Strive to achieve 2,000 hours of professional-policing training.
- Identify and implement recommendations from the employee survey to improve employee engagement.

FIRE

The Fire Department's primary function and responsibility to the citizens of Farmers Branch is to protect lives and property from fire and to provide emergency medical assistance. The department consists of three divisions: Administration/Training, Operations and Fire Prevention. The department is responsible for fire suppression, emergency medical services, rescue operations, emergency management, fire safety inspections, public fire prevention education programs, code enforcement, building and site plan review, fire investigations, and training of personnel.

2017-18 STRATEGIC INITIATIVES

1) Accessibility – Be Open and Accessible

- Develop and present Citizens Fire Academy Class #13 to educate citizens on the structure and function of the Fire department.
- Develop and present Teen Fire Academy Class #8 to educate teens on the structure and function of the Fire department.

2) Public Safety – Promote Public Safety

- Perform at or above National Fire Response benchmark standards in responding to calls and achieve an overall average total response time of less than or equal to 5:30 minutes.
- Perform at or above National Emergency Medical Service (EMS) Response benchmark standards by responding to emergency medical calls with a 90th percentile total response time of less than or equal to 6:30 minutes and an overall average response time of less than or equal to 5:30 minutes.
- Strive to achieve a return of circulation (ROC) rate in a minimum of 20% of patients in cardiac arrest.
- Conduct fire inspections of 80% of commercial base buildings to ensure compliance with the Internal Fire Code and City ordinances.
- Improve EMS service levels through the staffing of three new firefighters/paramedics.
- Improve firefighter safety by providing thermal imaging cameras to all firefighters.
- Improve fire department reliability through training on the safe operation of a 105' ladder truck.

3) Infrastructure & Assets – Offer First-Rate Infrastructure, Facilities and Assets

- Complete the conceptual and architectural design of a new Fire Station No. 2.

4) Workforce Investments – Employ the Highest Quality Workforce

- Ensure firefighters are prepared to deliver effective fire and rescue services by providing live training to all firefighters through the Joint Fire Training Facility.
- Identify and implement recommendations from the employee survey to improve employee engagement.

5) Phenomenal Service – Offer Phenomenal Service

- Improve the City's fire insurance rating to a Class 1.

PARKS & RECREATION

The Parks and Recreation department provides beautifully maintained natural environments, parks, rights of way and green space, and a wide variety of quality recreational and entertainment opportunities for all ages.

The Parks & Recreation Administration division is responsible for planning and directing the long-range and day-to-day activities of the department.

The Park Maintenance division is responsible for maintenance of parks, athletic fields, medians, and other City-owned or leased property. In addition, this division provides support and implementation of all City-sponsored special events and athletic tournaments.

The Recreation division is responsible for implementing and maintaining year-round recreational and educational programs for all ages. Included with the day-to-day operation of the Recreation Center is the planning and implementation of a variety of family oriented activities. The Athletic Section is responsible for youth and adult athletic programs. As a liaison between the City and the athletic leagues, responsibilities include scheduling of the athletic facilities, securing tournaments that generate hotel room rentals, publicity for specific events, and working with the Economic Development & Tourism Office to coordinate needs for athletic tournaments.

The Aquatics division is responsible for the safety of participants, water quality, overall pool maintenance, and water-related instruction.

The Senior Center division facilitates use of the Senior Center. Programming for the Senior Center is designed to meet the needs of the senior population through activities for their social, mental, and physical well-being.

The Events division is responsible for planning, promoting and management of large special events including Stars and Strings, Independence Day, Bloomin' Bluegrass, and Christmas activities.

The Historical Preservation division is responsible for operating the Historical Park site, which is open for general public use seven days a week. The division is also responsible for preserving, collecting, and interpreting the history of Texas with emphasis on Farmers Branch as well as working to provide programming to enhance tourism.

2017-18 STRATEGIC INITIATIVES

1) *Financial Stewardship – Practice Financial Stewardship*

- Explore options to increase overall event revenues.

2) *Accessibility – Be Open and Accessible*

- Revitalize the department's digital presence on the Internet and in social media.
- Increase community awareness of the City's Historical Park.

3) *Culture & Recreation – Provide Excellent Quality of Life*

- Continue trail improvement projects, including the Westside Trail and Brookhaven East Trail.
- Implement Phase III of the Grove enhancements, which includes construction of a handicap accessible boardwalk and increased parking.
- Develop a new route for the Christmas Tour of Lights event.
- Implement improvements from the adopted Master Plan for the John F. Burke Nature Preserve.

- Improve playground equipment at Squire Park.
- Develop a conceptual plan for the design and operation of a dog park.
- Implement operational enhancements at the Historical Park.

4) *Infrastructure & Assets – Offer First-Rate Infrastructure, Facilities and Assets*

- Conduct a foundation study at the Historical Park church.

5) *Workforce Investments – Employ the Highest Quality Workforce*

- Identify and implement recommendations from the employee survey to improve employee engagement.

SPECIAL EVENTS FUNDING

	Fund							
Event	General	General - Marketing	Hotel/ Motel	H/M Marketing	Total Budget	Revenue	Estimated Attendance	Cost Per Person
Bloomin' Bluegrass*	$	$	$ 188,000	$ 1,800	$ 189,800	$ 22,000	8,000	$ 20.98
Christmas Teas			6,200		$ 6,200	5,300	210	4.29
Christmas Tour of Lights*	283,400				$ 283,400		41,883	6.77
Christmas Tree Lighting	24,500		5,000		$ 29,500	500	4,500	6.44
Daddy Daughter Dance	5,000				$ 5,000	4,000	664	1.51
Fishin' Fun	12,000				$ 12,000	500	2,000	5.75
Halloween in the Park	24,000				$ 24,000	5,300	9,000	2.08
Independence Day*	36,700		18,300		$ 55,000	32,090	8,000	2.86
Tastes & Tunes Series	14,500				$ 14,500	2,000	2,000	6.25
Date Night in the Park Series	48,000				$ 48,000	57,000	9,000	(1.00)
Celebration of Roses			5,000		$ 5,000		350	14.29
Veteran's Day	12,200				$ 12,200		500	24.40
Farmers Market	44,000	8,600			$ 52,600	15,000	16,500	2.28
	$ 504,300	$ 8,600	$ 222,500	$ 1,800	$ 737,200	$ 143,690	102,607	5.78

*Includes Staff Overtime

LIBRARY

The Manske Library provides information in all formats for all residents of the City. Funds for the Library are used to: 1) encourage the use of library materials by the residents for their informational, educational, and recreational needs; 2) to serve as the City's cultural center; 3) to promote literacy; and, 4) to provide maximum use of the facility and its services.

2017-18 STRATEGIC INITIATIVES

1) *Ethics & Integrity – Act with Ethics and Integrity*

- Increase library board engagement and advocate for advancement of the Manske Library facility and its services

2) *Accessibility – Be Open and Accessible*

- Assess availability of library materials for public use.

3) *Culture & Recreation – Provide Excellent Quality of Life*

- Continue outreach efforts and programming partnerships through City events, schools and area businesses to benefit residents.

4) *Infrastructure & Assets – Offer First-Rate Infrastructure, Facilities and Assets*

- Work with the Facilities Management division on library maintenance and enhancement initiatives.

5) *Workforce Investments – Employ the Highest Quality Workforce*

- Identify and implement recommendations from the employee survey to improve employee engagement.

6) *Phenomenal Service – Offer Phenomenal Service*

- Improve the Library's collection by analyzing the collection, adding new/relevant materials, and removing underutilized collection materials.
- Evaluate the quality and effectiveness of current library programs and events.
- Continue to explore options to increase public awareness initiatives of the library and its resources.

FLEET & FACILITIES MANAGEMENT

The Fleet & Facilities Management Department is a customer service oriented Internal Service Fund responsible for the maintenance, repair, fueling and replacement of the City's fleet and management of the City's facilities. The department operates in a business-oriented fashion by structuring the customer billing system to emulate business practices to ensure the department is competitive. The department provides service to its customers, while striving towards the lowest possible fleet and facilities cost by designing and implementing a comprehensive management program. In addition, the department is responsible for the operation of the City warehouse, which purchases and stocks materials for all departments.

The department's mission statements are:

Fleet - "*We will work together to provide a well-maintained, safe, dependable and cost-effective fleet for the City by being service-oriented and having pride in our work."*

Facilities - "*Providing quality service in an efficient and friendly manner to ensure functional, safe, comfortable and aesthetically pleasing buildings* to all who use our facilities."

2017-18 STRATEGIC INITIATIVES

1) Infrastructure & Assets – Offer First-Rate Infrastructure, Facilities and Assets

- Continue implementation of both short and long-range facilities capital maintenance program projects/replacement to provide sustainability of City facilities and assets.
- Continue the annual replacement program of the City's fleet vehicles and equipment based on life-cycle costing.
- Continue plans for the construction of a new Service Center facility.

2) Workforce Investments – Employ the Highest Quality Workforce

- Identify and implement recommendations from the employee survey to improve employee engagement.

GENERAL FUND
REVENUE SUMMARY

	YEAR-END AMENDED BUDGET 2015-16	ACTUAL 2015-16	ADOPTED BUDGET 2016-17	YEAR-END AMENDED BUDGET 2016-17	PROPOSED BUDGET 2017-18
TAXES					
PROPERTY - CURRENT	$ 22,400,000	$ 22,238,906	$ 24,300,000	$ 23,824,400	$ 25,600,000
PROPERTY - PRIOR YEAR	(100,000)	67,432	50,000	50,000	50,000
SALES & USE	13,560,000	13,554,921	14,130,000	13,864,200	13,600,000
MIXED BEVERAGE	85,000	84,915	85,000	83,000	100,000
FRANCHISE FEES	4,336,000	4,235,295	4,516,000	4,217,200	4,331,000
PENALTIES & INTEREST	100,000	79,358	100,000	100,000	100,000
SUB-TOTAL	40,381,000	40,260,827	43,181,000	42,138,800	43,781,000
LICENSES & PERMITS					
HEALTH	45,000	44,445	45,000	53,000	53,000
BUILDING	810,200	996,792	1,509,000	1,650,000	2,489,000
PLUMBING	102,000	93,610	100,000	116,200	105,000
ELECTRICAL	100,000	110,601	95,000	120,000	125,000
HVAC	86,000	87,763	60,000	94,000	90,000
MULTI-FAMILY INSPECTION	100,000	94,590	100,000	105,000	100,000
SUB-TOTAL	1,243,200	1,427,801	1,909,000	2,138,200	2,962,000
INTERGOVERNMENTAL REVENUE					
OTHER GOVT'L ENTITIES	150,000	150,000	0	150,000	0
SUB-TOTAL	150,000	150,000	0	150,000	0
CHARGES FOR SERVICES					
ZONING	24,000	24,675	20,000	23,900	24,000
PRINTING & DUPLICATING	13,400	14,879	12,000	12,800	12,500
POLICE SERVICES	161,100	153,042	219,100	212,000	240,000
EMERGENCY SERVICES	1,610,000	1,493,317	1,610,000	1,408,000	1,530,000
FIRE SERVICES	20,000	22,745	20,000	20,000	25,000
REFUSE SERVICES	2,480,800	2,467,090	3,263,000	2,603,900	3,914,000
HEALTH & INSPECTION FEE	85,000	83,742	85,000	60,000	50,000
ANIMAL CONTROL & SHELTER	35,000	30,134	35,000	25,000	30,000
AQUATIC CENTER FEES	323,000	310,997	446,800	355,000	325,000
SENIOR CENTER FEES	35,000	36,706	35,000	27,000	30,000
PARKS & REC CONCESSIONS	233,000	231,951	223,200	210,000	223,200
BUILDING USE FEES	494,500	508,979	490,000	510,000	535,000
EVENTS	27,000	29,504	5,700	30,500	100,500
SUB-TOTAL	5,541,800	5,407,761	6,464,800	5,498,100	7,039,200
FINES, FORFEITS & ASSESSMENTS					
COURT	2,121,500	2,102,468	2,557,000	2,131,500	2,335,000
LIBRARY	160,000	152,745	160,000	110,000	110,000
SUB-TOTAL	2,281,500	2,255,213	2,717,000	2,241,500	2,445,000

GENERAL FUND
REVENUE SUMMARY

	YEAR-END AMENDED BUDGET 2015-16	ACTUAL 2015-16	ADOPTED BUDGET 2016-17	YEAR-END AMENDED BUDGET 2016-17	PROPOSED BUDGET 2017-18
INTEREST/RENTS/CONTRIBUTIONS					
INTEREST	165,000	171,394	150,000	200,000	188,000
RENTS	583,000	538,474	580,000	547,000	530,000
SUB-TOTAL	748,000	709,868	730,000	747,000	718,000
MISCELLANEOUS					
MISC CUSTOMER SERVICE	3,000	481	3,000	3,000	1,000
PAY PHONE COMMISSIONS	2,200	2,413	1,000	1,000	0
RECYCLING	10,000	9,797	10,000	10,000	8,000
MISCELLANEOUS	45,000	36,676	30,000	74,000	62,000
SALE OF ASSETS	16,800	16,811	10,000	18,500	20,000
INSURANCE RECOVERY	6,800	4,712	21,500	52,000	20,000
DEVELOPER ADVANCE	0	0	0	125,000	0
SUB-TOTAL	83,800	70,890	75,500	283,500	111,000
GRAND TOTAL	$ 50,429,300	$ 50,282,360	$ 55,077,300	$ 53,197,100	$ 57,056,200

ENTERPRISE FUNDS
REVENUE SUMMARY

	YEAR-END AMENDED BUDGET 2015-16	ACTUAL 2015-16	ADOPTED BUDGET 2016-17	YEAR-END AMENDED BUDGET 2016-17	PROPOSED BUDGET 2017-18
WATER & SEWER FUND					
INTEREST/RENTS/CONTRIBUTIONS					
INTEREST	$ 8,000	$ (4,858)	$ 8,000	$ 0	$ 0
SUB-TOTAL	8,000	(4,858)	8,000	0	0
MISCELLANEOUS					
MISCELLANEOUS	2,800	3,718	2,800	4,200	3,600
SALE OF ASSETS	10,000	0	10,000	500	1,000
SUB-TOTAL	12,800	3,718	12,800	4,700	4,600
CHARGES FOR SERVICES					
WATER SERVICE	13,537,500	12,608,979	14,603,300	13,115,500	14,929,200
SEWER SERVICE	5,771,800	5,612,534	6,231,300	6,100,000	6,914,000
ADDISON SEWER	18,000	16,623	18,000	18,000	19,400
TAPPING FEES	11,000	1,450	11,000	2,500	4,000
RECONNECTS/SERVICE CHARGE	48,000	42,975	48,000	43,000	43,000
LATE FEES	175,000	171,972	175,000	175,000	169,000
BACKFLOW PROGRAM	30,000	32,750	30,000	30,000	30,000
SUB-TOTAL	19,591,300	18,487,283	21,116,600	19,484,000	22,108,600
TOTAL WATER & SEWER FUND	$ 19,612,100	$ 18,486,143	$ 21,137,400	$ 19,488,700	$ 22,113,200
STORMWATER UTILITY FUND					
CHARGES FOR SERVICES					
STORMWATER	$ 1,284,000	$ 1,302,476	$ 1,284,000	$ 1,299,000	$ 1,314,000
TOTAL STORMWATER UTILITY FUND	$ 1,284,000	$ 1,302,476	$ 1,284,000	$ 1,299,000	$ 1,314,000
GRAND TOTAL	$ 20,896,100	$ 19,788,619	$ 22,421,400	$ 20,787,700	$ 23,427,200

INTERNAL SERVICE FUNDS
REVENUE SUMMARY

	YEAR-END AMENDED BUDGET 2015-16	ACTUAL 2015-16	ADOPTED BUDGET 2016-17	YEAR-END AMENDED BUDGET 2016-17	PROPOSED BUDGET 2017-18
FLEET & FACILITIES MANAGEMENT FUND					
CHARGES FOR SERVICES					
FLEET SERVICES	$ 2,210,800	$ 2,392,800	$ 2,382,600	$ 2,389,600	$ 2,582,800
FACILITIES SERVICES	1,923,700	2,207,912	1,805,300	1,798,500	1,911,400
SUB-TOTAL	4,134,500	4,600,712	4,187,900	4,188,100	4,494,200
TOTAL FLEET & FACILITIES MGMT FUND	$ 4,134,500	$ 4,600,712	$ 4,187,900	$ 4,188,100	$ 4,494,200
WORKERS' COMPENSATION FUND					
MISCELLANEOUS					
MISCELLANEOUS	$ 60,000	$ 50,768	$ 60,000	$ 60,000	$ 60,000
INTERFUND TRANSFERS	340,000	340,000	340,000	340,000	340,000
TOTAL WORKERS' COMPENSATION FUND	$ 400,000	$ 390,768	$ 400,000	$ 400,000	$ 400,000
HEALTH CLAIMS FUND					
INTEREST/RENTS/CONTRIBUTIONS					
MEDICAL CONTRIBUTIONS	$ 3,796,700	$ 3,863,194	$ 3,796,700	$ 3,935,600	$ 3,935,600
SUB-TOTAL	3,796,700	3,863,194	3,796,700	3,935,600	3,935,600
TOTAL HEALTH CLAIMS FUND	$ 3,796,700	$ 3,863,194	$ 3,796,700	$ 3,935,600	$ 3,935,600
GRAND TOTAL	$ 8,331,200	$ 8,854,674	$ 8,384,600	$ 8,523,700	$ 8,829,800

HOTEL/MOTEL FUND
REVENUE SUMMARY

	YEAR-END AMENDED BUDGET 2015-16	ACTUAL 2015-16	ADOPTED BUDGET 2016-17	YEAR-END AMENDED BUDGET 2016-17	PROPOSED BUDGET 2017-18
TAXES					
HOTEL/MOTEL TAX	$ 2,970,000	$ 2,959,670	$ 2,850,000	$ 2,900,000	$ 3,000,000
SUB-TOTAL	2,970,000	2,959,670	2,850,000	2,900,000	3,000,000
CHARGES FOR SERVICES					
EVENTS	33,200	20,307	33,200	23,200	25,000
SUB-TOTAL	33,200	20,307	33,200	23,200	25,000
INTEREST/RENTS/CONTRIBUTIONS					
INTEREST	15,000	19,608	7,000	24,000	25,000
SUB-TOTAL	15,000	19,608	7,000	24,000	25,000
MISCELLANEOUS					
MISCELLANEOUS	2,500	1,553	2,500	2,500	2,000
HISTORICAL PARK RENTALS	15,000	12,248	15,000	15,000	15,000
HISTORICAL PARK TEAS	5,300	4,951	5,300	5,600	5,700
SUB-TOTAL	22,800	18,752	22,800	23,100	22,700
GRAND TOTAL	$ 3,041,000	$ 3,018,337	$ 2,913,000	$ 2,970,300	$ 3,072,700

SPECIAL REVENUE FUNDS
REVENUE SUMMARY

	YEAR-END AMENDED BUDGET 2015-16	ACTUAL 2015-16	ADOPTED BUDGET 2016-17	YEAR-END AMENDED BUDGET 2016-17	PROPOSED BUDGET 2017-18
POLICE FORFEITURE FUND	$ 31,400	$ 11,459	$ 57,000	$ 57,000	$ 57,000
DONATIONS FUND	52,230	54,904	53,400	163,400	46,200
YOUTH SCHOLARSHIP FUND	200	187	3,000	3,000	3,000
GRANTS FUND	353,742	353,153	337,588	41,817	32,150
BUILDING SECURITY FUND	38,000	33,357	30,000	30,000	33,000
COURT TECHNOLOGY FUND	43,000	44,371	40,000	40,000	40,000
LANDFILL CLOSURE/POST-CLOSURE FUND	42,000	43,448	30,000	30,000	30,000
CEMETERY FUND	1,400	1,285	1,400	1,400	1,400
PHOTOGRAPHIC LIGHT SYSTEM FUND	786,800	785,088	684,550	684,550	752,500
DANGEROUS STRUCTURES FUND	3,000	35,851	0	0	0
PEG ACCESS CHANNEL FUND	74,500	74,788	60,000	70,000	60,000
JOINT FIRE TRAINING FACILITY FUND	0	0	0	26,000	44,000
TIRZ DISTRICT #3	0	0	0	0	80,000
GRAND TOTAL	$ 1,426,272	$ 1,437,891	$ 1,296,938	$ 1,147,167	$ 1,179,250

GENERAL FUND
EXPENDITURE SUMMARY

	YEAR-END AMENDED BUDGET 2015-16	ACTUAL 2015-16	ADOPTED BUDGET 2016-17	YEAR-END AMENDED BUDGET 2016-17	PROPOSED BUDGET 2017-18
GENERAL GOVERNMENT					
GENERAL GOVERNMENT	$ 166,900	$ 150,935	$ 201,700	$ 189,700	$ 188,200
GENERAL CONTRACTS	292,000	292,000	292,000	292,000	292,000
LEGAL	347,400	333,216	380,000	453,000	373,200
NON-DEPARTMENTAL	(2,430,100)	(2,429,424)	(939,500)	(3,461,000)	(1,578,500)
SUB-TOTAL	(1,623,800)	(1,653,273)	(65,800)	(2,526,300)	(725,100)
GENERAL ADMINISTRATION					
GENERAL ADMINISTRATION	1,404,900	1,393,825	717,100	671,500	722,100
SUB-TOTAL	1,404,900	1,393,825	717,100	671,500	722,100
COMMUNICATIONS					
COMMUNICATIONS	381,300	372,929	628,900	643,600	648,800
SUB-TOTAL	381,300	372,929	628,900	643,600	648,800
ECONOMIC DEVELOPMENT & TOURISM					
ECONOMIC DEVELOPMENT	576,500	570,366	613,000	627,700	691,900
SUB-TOTAL	576,500	570,366	613,000	627,700	691,900
HUMAN RESOURCES					
HUMAN RESOURCES	999,600	961,618	988,300	1,020,300	1,029,000
SUB-TOTAL	999,600	961,618	988,300	1,020,300	1,029,000
FINANCE					
FINANCE ADMINISTRATION	700,500	669,510	701,000	716,700	725,800
ACCOUNTING	601,200	594,904	833,200	792,000	833,700
PURCHASING	125,600	117,344	127,300	129,500	123,700
MUNICIPAL COURT	615,600	604,060	586,800	600,500	627,700
SUB-TOTAL	2,042,900	1,985,818	2,248,300	2,238,700	2,310,900
INFORMATION SERVICES					
INFORMATION SERVICES	2,349,400	2,278,788	2,747,600	2,745,700	2,636,400
SUB-TOTAL	2,349,400	2,278,788	2,747,600	2,745,700	2,636,400
COMMUNITY SERVICES					
PLANNING	424,700	410,043	373,300	374,700	422,900
COMMUNITY SERVICES ADMINISTRATION	481,400	469,952	417,100	431,800	426,800
BUILDING INSPECTION	1,103,200	1,042,438	1,225,300	1,176,400	1,387,900
SUB-TOTAL	2,009,300	1,922,433	2,015,700	1,982,900	2,237,600
PUBLIC WORKS					
PUBLIC WORKS ADMINISTRATION	716,500	714,367	693,700	710,400	733,300
STREET MAINTENANCE	3,753,700	3,705,555	3,899,700	4,051,300	4,135,500
SUB-TOTAL	4,470,200	4,419,922	4,593,400	4,761,700	4,868,800

GENERAL FUND
EXPENDITURE SUMMARY

		YEAR-END AMENDED BUDGET 2015-16	ACTUAL 2015-16	ADOPTED BUDGET 2016-17	YEAR-END AMENDED BUDGET 2016-17	PROPOSED BUDGET 2017-18
SUSTAINABILITY & PUBLIC HEALTH						
SOLID WASTE COLLECTION	[1]	2,095,500	2,088,967	2,867,700	2,606,000	3,134,600
ANIMAL SERVICES	[1]	652,700	631,852	772,900	780,100	743,400
ENVIRONMENTAL SERVICES	[1]	390,900	406,403	471,600	414,200	428,400
SUB-TOTAL		3,139,100	3,127,222	4,112,200	3,800,300	4,306,400
POLICE						
POLICE ADMINISTRATION		1,537,200	1,547,898	1,513,400	1,462,100	1,653,800
POLICE INVESTIGATIONS		1,926,000	1,921,051	2,000,000	2,102,500	2,047,400
POLICE PATROL		6,468,700	6,417,523	6,521,400	6,599,200	7,149,000
POLICE DETENTION		1,059,800	1,052,578	1,081,400	1,166,900	1,190,100
POLICE COMMUNICATIONS		2,030,400	1,995,551	1,831,200	1,666,500	1,888,300
POLICE TRAINING		178,500	171,327	146,300	154,100	155,100
SUB-TOTAL		13,200,600	13,105,928	13,093,700	13,151,300	14,083,700
FIRE						
FIRE ADMINISTRATION		1,151,600	1,168,267	1,398,700	1,348,300	1,280,600
FIRE PREVENTION		492,400	493,662	503,900	544,500	568,200
FIRE OPERATIONS		8,438,100	8,446,750	9,511,700	10,006,100	9,641,500
SUB-TOTAL		10,082,100	10,108,679	11,414,300	11,898,900	11,490,300
PARKS & RECREATION						
PARKS & RECREATION ADMINISTRATION		534,400	526,897	524,400	537,700	544,000
PARK MAINTENANCE		5,189,800	5,143,170	5,181,700	5,191,600	5,467,900
RECREATION		1,766,400	1,770,214	1,873,300	1,809,700	1,852,100
AQUATICS		849,000	819,154	979,200	1,050,900	1,104,300
SENIOR CENTER		816,300	830,287	788,400	756,000	863,600
PARK BOARD		9,800	3,418	9,800	9,800	9,800
SENIOR ADVISORY BOARD		4,800	3,667	4,800	4,800	4,800
EVENTS		576,500	555,803	931,000	916,200	910,500
SUB-TOTAL		9,747,000	9,652,610	10,292,600	10,276,700	10,757,000
LIBRARY						
LIBRARY		1,811,300	1,838,096	1,873,000	1,797,600	1,883,000
SUB-TOTAL		1,811,300	1,838,096	1,873,000	1,797,600	1,883,000
GRAND TOTAL		$ 50,590,400	$ 50,084,961	$ 55,272,300	$ 53,090,600	$ 56,940,800

[1] The Animal Services and Environmental Services divisions were split from the Environmental Health division beginning in 2015-16. Beginning in 2017-18, the Solid Waste, Environmental Health and Animal Services divisions are being moved to a new Sustainability and Public Health department.

ENTERPRISE FUNDS
EXPENDITURE SUMMARY

	YEAR-END AMENDED BUDGET 2015-16	ACTUAL 2015-16	ADOPTED BUDGET 2016-17	YEAR-END AMENDED BUDGET 2016-17	PROPOSED BUDGET 2017-18
WATER & SEWER FUND					
PUBLIC WORKS					
WATER & SEWER ADMINISTRATION	$ 4,515,500	$ 4,497,013	$ 4,671,300	$ 4,658,700	$ 4,673,300
WATER & SEWER OPERATIONS	14,670,100	14,675,573	15,115,500	15,743,000	17,347,100
TOTAL WATER & SEWER FUND	$ 19,185,600	$ 19,172,586	$ 19,786,800	$ 20,401,700	$ 22,020,400
STORMWATER UTILITY FUND					
PUBLIC WORKS					
STORMWATER UTILITIES	$ 1,172,700	$ 983,080	$ 1,024,800	$ 1,299,000	$ 1,299,000
TOTAL STORMWATER UTILITY FUND	$ 1,172,700	$ 983,080	$ 1,024,800	$ 1,299,000	$ 1,299,000
GRAND TOTAL	$ 20,358,300	$ 20,155,666	$ 20,811,600	$ 21,700,700	$ 23,319,400

INTERNAL SERVICE FUNDS
EXPENDITURE SUMMARY

	YEAR-END AMENDED BUDGET 2015-16	ACTUAL 2015-16	ADOPTED BUDGET 2016-17	YEAR-END AMENDED BUDGET 2016-17	PROPOSED BUDGET 2017-18
FLEET & FACILITIES MANAGEMENT FUND					
FLEET & FACILITIES MANAGEMENT					
FACILITIES MANAGEMENT	$ 1,882,700	$ 1,837,004	$ 1,805,300	$ 1,798,500	$ 1,911,400
FLEET MANAGEMENT	2,251,800	2,361,460	2,382,600	2,389,600	2,582,800
TOTAL FLEET & FACILITIES MGMT FUND	$ 4,134,500	$ 4,198,464	$ 4,187,900	$ 4,188,100	$ 4,494,200
WORKERS' COMPENSATION FUND					
INTERNAL SERVICE					
WORKERS' COMPENSATION	$ 400,000	$ 285,238	$ 603,100	$ 603,100	$ 400,000
TOTAL WORKERS' COMPENSATION FUND	$ 400,000	$ 285,238	$ 603,100	$ 603,100	$ 400,000
HEALTH CLAIMS FUND					
INTERNAL SERVICE					
HEALTH CLAIMS	$ 3,907,500	$ 4,338,575	$ 3,796,700	$ 4,205,800	$ 4,425,800
TOTAL HEALTH CLAIMS FUND	$ 3,907,500	$ 4,338,575	$ 3,796,700	$ 4,205,800	$ 4,425,800
GRAND TOTAL	$ 8,442,000	$ 8,822,277	$ 8,587,700	$ 8,997,000	$ 9,320,000

HOTEL/MOTEL FUND
EXPENDITURE SUMMARY

	YEAR-END AMENDED BUDGET 2015-16	ACTUAL 2015-16	ADOPTED BUDGET 2016-17	YEAR-END AMENDED BUDGET 2016-17	PROPOSED BUDGET 2017-18
PARKS & RECREATION					
HISTORICAL PRESERVATION	$ 1,138,500	$ 1,097,852	$ 2,217,600	$ 2,334,200	$ 1,963,700
SUB-TOTAL	1,138,500	1,097,852	2,217,600	2,334,200	1,963,700
ECONOMIC DEVELOPMENT & TOURISM					
PROMOTION OF TOURISM	1,250,900	1,195,564	1,274,400	1,274,400	1,376,200
CONVENTION CENTER	10,000	6,606	19,000	396,500	19,000
SUB-TOTAL	1,260,900	1,202,170	1,293,400	1,670,900	1,395,200
GRAND TOTAL	$ 2,399,400	$ 2,300,022	$ 3,511,000	$ 4,005,100	$ 3,358,900

SPECIAL REVENUE FUNDS
EXPENDITURE SUMMARY

	YEAR-END AMENDED BUDGET 2015-16	ACTUAL 2015-16	ADOPTED BUDGET 2016-17	YEAR-END AMENDED BUDGET 2016-17	PROPOSED BUDGET 2017-18
POLICE FORFEITURE FUND	$ 126,000	$ 88,087	$ 231,000	$ 74,500	$ 161,000
DONATIONS FUND	149,891	145,204	40,762	150,762	65,762
YOUTH SCHOLARSHIP FUND	6,000	240	6,000	6,000	6,000
GRANTS FUND	136,165	135,576	337,588	41,817	32,150
BUILDING SECURITY FUND	124,000	108,426	60,100	45,100	44,600
COURT TECHNOLOGY FUND	80,400	71,794	65,900	65,900	75,000
LANDFILL CLOSURE/POST-CLOSURE FUND	755,000	722,938	1,855,000	2,491,600	1,655,000
STARS CENTER FUND	627,015	627,015	0	0	0
CEMETERY FUND	22,150	19,356	0	0	0
PHOTOGRAPHIC LIGHT SYSTEM FUND	725,708	688,992	984,800	739,900	861,200
DANGEROUS STRUCTURES FUND	1,250,000	514,874	250,000	1,250,000	250,000
PEG ACCESS CHANNEL FUND	83,000	5,735	60,000	44,000	85,000
JOINT FIRE TRAINING FACILITY FUND	0	0	0	26,000	44,000
TIRZ DISTRICT #3	0	0	0	0	80,000
GRAND TOTAL	$ 4,085,329	$ 3,128,237	$ 3,891,150	$ 4,935,579	$ 3,359,712

GENERAL FUND
EXPENDITURE SUMMARY
Summarized by Type of Expenditure

EXPENDITURES BY TYPE	ACTUAL 2015-16		ADOPTED BUDGET 2016-17		YEAR-END AMENDED BUDGET 2016-17		PROPOSED BUDGET 2017-18	
	Amount	Percent	Amount	Percent	Amount	Percent	Amount	Percent
Personal Services/Benefits								
Full-Time	$ 23,150,240	46.22%	$ 22,904,000	41.44%	$ 23,757,600	44.75%	$ 24,879,600	43.69%
Part-Time	931,381	1.86%	1,156,000	2.09%	1,188,900	2.24%	1,213,400	2.13%
Overtime	826,039	1.65%	902,700	1.63%	960,900	1.81%	819,400	1.44%
Life & Health	3,111,528	6.21%	3,174,500	5.74%	3,176,600	5.98%	3,344,700	5.87%
TMRS	4,364,036	8.71%	4,511,400	8.16%	4,609,000	8.68%	4,859,300	8.53%
Medicare	340,596	0.68%	342,000	0.62%	365,200	0.69%	375,300	0.66%
Workers' Compensation	272,000	0.54%	256,500	0.46%	256,500	0.48%	256,500	0.45%
Car Allowance	80,240	0.16%	82,900	0.15%	88,700	0.17%	88,900	0.16%
Transfers (Personnel Related)	(1,609,700)	-3.21%	(1,412,300)	-2.56%	(1,412,300)	-2.66%	(1,418,300)	-2.49%
Sub-total	31,466,360	62.83%	31,917,700	57.75%	32,991,100	62.14%	34,418,800	60.45%
Purchased Prof & Tech Services	3,313,279	6.62%	3,642,000	6.59%	3,734,600	7.03%	3,741,200	6.57%
Supplies	1,867,001	3.73%	1,986,900	3.59%	1,948,100	3.67%	2,100,800	3.69%
Repairs & Maintenance	6,430,451	12.84%	6,709,600	12.14%	6,287,700	11.84%	6,582,600	11.56%
Services	5,347,716	10.68%	6,991,300	12.65%	6,562,900	12.36%	7,499,700	13.17%
Production & Disposal	35,853	0.07%	41,500	0.08%	41,500	0.08%	41,500	0.07%
Contracts	292,000	0.58%	292,000	0.53%	292,000	0.55%	292,000	0.51%
Events	420,762	0.84%	498,200	0.90%	498,200	0.94%	463,300	0.81%
Other Objects	1,036,839	2.07%	2,621,800	4.74%	1,196,500	2.25%	1,799,200	3.16%
Transfers	(125,300)	-0.25%	571,300	1.03%	(462,000)	-0.87%	1,700	0.00%
Sub-total	18,618,601	37.17%	23,354,600	42.25%	20,099,500	37.86%	22,522,000	39.55%
Total Appropriations	$ 50,084,961	100.00%	$ 55,272,300	100.00%	$ 53,090,600	100.00%	$ 56,940,800	100.00%

SUMMARY BUDGET CATEGORIES
General Fund

DEPARTMENT/DIVISION	YEAR-END AMENDED BUDGET 2015-16	ACTUAL 2015-16	ADOPTED BUDGET 2016-17	YEAR-END AMENDED BUDGET 2016-17	PROPOSED BUDGET 2017-18
GENERAL GOVERNMENT					
Supplies	$ 11,800	$ 11,443	$ 13,100	$ 14,000	$ 14,700
Services	155,100	139,492	188,600	175,700	173,500
Total Budget	$ 166,900	$ 150,935	$ 201,700	$ 189,700	$ 188,200
GENERAL CONTRACTS					
Contracts	$ 292,000	$ 292,000	$ 292,000	$ 292,000	$ 292,000
Total Budget	$ 292,000	$ 292,000	$ 292,000	$ 292,000	$ 292,000
LEGAL					
Purchased Prof & Tech Services	$ 347,400	$ 333,216	$ 380,000	$ 453,000	$ 373,200
Total Budget	$ 347,400	$ 333,216	$ 380,000	$ 453,000	$ 373,200

Note: Approximately $100,000 of legal services is for prosecutor costs.

NON-DEPARTMENTAL					
Repairs & Maintenance	$ 429,700	$ 495,579	$ 491,400	$ 385,200	$ 437,300
Services	211,700	211,858	237,200	247,200	237,200
Other Objects	1,102,200	1,036,839	2,621,800	1,196,500	1,799,200
Transfers	(4,173,700)	(4,173,700)	(4,289,900)	(5,289,900)	(4,052,200)
Total Budget	$ (2,430,100)	$ (2,429,424)	$ (939,500)	$ (3,461,000)	$ (1,578,500)
GENERAL ADMINISTRATION					
Personal Services/Benefits	$ 1,041,300	$ 1,037,401	$ 640,400	$ 609,000	$ 638,400
Purchased Prof & Tech Services	80,000	79,365	0	0	0
Supplies	33,100	32,001	18,000	19,000	18,500
Repairs & Maintenance	14,700	14,480	14,700	17,000	26,100
Services	235,800	230,578	44,000	26,500	39,100
Total Budget	$ 1,404,900	$ 1,393,825	$ 717,100	$ 671,500	$ 722,100
COMMUNICATIONS					
Personal Services/Benefits	$ 211,300	$ 210,677	$ 210,300	$ 217,600	$ 216,200
Purchased Prof & Tech Services	59,000	59,160	142,500	146,500	147,500
Supplies	11,100	10,625	11,100	11,100	11,100
Repairs & Maintenance	31,400	29,446	31,400	35,300	36,800
Services	33,500	28,021	233,600	233,100	237,200
Transfers	35,000	35,000	0	0	0
Total Budget	$ 381,300	$ 372,929	$ 628,900	$ 643,600	$ 648,800
ECONOMIC DEVELOPMENT					
Personal Services/Benefits	$ 411,500	$ 416,605	$ 430,700	$ 453,300	$ 459,600
Purchased Prof & Tech Services	8,500	8,450	11,900	11,900	56,900
Supplies	12,300	11,349	14,600	14,300	14,300
Services	144,200	133,962	155,800	148,200	161,100
Total Budget	$ 576,500	$ 570,366	$ 613,000	$ 627,700	$ 691,900

SUMMARY BUDGET CATEGORIES
General Fund

DEPARTMENT/DIVISION	YEAR-END AMENDED BUDGET 2015-16	ACTUAL 2015-16	ADOPTED BUDGET 2016-17	YEAR-END AMENDED BUDGET 2016-17	PROPOSED BUDGET 2017-18
HUMAN RESOURCES					
Personal Services/Benefits	$ 674,500	$ 662,191	$ 668,600	$ 700,700	$ 687,000
Purchased Prof & Tech Services	5,500	2,419	25,000	12,100	25,000
Supplies	26,100	25,493	26,100	26,100	26,100
Repairs & Maintenance	33,200	32,448	33,200	33,200	26,200
Services	240,300	219,067	228,400	241,200	264,700
Transfers	20,000	20,000	7,000	7,000	0
Total Budget	$ 999,600	$ 961,618	$ 988,300	$ 1,020,300	$ 1,029,000
FINANCE ADMINISTRATION					
Personal Services/Benefits	$ 364,900	$ 349,957	$ 365,000	$ 379,100	$ 381,000
Purchased Prof & Tech Services	291,600	286,154	297,600	299,500	301,600
Supplies	24,300	18,619	17,300	13,800	17,100
Services	19,700	14,780	21,100	24,300	26,100
Total Budget	$ 700,500	$ 669,510	$ 701,000	$ 716,700	$ 725,800
ACCOUNTING					
Personal Services/Benefits	$ 517,100	$ 515,164	$ 530,900	$ 538,900	$ 547,600
Supplies	20,000	16,176	20,000	20,000	15,000
Repairs & Maintenance	1,200	0	1,200	1,200	1,200
Services	62,900	63,564	65,100	70,000	69,900
Transfers	0	0	216,000	161,900	200,000
Total Budget	$ 601,200	$ 594,904	$ 833,200	$ 792,000	$ 833,700
PURCHASING					
Personal Services/Benefits	$ 112,200	$ 112,538	$ 114,100	$ 116,300	$ 116,300
Supplies	3,600	1,574	3,400	3,400	2,600
Services	9,800	3,232	9,800	9,800	4,800
Total Budget	$ 125,600	$ 117,344	$ 127,300	$ 129,500	$ 123,700
MUNICIPAL COURT					
Personal Services/Benefits	$ 498,600	$ 488,221	$ 542,200	$ 567,300	$ 585,600
Purchased Prof & Tech Services	5,000	4,457	5,000	4,500	4,000
Supplies	23,000	22,398	23,500	15,900	24,500
Repairs & Maintenance	8,000	9,228	2,600	2,600	2,900
Services	9,500	8,256	13,500	10,200	10,700
Transfers	71,500	71,500	0	0	0
Total Budget	$ 615,600	$ 604,060	$ 586,800	$ 600,500	$ 627,700
INFORMATION SERVICES					
Personal Services/Benefits	$ 1,018,500	$ 988,620	$ 1,111,800	$ 1,060,700	$ 1,165,700
Purchased Prof & Tech Services	285,800	281,081	300,900	333,000	234,900
Supplies	164,800	144,166	152,000	179,100	173,500
Repairs & Maintenance	416,200	411,025	549,500	539,500	586,500
Services	111,300	101,096	140,400	140,400	130,800
Transfers	352,800	352,800	493,000	493,000	345,000
Total Budget	$ 2,349,400	$ 2,278,788	$ 2,747,600	$ 2,745,700	$ 2,636,400

SUMMARY BUDGET CATEGORIES
General Fund

DEPARTMENT/DIVISION	YEAR-END AMENDED BUDGET 2015-16	ACTUAL 2015-16	ADOPTED BUDGET 2016-17	YEAR-END AMENDED BUDGET 2016-17	PROPOSED BUDGET 2017-18
PLANNING					
Personal Services/Benefits	$ 243,400	$ 238,822	$ 261,900	$ 252,300	$ 264,800
Supplies	12,300	10,023	16,000	16,000	12,500
Repairs & Maintenance	800	0	800	800	800
Services	168,200	161,198	94,600	105,600	144,800
Total Budget	$ 424,700	$ 410,043	$ 373,300	$ 374,700	$ 422,900
COMMUNITY SERVICES ADMINISTRATION					
Personal Services/Benefits	$ 351,200	$ 350,267	$ 339,600	$ 349,800	$ 346,500
Supplies	98,700	87,568	37,600	19,600	28,100
Repairs & Maintenance	1,500	615	1,500	1,500	1,900
Services	30,000	31,502	38,400	60,900	40,300
Transfers	0	0	0	0	10,000
Total Budget	$ 481,400	$ 469,952	$ 417,100	$ 431,800	$ 426,800
BUILDING INSPECTION					
Personal Services/Benefits	$ 909,500	$ 886,195	$ 1,055,300	$ 1,002,800	$ 1,167,400
Supplies	28,300	25,515	35,400	31,400	34,000
Repairs & Maintenance	22,700	23,180	23,600	23,600	23,900
Services	90,700	55,548	111,000	118,600	135,600
Transfers	52,000	52,000	0	0	27,000
Total Budget	$ 1,103,200	$ 1,042,438	$ 1,225,300	$ 1,176,400	$ 1,387,900
PUBLIC WORKS ADMINISTRATION					
Personal Services/Benefits	$ 612,500	$ 610,917	$ 629,400	$ 659,500	$ 673,900
Supplies	74,000	74,025	22,800	17,300	17,300
Repairs & Maintenance	3,000	2,812	4,100	3,100	4,100
Services	27,000	26,613	37,400	30,500	38,000
Total Budget	$ 716,500	$ 714,367	$ 693,700	$ 710,400	$ 733,300
STREET MAINTENANCE					
Personal Services/Benefits	$ 1,381,700	$ 1,359,941	$ 1,403,400	$ 1,401,900	$ 1,465,000
Supplies	62,500	58,821	74,800	74,800	81,200
Repairs & Maintenance	1,789,500	1,787,765	1,801,900	1,931,900	1,876,600
Services	355,500	334,528	446,600	443,700	447,700
Transfers	164,500	164,500	173,000	199,000	265,000
Total Budget	$ 3,753,700	$ 3,705,555	$ 3,899,700	$ 4,051,300	$ 4,135,500
SOLID WASTE COLLECTION [1]					
Personal Services/Benefits	$ 541,700	$ 536,850	$ 626,100	$ 582,500	$ 640,500
Purchased Prof & Tech Services	1,014,700	1,013,709	1,201,000	1,200,000	1,294,600
Supplies	45,500	42,894	75,100	76,100	92,900
Repairs & Maintenance	153,200	175,718	199,400	197,400	195,600
Services	43,200	37,443	724,600	508,500	869,500
Production & Disposal	50,700	35,853	41,500	41,500	41,500
Transfers	246,500	246,500	0	0	0
Total Budget	$ 2,095,500	$ 2,088,967	$ 2,867,700	$ 2,606,000	$ 3,134,600

SUMMARY BUDGET CATEGORIES
General Fund

DEPARTMENT/DIVISION		YEAR-END AMENDED BUDGET 2015-16	ACTUAL 2015-16	ADOPTED BUDGET 2016-17	YEAR-END AMENDED BUDGET 2016-17	PROPOSED BUDGET 2017-18
ANIMAL SERVICES	[1]					
Personal Services/Benefits		$ 427,400	$ 413,220	$ 442,000	$ 467,600	$ 504,200
Supplies		36,500	35,436	38,600	38,900	46,900
Repairs & Maintenance		37,000	41,139	80,700	72,000	42,800
Services		151,800	142,057	154,300	134,900	149,500
Transfers		0	0	57,300	66,700	0
Total Budget		$ 652,700	$ 631,852	$ 772,900	$ 780,100	$ 743,400
ENVIRONMENTAL SERVICES	[1]					
Personal Services/Benefits		$ 246,200	$ 250,814	$ 258,200	$ 265,000	$ 269,500
Supplies		10,100	7,119	28,300	27,300	32,500
Repairs & Maintenance		6,400	7,199	3,600	3,600	10,000
Services		102,200	115,271	181,500	118,300	116,400
Transfers		26,000	26,000	0	0	0
Total Budget		$ 390,900	$ 406,403	$ 471,600	$ 414,200	$ 428,400
POLICE ADMINISTRATION						
Personal Services/Benefits		$ 938,500	$ 937,903	$ 880,400	$ 905,300	$ 1,004,100
Supplies		54,100	48,971	48,000	43,000	43,100
Repairs & Maintenance		207,600	235,930	294,800	231,900	284,900
Services		327,900	315,994	290,200	281,900	321,700
Transfers		9,100	9,100	0	0	0
Total Budget		$ 1,537,200	$ 1,547,898	$ 1,513,400	$ 1,462,100	$ 1,653,800
POLICE INVESTIGATIONS						
Personal Services/Benefits		$ 1,833,300	$ 1,826,699	$ 1,894,600	$ 2,003,100	$ 1,898,200
Supplies		28,800	26,856	34,100	34,100	34,200
Repairs & Maintenance		38,700	44,457	46,900	46,900	46,700
Services		25,200	23,039	24,400	18,400	40,300
Transfers		0	0	0	0	28,000
Total Budget		$ 1,926,000	$ 1,921,051	$ 2,000,000	$ 2,102,500	$ 2,047,400
POLICE PATROL						
Personal Services/Benefits		$ 5,536,400	$ 5,466,829	$ 5,570,000	$ 5,640,100	$ 6,109,100
Supplies		273,200	266,268	282,100	242,500	298,300
Repairs & Maintenance		337,900	369,050	373,700	377,200	364,400
Services		43,700	37,876	45,600	50,900	72,200
Transfers		277,500	277,500	250,000	288,500	305,000
Total Budget		$ 6,468,700	$ 6,417,523	$ 6,521,400	$ 6,599,200	$ 7,149,000
POLICE DETENTION						
Personal Services/Benefits		$ 1,034,500	$ 1,028,202	$ 1,057,500	$ 1,143,000	$ 1,167,100
Supplies		15,500	14,753	15,500	15,500	14,300
Repairs & Maintenance		8,600	8,590	5,300	5,300	5,300
Services		1,200	1,033	3,100	3,100	3,400
Total Budget		$ 1,059,800	$ 1,052,578	$ 1,081,400	$ 1,166,900	$ 1,190,100

SUMMARY BUDGET CATEGORIES
General Fund

DEPARTMENT/DIVISION	YEAR-END AMENDED BUDGET 2015-16	ACTUAL 2015-16	ADOPTED BUDGET 2016-17	YEAR-END AMENDED BUDGET 2016-17	PROPOSED BUDGET 2017-18
POLICE COMMUNICATIONS					
Personal Services/Benefits	$ 629,800	$ 610,306	$ 0	$ 0	$ 0
Supplies	1,100	30	0	0	0
Repairs & Maintenance	113,600	102,367	86,300	36,600	92,500
Services	1,285,900	1,282,848	1,744,900	1,629,900	1,795,800
Total Budget	$ 2,030,400	$ 1,995,551	$ 1,831,200	$ 1,666,500	$ 1,888,300
POLICE TRAINING					
Personal Services/Benefits	$ 170,600	$ 165,180	$ 138,400	$ 146,200	$ 146,200
Supplies	3,500	3,426	3,500	3,500	3,500
Services	4,400	2,721	4,400	4,400	5,400
Total Budget	$ 178,500	$ 171,327	$ 146,300	$ 154,100	$ 155,100
FIRE ADMINISTRATION					
Personal Services/Benefits	$ 746,500	$ 729,842	$ 731,500	$ 740,300	$ 782,200
Supplies	39,200	38,809	44,500	62,800	62,400
Repairs & Maintenance	284,800	316,467	406,600	349,500	282,100
Services	81,100	83,149	85,400	80,600	132,900
Transfers	0	0	130,700	115,100	21,000
Total Budget	$ 1,151,600	$ 1,168,267	$ 1,398,700	$ 1,348,300	$ 1,280,600
FIRE PREVENTION					
Personal Services/Benefits	$ 458,500	$ 460,596	$ 471,700	$ 512,300	$ 535,900
Supplies	21,100	20,627	22,000	22,000	21,200
Services	12,800	12,439	10,200	10,200	11,100
Total Budget	$ 492,400	$ 493,662	$ 503,900	$ 544,500	$ 568,200
FIRE OPERATIONS					
Personal Services/Benefits	$ 7,392,600	$ 7,370,125	$ 7,458,700	$ 8,079,400	$ 8,292,900
Supplies	248,100	242,201	282,600	273,200	316,800
Repairs & Maintenance	307,100	349,203	351,700	338,300	418,300
Services	168,700	163,621	187,200	181,200	178,000
Transfers	321,600	321,600	1,231,500	1,134,000	435,500
Total Budget	$ 8,438,100	$ 8,446,750	$ 9,511,700	$ 10,006,100	$ 9,641,500
PARKS & RECREATION ADMINISTRATION					
Personal Services/Benefits	$ 456,100	$ 458,648	$ 458,800	$ 473,100	$ 479,100
Supplies	30,700	28,026	15,700	15,200	15,200
Repairs & Maintenance	4,400	4,347	4,800	3,500	3,500
Services	43,200	35,876	45,100	45,900	46,200
Total Budget	$ 534,400	$ 526,897	$ 524,400	$ 537,700	$ 544,000
PARK MAINTENANCE					
Personal Services/Benefits	$ 2,877,200	$ 2,788,998	$ 2,951,900	$ 2,999,500	$ 2,994,300
Purchased Prof & Tech Services	44,600	44,602	41,500	41,500	43,400
Supplies	288,700	270,004	324,600	324,600	334,000
Repairs & Maintenance	740,200	777,828	785,400	725,400	799,800
Services	586,900	609,538	601,900	624,200	712,800
Transfers	652,200	652,200	476,400	476,400	583,600
Total Budget	$ 5,189,800	$ 5,143,170	$ 5,181,700	$ 5,191,600	$ 5,467,900

SUMMARY BUDGET CATEGORIES
General Fund

DEPARTMENT/DIVISION	YEAR-END AMENDED BUDGET 2015-16	ACTUAL 2015-16	ADOPTED BUDGET 2016-17	YEAR-END AMENDED BUDGET 2016-17	PROPOSED BUDGET 2017-18
RECREATION					
Personal Services/Benefits	$ 876,200	$ 839,341	$ 914,400	$ 940,400	$ 973,200
Supplies	123,100	120,295	119,800	119,800	120,100
Repairs & Maintenance	401,200	451,332	485,000	394,100	400,600
Services	365,900	359,246	354,100	355,400	358,200
Total Budget	$ 1,766,400	$ 1,770,214	$ 1,873,300	$ 1,809,700	$ 1,852,100
AQUATICS					
Personal Services/Benefits	$ 475,900	$ 458,690	$ 556,500	$ 583,200	$ 618,000
Supplies	47,200	45,089	47,300	54,300	55,100
Repairs & Maintenance	118,000	131,306	121,000	135,400	171,200
Services	207,900	184,069	254,400	218,000	260,000
Transfers	0	0	0	60,000	0
Total Budget	$ 849,000	$ 819,154	$ 979,200	$ 1,050,900	$ 1,104,300
SENIOR CENTER					
Personal Services/Benefits	$ 396,100	$ 388,914	$ 400,700	$ 401,700	$ 410,700
Supplies	78,300	72,515	85,000	85,000	85,200
Repairs & Maintenance	241,000	273,245	197,700	164,100	182,900
Services	100,900	95,613	105,000	105,200	109,800
Transfers	0	0	0	0	75,000
Total Budget	$ 816,300	$ 830,287	$ 788,400	$ 756,000	$ 863,600
PARK BOARD					
Services	$ 9,800	$ 3,418	$ 9,800	$ 9,800	$ 9,800
Total Budget	$ 9,800	$ 3,418	$ 9,800	$ 9,800	$ 9,800
SENIOR ADVISORY BOARD					
Services	$ 4,800	$ 3,667	$ 4,800	$ 4,800	$ 4,800
Total Budget	$ 4,800	$ 3,667	$ 4,800	$ 4,800	$ 4,800
EVENTS					
Personal Services/Benefits	$ 139,800	$ 117,387	$ 215,000	$ 211,500	$ 296,900
Supplies	0	0	0	0	100
Repairs & Maintenance	14,100	16,262	24,300	13,000	16,700
Services	1,500	1,392	3,500	3,500	48,500
Events	421,100	420,762	498,200	498,200	463,300
Transfers	0	0	190,000	190,000	85,000
Total Budget	$ 576,500	$ 555,803	$ 931,000	$ 916,200	$ 910,500
LIBRARY					
Purchased Prof & Tech Services	$ 1,200,700	$ 1,200,666	$ 1,236,600	$ 1,232,600	$ 1,260,100
Supplies	34,900	33,886	34,500	34,500	34,500
Repairs & Maintenance	276,700	319,433	286,500	218,600	241,000
Services	89,000	74,111	91,400	87,900	91,900
Transfers	210,000	210,000	224,000	224,000	255,500
Total Budget	$ 1,811,300	$ 1,838,096	$ 1,873,000	$ 1,797,600	$ 1,883,000
GRAND TOTAL	$ 50,590,400	$ 50,084,961	$ 55,272,300	$ 53,090,600	$ 56,940,800

[1] The Animal Services and Environmental Services divisions were split into two divisions beginning in 2015-16. In 2017-18, the Solid Waste, Environmental Health and Animal Services divisions were moved to a new Sustainability and Public Health department.

SUMMARY BUDGET CATEGORIES
Enterprise Funds

DEPARTMENT/DIVISION	YEAR-END AMENDED BUDGET 2015-16	ACTUAL 2015-16	ADOPTED BUDGET 2016-17	YEAR-END AMENDED BUDGET 2016-17	PROPOSED BUDGET 2017-18
WATER & SEWER ADMINISTRATION					
Personal Services/Benefits	$ 149,300	$ 148,998	$ 149,500	$ 137,300	$ 158,900
Purchased Prof & Tech Services	58,900	63,456	58,900	83,900	91,900
Supplies	66,500	58,994	75,700	65,700	75,700
Repairs & Maintenance	32,700	34,804	56,500	49,000	52,600
Services	53,400	48,709	64,300	56,400	64,400
Production & Disposal	45,500	41,638	53,300	53,300	66,700
Other Objects	10,000	1,214	10,000	10,000	10,000
Transfers	4,099,200	4,099,200	4,203,100	4,203,100	4,153,100
Total Budget	$ 4,515,500	$ 4,497,013	$ 4,671,300	$ 4,658,700	$ 4,673,300
WATER & SEWER OPERATIONS					
Personal Services/Benefits	$ 1,913,000	$ 1,848,525	$ 2,007,600	$ 2,065,700	$ 2,050,200
Supplies	201,900	182,507	220,600	216,600	224,900
Repairs & Maintenance	614,300	619,104	660,200	660,200	674,600
Services	364,500	384,945	406,400	404,500	408,200
Production & Disposal	8,499,900	8,570,265	8,670,700	9,996,000	10,700,700
Other Objects	50,000	43,727	50,000	50,000	50,000
Transfers	3,026,500	3,026,500	3,100,000	2,350,000	3,238,500
Total Budget	$ 14,670,100	$ 14,675,573	$ 15,115,500	$ 15,743,000	$ 17,347,100
Total Water & Sewer Fund	$ 19,185,600	$ 19,172,586	$ 19,786,800	$ 20,401,700	$ 22,020,400
STORMWATER UTILITIES					
Purchased Prof & Tech Services	$ 88,000	$ 94,920	$ 0	$ 274,200	$ 274,200
Repairs & Maintenance	862,000	661,481	950,000	950,000	950,000
Other Objects	0	3,979	0	0	0
Transfers	222,700	222,700	74,800	74,800	74,800
Total Stormwater Fund	$ 1,172,700	$ 983,080	$ 1,024,800	$ 1,299,000	$ 1,299,000
GRAND TOTAL	$ 20,358,300	$ 20,155,666	$ 20,811,600	$ 21,700,700	$ 23,319,400

SUMMARY BUDGET CATEGORIES
Internal Service Funds

DEPARTMENT/DIVISION	YEAR-END AMENDED BUDGET 2015-16	ACTUAL 2015-16	ADOPTED BUDGET 2016-17	YEAR-END AMENDED BUDGET 2016-17	PROPOSED BUDGET 2017-18
FACILITIES MANAGEMENT					
Personal Services/Benefits	$ 480,800	$ 442,145	$ 484,500	$ 477,700	$ 514,500
Purchased Prof & Tech Services	0	0	0	10,000	0
Supplies	13,400	10,253	12,800	15,600	13,900
Repairs & Maintenance	691,200	691,015	682,300	644,500	661,600
Services	634,300	630,591	607,700	632,700	695,400
Transfers	63,000	63,000	18,000	18,000	26,000
Total Budget	$ 1,882,700	$ 1,837,004	$ 1,805,300	$ 1,798,500	$ 1,911,400
FLEET MANAGEMENT					
Personal Services/Benefits	$ 496,600	$ 492,193	$ 506,000	$ 516,000	$ 528,800
Purchased Prof & Tech Services	150,000	161,707	0	0	0
Supplies	28,100	26,457	33,400	38,400	27,500
Repairs & Maintenance	108,200	106,980	119,400	119,400	108,800
Services	238,100	239,857	257,100	259,600	263,700
Inventory Usage	1,230,800	1,334,266	1,402,700	1,392,200	1,654,000
Transfers	0	0	64,000	64,000	0
Total Budget	$ 2,251,800	$ 2,361,460	$ 2,382,600	$ 2,389,600	$ 2,582,800
Total Fleet & Facilities Mgmt Fund	$ 4,134,500	$ 4,198,464	$ 4,187,900	$ 4,188,100	$ 4,494,200
WORKERS' COMPENSATION					
Purchased Prof & Tech Services	$ 5,000	$ 3,000	$ 5,000	$ 5,000	$ 5,000
Workers' Compensation	395,000	282,238	395,000	395,000	395,000
Transfers	0	0	203,100	0	0
Total Workers' Compensation Fund	$ 400,000	$ 285,238	$ 603,100	$ 400,000	$ 400,000
HEALTH CLAIMS					
Claims Incurred	$ 2,795,200	$ 3,183,807	$ 2,725,200	$ 3,086,300	$ 3,086,300
Insurance Premiums	358,300	321,548	358,300	330,100	330,100
Fees	159,400	242,420	159,400	239,400	239,400
Other Objects	3,800	0	303,800	300,000	300,000
Transfers	590,800	590,800	250,000	250,000	470,000
Total Health Claims Fund	$ 3,907,500	$ 4,338,575	$ 3,796,700	$ 4,205,800	$ 4,425,800
GRAND TOTAL	$ 8,442,000	$ 8,822,277	$ 8,587,700	$ 8,793,900	$ 9,320,000

SUMMARY BUDGET CATEGORIES
Hotel/Motel Fund

DEPARTMENT/DIVISION	YEAR-END AMENDED BUDGET 2015-16	ACTUAL 2015-16	ADOPTED BUDGET 2016-17	YEAR-END AMENDED BUDGET 2016-17	PROPOSED BUDGET 2017-18
HISTORICAL PRESERVATION/SPECIAL EVENTS					
Personal Services/Benefits	$ 518,400	$ 507,937	$ 524,100	$ 590,100	$ 538,000
Purchased Prof & Tech Services	6,500	1,500	1,500	2,500	5,000
Supplies	47,500	39,675	47,500	47,500	47,600
Repairs & Maintenance	190,600	186,119	198,000	247,400	235,200
Services	91,500	76,253	92,000	92,200	121,200
Other Fixed Assets	4,000	3,933	21,500	21,500	13,700
Special Events	280,000	282,435	275,000	275,000	303,000
Transfers	0	0	1,058,000	1,058,000	700,000
Total Budget	$ 1,138,500	$ 1,097,852	$ 2,217,600	$ 2,334,200	$ 1,963,700
PROMOTION OF TOURISM					
Purchased Prof & Tech Services	$ 18,300	$ 18,864	$ 17,600	$ 17,600	$ 17,600
Supplies	6,000	4,601	6,000	6,000	6,000
Services	53,300	31,056	8,300	8,300	8,800
Marketing	704,400	672,143	773,600	773,600	838,500
Transfers	468,900	468,900	468,900	468,900	505,300
Total Budget	$ 1,250,900	$ 1,195,564	$ 1,274,400	$ 1,274,400	$ 1,376,200
CONVENTION					
Supplies	$ 1,000	$ 0	$ 1,000	$ 1,000	$ 1,000
Repairs & Maintenance	2,000	511	2,000	2,000	2,000
Services	7,000	6,095	16,000	7,500	16,000
Transfers	0	0	0	386,000	0
Total Budget	$ 10,000	$ 6,606	$ 19,000	$ 396,500	$ 19,000
GRAND TOTAL	$ 2,399,400	$ 2,300,022	$ 3,511,000	$ 4,005,100	$ 3,358,900

DEBT SERVICE FUND

The Debt Service Fund is used to account for the accumulation of resources for, and the payment of, general long-term debt principal, interest and related costs.

General obligation debt can be in the form of bonds, certificates of obligation or tax notes. Bonds must be approved by vote of the general population prior to issuance. Certificates of obligation do not require voter approval, are generally short term in nature, and are frequently used to fund capital improvements not anticipated at the time of the latest bond election. Tax notes are similar to certificates of obligation in that there is no requirement for voter approval and they are generally short term in nature.

The City has the following outstanding debt issues:

$10,000,000 Certificates of Obligation – Taxable Series 2009

Used to pay contractual obligations to be incurred for the following purposes: a) acquiring and demolishing dangerous structures located within the City, and b) paying for professional services of attorneys, financial advisors and other professionals in connection with the project and the issuance of the certificates. The Certificates constitute direct obligations of the City and are payable from a combination of a) the levy and collection of a direct and continuing ad valorem tax levied, within the limits prescribed by law, on all taxable property within the City, and b) a limited pledge of the surplus net revenues of the City's waterworks and sewer system with such pledge being limited to an amount not in excess of $1,000.

There are currently $5,410,000 bonds outstanding. These bonds are issued as serial certificates maturing on February 15 in the years 2010 through 2020 and as term certificates maturing February 15, 2022 and February 15, 2024.

$5,470,000 General Obligation Refunding & Improvement Bonds – Series 2010

Used to pay contractual obligations to be incurred for the land acquisition, design and construction related to the relocation of Fire Station No. 1 to a more central location. The citizens of Farmers Branch authorized the bonds through a bond election held in May 2009.

There are currently $4,055,000 bonds outstanding. These bonds are issued as serial bonds maturing on February 15 in the years 2011 through 2030.

$7,035,000 General Obligation Refunding Bonds, Taxable Series 2011

Used to refund the City's outstanding $7,895,000 Combination Tax and Revenue Certificates of Obligation, Taxable Series 2004, in order to lower the overall debt service requirements of the City.

There are currently $4,625,000 bonds outstanding. These bonds will be fully matured and paid on November 1, 2025.

$3,000,000 Certificates of Obligation - Series 2012

Used to pay contractual obligations to be incurred for the following purposes: a) the acquisition of public safety radio system upgrades and improvements, and b) paying for professional services of attorneys, financial advisors and other professionals in connection with the project and the issuance of the certificates. The Certificates constitute direct obligations of the City and are payable from a combination of a) the levy and collection of a direct and continuing ad valorem tax levied, within the limits prescribed by law, on all taxable property within the City, and b) all or a part of certain surplus revenues of the City's waterworks and sewer system remaining after payment of any

obligations of the City payable in whole or in part from a lien on or pledge of such revenues that would be superior to the obligations to be authorized.

There are currently $1,870,000 bonds outstanding. These bonds are issued as term certificates maturing on May 1 in the years 2014 through 2023.

$6,500,000 Combination Tax & Revenue Certificates of Obligation – Series 2013

Used to pay contractual obligations to be incurred for designing, constructing and equipping an aquatics facility in the City, including site preparation, and to pay the costs associated with the issuance of the Certificates.

There are currently $5,550,000 bonds outstanding. These bonds will be fully matured and paid on November 1, 2032.

$13,920,000 General Obligation Bonds – Series 2014

Used to pay for street projects pursuant to a bond election held May 10, 2014, authorizing bonds in the aggregate principal amount of $23,500,000. The remaining bonds, totaling $9,580,000, are anticipated to be issued in four to five years and the combined maturity is expected to be 20 years.

There are currently $10,530,000 bonds outstanding. These bonds will be fully matured and paid on February 15, 2034.

$1,890,000 Combination Tax and Revenue Certificates of Obligation – Series 2014

Used for the acquisition, equipping or constructing of joint public safety dispatch, communications and training facilities and to pay the costs associated with the issuance of the Certificates.

There are currently $1,370,000 bonds outstanding. These bonds will be fully matured and paid on February 15, 2024.

$2,545,000 Combination Tax and Revenue Certificates of Obligation – Series 2016

Used to pay contractual obligations to be incurred for designing, constructing, improving, renovating, expanding, equipping and furnishing police facilities and acquiring police equipment and supporting systems, including improvements to the Farmers Branch Justice Center, and the acquisition of land therefor, and to pay the costs associated with the issuance of the Certificates.

There are currently $2,440,000 bonds outstanding. These bonds will be fully matured and paid on May 1, 2036.

DEBT SERVICE FUND
SUMMARY OF REVENUES AND EXPENDITURES

PROPERTY TAX SUPPORTED DEBT

FUND BALANCE 9/30/2016				$ 133,924
2016-17	ESTIMATED PROPERTY TAX REVENUES		$ 4,096,800	
2016-17	ESTIMATED PRIOR YEAR TAX, PENALTY AND INTEREST		40,000	
2016-17	DEBT SERVICE REQUIREMENTS	[1]	(4,096,800)	
INCREASE (DECREASE) IN FUND BALANCE				40,000
ESTIMATED FUND BALANCE 9/30/2017				$ 173,924
2017-18	ESTIMATED PROPERTY TAX REVENUES		$ 4,101,300	
2017-18	ESTIMATED PRIOR YEAR TAX, PENALTY AND INTEREST		20,000	
2017-18	DEBT SERVICE REQUIREMENTS	[1]	(4,101,300)	
INCREASE (DECREASE) IN FUND BALANCE				20,000
ESTIMATED FUND BALANCE 9/30/2018				$ 193,924

SELF-SUPPORTING DEBT

FUND BALANCE 9/30/2016				$ 792,167
2016-17	COMMERCIAL RENT		$ 605,000	
2016-17	DEBT SERVICE REQUIREMENTS	[2]	(598,900)	
2016-17	TRANSFER TO HOTEL/MOTEL CIP	[3]	(600,000)	
INCREASE (DECREASE) IN FUND BALANCE				(593,900)
ESTIMATED FUND BALANCE 9/30/2017				$ 198,267
2017-18	COMMERCIAL RENT		$ 600,000	
2017-18	DEBT SERVICE REQUIREMENTS	[2]	(599,500)	
INCREASE (DECREASE) IN FUND BALANCE				500
ESTIMATED FUND BALANCE 9/30/2018				$ 198,767

[1] Includes approximately $5,100 for paying agent fees and arbitrage calculation services.

[2] Includes approximately $1,500 for paying agent fees and arbitrage calculation services.

[3] Represents a portion of the City's match for DrPepper StarCenter improvements. The total costs for the City's match is $986,000, with the $386,000 remaining portion of the match to be budgeted in the Hotel/Motel fund.

SUMMARY
PROPERTY TAX SUPPORTED DEBT
PRINCIPAL & INTEREST REQUIREMENTS

YEAR	PRINCIPAL	INTEREST	TOTAL
2017-18	$ 2,995,000.00	$ 1,101,178.50	$ 4,096,178.50
2018-19	2,235,000.00	994,839.00	3,229,839.00
2019-20	2,325,000.00	904,664.00	3,229,664.00
2020-21	2,420,000.00	808,900.50	3,228,900.50
2021-22	2,525,000.00	706,807.00	3,231,807.00
2022-23	2,635,000.00	598,278.00	3,233,278.00
2023-24	2,410,000.00	491,241.00	2,901,241.00
2024-25	1,340,000.00	422,056.50	1,762,056.50
2025-26	1,380,000.00	380,331.50	1,760,331.50
2026-27	1,425,000.00	337,331.50	1,762,331.50
2027-28	1,465,000.00	292,616.00	1,757,616.00
2028-29	1,515,000.00	245,125.00	1,760,125.00
2029-30	1,575,000.00	193,962.75	1,768,962.75
2030-31	1,215,000.00	147,812.50	1,362,812.50
2031-32	1,255,000.00	106,906.75	1,361,906.75
2032-33	1,295,000.00	64,150.50	1,359,150.50
2033-34	895,000.00	27,200.00	922,200.00
2034-35	160,000.00	9,600.00	169,600.00
2035-36	160,000.00	4,800.00	164,800.00
Total	$ 31,225,000.00	$ 7,837,801.00	$ 39,062,801.00

COMBINATION TAX and REVENUE CERTIFICATES OF OBLIGATION TAXABLE SERIES 2009 AMOUNT OF ISSUE: $10,000,000 PRINCIPAL & INTEREST REQUIREMENTS

Property Tax Supported Debt

YEAR	PRINCIPAL	INTEREST	TOTAL
2017-18	$ 665,000.00	$ 256,731.50	$ 921,731.50
2018-19	695,000.00	224,690.00	919,690.00
2019-20	730,000.00	189,869.50	919,869.50
2020-21	765,000.00	152,145.00	917,145.00
2021-22	810,000.00	111,825.00	921,825.00
2022-23	850,000.00	68,904.00	918,904.00
2023-24	895,000.00	23,359.50	918,359.50
Total	$ 5,410,000.00	$ 1,027,524.50	$ 6,437,524.50

Interest Rates:

2017-18	-	4.620%
2018-19	-	4.800%
2020-24	-	4.970%

GENERAL OBLIGATION
REFUNDING & IMPROVEMENT BONDS
SERIES 2010
AMOUNT OF ISSUE: $5,470,000 (1)
PRINCIPAL & INTEREST REQUIREMENTS

Property Tax Supported Debt

YEAR	PRINCIPAL	INTEREST	TOTAL
2017-18	$ 245,000.00	$ 153,025.00	$ 398,025.00
2018-19	250,000.00	143,125.00	393,125.00
2019-20	265,000.00	132,825.00	397,825.00
2020-21	275,000.00	122,712.50	397,712.50
2021-22	285,000.00	112,912.50	397,912.50
2022-23	295,000.00	102,762.50	397,762.50
2023-24	310,000.00	91,400.00	401,400.00
2024-25	320,000.00	78,800.00	398,800.00
2025-26	335,000.00	65,700.00	400,700.00
2026-27	345,000.00	52,100.00	397,100.00
2027-28	360,000.00	38,000.00	398,000.00
2028-29	375,000.00	23,300.00	398,300.00
2029-30	395,000.00	7,900.00	402,900.00
Total	$ 4,055,000.00	$ 1,124,562.50	$ 5,179,562.50

Interest Rates:

2017-18	-	4.000%
2018-19	-	4.000%
2019-20	-	4.000%
2020-21	-	3.500%
2021-22	-	3.500%
2022-23	-	3.500%
2023-30	-	4.000%

(1) The total issue amount for the Series 2010 General Obligation Refunding & Improvement Bonds is $7,160,000, of which $1,690,000 is reported as Self-Supporting Debt and was used to refund 1999 Combination Tax and Hotel Occupancy Tax Certificates of Obligation. The remaining debt will be used to support the design, construction and relocation of Fire Station No. 1 in the amount of $5,470,000.

COMBINATION TAX and REVENUE
CERTIFICATES OF OBLIGATION
SERIES 2012
AMOUNT OF ISSUE: $3,000,000
PRINCIPAL & INTEREST REQUIREMENTS

Property Tax Supported Debt

YEAR	PRINCIPAL	INTEREST	TOTAL
2017-18	$ 295,000.00	$ 31,603.00	$ 326,603.00
2018-19	305,000.00	26,617.50	331,617.50
2019-20	310,000.00	21,463.00	331,463.00
2020-21	315,000.00	16,224.00	331,224.00
2021-22	320,000.00	10,900.50	330,900.50
2022-23	325,000.00	5,492.50	330,492.50
Total	$ 1,870,000.00	$ 112,300.50	$ 1,982,300.50

COMBINATION TAX and REVENUE
CERTIFICATES OF OBLIGATION
SERIES 2013
AMOUNT OF ISSUE: $6,500,000
PRINCIPAL & INTEREST REQUIREMENTS

Property Tax Supported Debt

YEAR	PRINCIPAL	INTEREST	TOTAL
2017-18	$ 260,000.00	$ 176,675.00	$ 436,675.00
2018-19	275,000.00	164,637.50	439,637.50
2019-20	285,000.00	152,037.50	437,037.50
2020-21	300,000.00	138,875.00	438,875.00
2021-22	310,000.00	125,150.00	435,150.00
2022-23	325,000.00	111,675.00	436,675.00
2023-24	335,000.00	100,987.50	435,987.50
2024-25	345,000.00	92,487.50	437,487.50
2025-26	355,000.00	83,737.50	438,737.50
2026-27	365,000.00	74,737.50	439,737.50
2027-28	370,000.00	65,550.00	435,550.00
2028-29	380,000.00	55,700.00	435,700.00
2029-30	395,000.00	45,043.75	440,043.75
2030-31	405,000.00	33,537.50	438,537.50
2031-32	415,000.00	20,718.75	435,718.75
2032-33	430,000.00	6,987.50	436,987.50
Total	$ 5,550,000.00	$ 1,448,537.50	$ 6,998,537.50

GENERAL OBLIGATION BONDS
SERIES 2014
AMOUNT OF ISSUE: $13,920,000
PRINCIPAL & INTEREST REQUIREMENTS

Property Tax Supported Debt

YEAR	PRINCIPAL	INTEREST	TOTAL
2017-18	$ 1,245,000.00	$ 375,144.00	$ 1,620,144.00
2018-19	420,000.00	333,519.00	753,519.00
2019-20	440,000.00	312,019.00	752,019.00
2020-21	465,000.00	289,394.00	754,394.00
2021-22	490,000.00	265,519.00	755,519.00
2022-23	515,000.00	240,394.00	755,394.00
2023-24	535,000.00	219,494.00	754,494.00
2024-25	555,000.00	203,144.00	758,144.00
2025-26	570,000.00	186,269.00	756,269.00
2026-27	590,000.00	168,869.00	758,869.00
2027-28	605,000.00	150,566.00	755,566.00
2028-29	630,000.00	130,875.00	760,875.00
2029-30	650,000.00	109,669.00	759,669.00
2030-31	670,000.00	86,975.00	756,975.00
2031-32	695,000.00	63,088.00	758,088.00
2032-33	715,000.00	38,413.00	753,413.00
2033-34	740,000.00	12,950.00	752,950.00
Total	$ 10,530,000.00	$ 3,186,301.00	$ 13,716,301.00

COMBINATION TAX and REVENUE
CERTIFICATES OF OBLIGATION
SERIES 2014
AMOUNT OF ISSUE: $1,890,000
PRINCIPAL & INTEREST REQUIREMENTS

Property Tax Supported Debt

YEAR	PRINCIPAL	INTEREST	TOTAL
2017-18	$ 180,000.00	$ 44,400.00	$ 224,400.00
2018-19	185,000.00	40,750.00	225,750.00
2019-20	185,000.00	37,050.00	222,050.00
2020-21	190,000.00	32,350.00	222,350.00
2021-22	200,000.00	25,500.00	225,500.00
2022-23	210,000.00	16,250.00	226,250.00
2023-24	220,000.00	5,500.00	225,500.00
Total	$ 1,370,000.00	$ 201,800.00	$ 1,571,800.00

COMBINATION TAX and REVENUE
CERTIFICATES OF OBLIGATION
SERIES 2016
AMOUNT OF ISSUE: $2,545,000
PRINCIPAL & INTEREST REQUIREMENTS

Property Tax Supported Debt

YEAR	PRINCIPAL	INTEREST	TOTAL
2017-18	$ 105,000.00	$ 63,600.00	$ 168,600.00
2018-19	105,000.00	61,500.00	166,500.00
2019-20	110,000.00	59,400.00	169,400.00
2020-21	110,000.00	57,200.00	167,200.00
2021-22	110,000.00	55,000.00	165,000.00
2022-23	115,000.00	52,800.00	167,800.00
2023-24	115,000.00	50,500.00	165,500.00
2024-25	120,000.00	47,625.00	167,625.00
2025-26	120,000.00	44,625.00	164,625.00
2026-27	125,000.00	41,625.00	166,625.00
2027-28	130,000.00	38,500.00	168,500.00
2028-29	130,000.00	35,250.00	165,250.00
2029-30	135,000.00	31,350.00	166,350.00
2030-31	140,000.00	27,300.00	167,300.00
2031-32	145,000.00	23,100.00	168,100.00
2032-33	150,000.00	18,750.00	168,750.00
2033-34	155,000.00	14,250.00	169,250.00
2034-35	160,000.00	9,600.00	169,600.00
2035-36	160,000.00	4,800.00	164,800.00
Total	$ 2,440,000.00	$ 736,775.00	$ 3,176,775.00

SUMMARY
SELF-SUPPORTING DEBT
PRINCIPAL & INTEREST REQUIREMENTS

YEAR	PRINCIPAL	INTEREST	TOTAL
2017-18	$ 450,000.00	$ 147,937.00	$ 597,937.00
2018-19	465,000.00	136,832.50	601,832.50
2019-20	480,000.00	124,016.50	604,016.50
2020-21	495,000.00	109,356.25	604,356.25
2021-22	510,000.00	93,145.00	603,145.00
2022-23	525,000.00	75,411.25	600,411.25
2023-24	545,000.00	56,146.25	601,146.25
2024-25	565,000.00	34,900.00	599,900.00
2025-26	590,000.00	11,800.00	601,800.00
Total	$ 4,625,000.00	$ 789,544.75	$ 5,414,544.75

GENERAL OBLIGATION REFUNDING BONDS
TAXABLE SERIES 2011
AMOUNT OF ISSUE: $7,035,000
PRINCIPAL & INTEREST REQUIREMENTS

Self-Supporting Debt

YEAR	PRINCIPAL	INTEREST	TOTAL
2017-18	$ 450,000.00	$ 147,937.00	$ 597,937.00
2018-19	465,000.00	136,832.50	601,832.50
2019-20	480,000.00	124,016.50	604,016.50
2020-21	495,000.00	109,356.25	604,356.25
2021-22	510,000.00	93,145.00	603,145.00
2022-23	525,000.00	75,411.25	600,411.25
2023-24	545,000.00	56,146.25	601,146.25
2024-25	565,000.00	34,900.00	599,900.00
2025-26	590,000.00	11,800.00	601,800.00
Total	$ 4,625,000.00	$ 789,544.75	$ 5,414,544.75

Interest Rates:

2016-26 - 5.800%

Series refunding Taxable Series 2004 Certificates of Obligation.

ECONOMIC DEVELOPMENT FUND

Proposed Budget 2017-18

PROJECTED BEGINNING FUND BALANCE - INVENTORY OF LAND HELD FOR RESALE		$ 0
Economic Development - Land Purchases (Market Value)	$ 0	
TOTAL CHANGE IN INVENTORY OF LAND HELD FOR RESALE	$ 0	0
PROJECTED ENDING FUND BALANCE - INVENTORY OF LAND HELD FOR RESALE		$ 0
PROJECTED BEGINNING FUND BALANCE - ASSIGNED TO ECONOMIC DEVELOPMENT		$ 1,565,318
BUDGETED REVENUES		
Transfer from General Fund	$ 400,000	
Transfer from Dangerous Structures Fund	250,000	
TOTAL BUDGETED REVENUES	$ 650,000	650,000
BUDGETED EXPENDITURES		
Economic Development - Inventory Gain/Loss	$ 300,000	
Economic Development - Corporate / Residential Relocation	350,000	
Economic Development - Redevelopment Operations - Commercial Façade Grant Program	350,000	
TOTAL BUDGETED EXPENDITURES	$ 1,000,000	(1,000,000)
PROJECTED ENDING FUND BALANCE - ASSIGNED TO ECONOMIC DEVELOPMENT		$ 1,215,318

SPECIAL REVENUE FUNDS

The Special Revenue Funds are used by the City to account for the accumulation and disbursement of restricted resources. The following is a description of the City's currently budgeted Special Revenue Funds:

Police Forfeitures - to account for proceeds from the sale of assets seized in connection with drug arrests. Revenues are restricted to law enforcement expenditures.

Donations - to account for voluntary contributions for community improvement.

Youth Scholarship - to account for voluntary contributions for youth scholarship.

Grants - to account for grant revenues and expenditures.

Building Security – to account for the municipal court building security fee dedicated to courthouse security.

Court Technology – to account for the municipal court technology fee for the purchase of technological enhancements.

Landfill Closure/Post-Closure – used to account for future landfill costs.

Cemetery – to account for grounds maintenance of Keenan Cemetery.

Photographic Light System – to account for penalties and fees collected and all costs associated with the operation and enforcement of the photographic traffic monitoring system.

Dangerous Structures - to account for the costs related to the acquisition and demolition of dangerous structures (the Project) located within the City and the payment of professional services in connection with the Project. Funded by certificate of obligation proceeds.

PEG Access Channel – to account for Public, Educational, Governmental (PEG) access channel capital support. Funding source is 1% of cable franchisees' gross revenue.

Joint Fire Training Facility – to account for the operating revenues and expenditures of the Joint Fire Training facility.

TIRZ District #3 – to account for the operating revenues and expenditures of the Tax Increment Reinvestment Zone (TIRZ) District #3.

SPECIAL REVENUE FUND

Proposed Budget 2017-18

Police Forfeiture Fund

PROJECTED BEGINNING FUND BALANCE			$ 217,111
BUDGETED REVENUES			
Court Ordered Forfeitures		$ 57,000	
TOTAL BUDGETED REVENUES		$ 57,000	57,000
BUDGETED EXPENDITURES			
Operating		$ 40,000	
Other Expenditures		101,000	
Community-Based Programs	20,000		
Firearms & Weapons	20,000		
Other	8,000		
Services	5,000		
Credit Card	1,000		
Communications & Computer	17,000		
Body Armor & Protective Gear	10,000		
Vehicle Maintenance	20,000		
Training		20,000	
TOTAL BUDGETED EXPENDITURES		$ 161,000	(161,000)
PROJECTED ENDING FUND BALANCE			$ 113,111

SPECIAL REVENUE FUND

Proposed Budget 2017-18

Donations Fund

PROJECTED BEGINNING FUND BALANCE		$ 193,040
BUDGETED REVENUES		
Donations Received for Animal Care & Adoption Center	$ 11,500	
Donations Received for Farmers Branch Community Foundation	300	
Donations Received for Fire	1,000	
Donations Received for Historical Park	9,000	
Donations Received from Jurors for Animal Adoptions	1,000	
Donations Received for Library	2,000	
Donations Received for Parks	10,000	
Donations Received for Police	6,400	
Donations Received for Senior Center	5,000	
TOTAL BUDGETED REVENUES	$ 46,200	46,200
BUDGETED EXPENDITURES		
Animal Adoption - Juror Donations	$ 1,000	
Animal Care - General	11,500	
Fire Prevention	1,000	
Historical Park		
Purchase Antiques	1,000	
Victorian House - Purchase Artifacts	6,500	
Log Cabins - Restoration Projects	171	
Human Resources - Wellness Program	1,491	
Library Materials	5,000	
Park Maintenance	2,000	
Police Training Aids & Equipment	6,400	
Senior Center	29,700	
TOTAL BUDGETED EXPENDITURES	$ 65,762	(65,762)
PROJECTED ENDING FUND BALANCE (1)		$ 173,478

NOTE:

(1) The projected ending fund balance is as follows:

Animal Care/Spay Neuter	$	51,964
Citizen Survey		33
Farmers Branch Community Foundation		12,296
Fire		847
Fishin' Fun		2,700
Flexible Spending Refunds - Medical Reimbursement		829
Historical Park		9,236
Library		13,345
Park Improvements		26,783
Police/Safety		35,833
Senior Center		14,396
Spay/Neuter		5,216
	$	173,478

SPECIAL REVENUE FUND

Proposed Budget 2017-18

Youth Scholarship Fund

PROJECTED BEGINNING FUND BALANCE		$ 13,682
BUDGETED REVENUES		
Youth Scholarship	$ 3,000	
TOTAL BUDGETED REVENUES	$ 3,000	3,000
BUDGETED EXPENDITURES		
Parks & Recreation	$ 6,000	
TOTAL BUDGETED EXPENDITURES	$ 6,000	(6,000)
PROJECTED ENDING FUND BALANCE		$ 10,682

SPECIAL REVENUE FUND

Proposed Budget 2017-18

Grants Fund

PROJECTED BEGINNING FUND BALANCE		$ 0
BUDGETED REVENUES		
Environmental Health	$ 4,500	
Police - CFTFK	5,250	
Police - State Criminal Justice Program Grant	22,650	
Fire NCTRAC Medical Grant	5,000	
TOTAL BUDGETED REVENUES	$ 37,400	37,400
BUDGETED EXPENDITURES		
Texas Department of Health Chempack	$ 4,500	
Patrol Uniforms	22,650	
Fire NCTRAC Medical Grant	5,000	
Police - CFTFK Grant	5,250	
TOTAL BUDGETED EXPENDITURES	$ 37,400	(37,400)
PROJECTED ENDING FUND BALANCE		$ 0

Note: Deficits in beginning or ending fund balance are a result of a timing difference between grant expenditures incurred and the filing of requests for reimbursements.

SPECIAL REVENUE FUND

Proposed Budget 2017-18

Building Security Fund

PROJECTED BEGINNING FUND BALANCE		$ 26,957
BUDGETED REVENUES		
Building Security	$ 32,000	
Interest	1,000	
TOTAL BUDGETED REVENUES	$ 33,000	33,000
BUDGETED EXPENDITURES		
Supplies, Repairs and Maintenance	$ 20,200	
Court Security	24,400	
TOTAL BUDGETED EXPENDITURES	$ 44,600	(44,600)
PROJECTED ENDING FUND BALANCE		$ 15,357

SPECIAL REVENUE FUND

Proposed Budget 2017-18

Court Technology Fund

PROJECTED BEGINNING FUND BALANCE		$ 53,963
BUDGETED REVENUES		
Court Fines	$ 39,000	
	1,000	
TOTAL BUDGETED REVENUES	$ 40,000	40,000
BUDGETED EXPENDITURES		
Court Technology	$ 11,500	
Services	3,500	
Equipment - Office	60,000	
TOTAL BUDGETED EXPENDITURES	$ 75,000	(75,000)
PROJECTED ENDING FUND BALANCE		$ 18,963

SPECIAL REVENUE FUND

Proposed Budget 2017-18

Landfill Closure/Post-Closure Fund

PROJECTED BEGINNING FUND BALANCE		$ 1,990,702
BUDGETED REVENUES		
Interest	$ 30,000	
TOTAL BUDGETED REVENUES	$ 30,000	30,000
BUDGETED EXPENDITURES		
Installation and Improvement to Gas Collection System	$ 700,000	
Gas Collection System Expansion	900,000	
Irrevocable Stand-by Letter of Credit for Financial Assurance	55,000	
TOTAL BUDGETED EXPENDITURES	$ 1,655,000	(1,655,000)
PROJECTED ENDING FUND BALANCE		$ 365,702

SPECIAL REVENUE FUND

Proposed Budget 2017-18

Cemetery Fund

PROJECTED BEGINNING FUND BALANCE		$ 4,409
BUDGETED REVENUES		
Interest	$ 200	
Johnston Family Perpetual Trust for Maintenance Fees	1,200	
TOTAL BUDGETED REVENUES	$ 1,400	1,400
BUDGETED EXPENDITURES		
	$ 0	
TOTAL BUDGETED EXPENDITURES	$ 0	0
PROJECTED ENDING FUND BALANCE		$ 5,809

SPECIAL REVENUE FUND

Proposed Budget 2017-18

Photographic Light System Fund

PROJECTED BEGINNING FUND BALANCE		$ 481,507
BUDGETED REVENUES		
Red Light Enforcement	$ 950,000	
Less State Revenue Sharing Costs	(197,500)	
TOTAL BUDGETED REVENUES	$ 752,500	752,500
BUDGETED EXPENDITURES		
Personal Services/Benefits	$ 45,000	
Supplies & Services	510,000	
Fixed Assets - Radar Trailer	7,500	
Operating	298,700	
TOTAL BUDGETED EXPENDITURES	$ 861,200	(861,200)
PROJECTED ENDING FUND BALANCE		$ 372,807

SPECIAL REVENUE FUND

Proposed Budget 2017-18

Dangerous Structures Bond Fund

BEGINNING FUND BALANCE - INVENTORY OF LAND HELD FOR RESALE		$ 237,275
Neighborhood Revitalization - Land Purchases (Market Value)	$ 0	
Neighborhood Revitalization - Land Sales (Market Value)	(242,805)	
TOTAL CHANGE - RESERVE FOR INVENTORY OF LAND	$ (242,805)	(242,805)
PROJECTED ENDING FUND BALANCE - INVENTORY OF LAND HELD FOR RESALE		$ (5,530)
BEGINNING FUND BALANCE - RESTRICTED TO FUND PURPOSES		$ 7,195
Change in Inventory (Above)		242,805
BUDGETED REVENUES		
Interest	$ 0	
TOTAL BUDGETED REVENUES	$ 0	0
BUDGETED EXPENDITURES		
Transfer to Economic Development Fund	$ 250,000	
TOTAL BUDGETED EXPENDITURES	$ 250,000	(250,000)
PROJECTED ENDING FUND BALANCE - RESTRICTED TO FUND PURPOSES		$ 0

SPECIAL REVENUE FUND

Proposed Budget 2017-18

PEG Access Channel Fund

PROJECTED BEGINNING FUND BALANCE		$ 120,869
BUDGETED REVENUES		
Cable Franchise - Access Channel Fee	$ 60,000	
TOTAL BUDGETED REVENUES	$ 60,000	60,000
BUDGETED EXPENDITURES		
A/V for Broadcast Meetings	$ 25,000	
Signal Infrastructure Processing	5,000	
Live Production Camera/Monitoring	8,000	
Studio Lighting/Rigging	8,500	
Physical Set Staging	8,500	
Digital Set Staging (camera monitor/processing)	10,500	
Field Production (camera/audio/lighting)	7,500	
Design/Installation	12,000	
TOTAL BUDGETED EXPENDITURES	$ 85,000	(85,000)
PROJECTED ENDING FUND BALANCE		$ 95,869

SPECIAL REVENUE FUND

Proposed Budget 2017-18

Joint Fire Training Facility

PROJECTED BEGINNING FUND BALANCE		$ 0
BUDGETED REVENUES		
Local Shared Revenue	$ 44,000	
TOTAL BUDGETED REVENUES	$ 44,000	44,000
BUDGETED EXPENDITURES		
Fire Training - All Cities	$ 44,000	
TOTAL BUDGETED EXPENDITURES	$ 44,000	(44,000)
PROJECTED ENDING FUND BALANCE		$ 0

SPECIAL REVENUE FUND

Proposed Budget 2017-18

TIRZ District #3

PROJECTED BEGINNING FUND BALANCE		$ 0
BUDGETED REVENUES		
TIRZ - Administrative Contribution	$ 80,000	
TOTAL BUDGETED REVENUES	$ 80,000	80,000
BUDGETED EXPENDITURES		
Special Services	$ 80,000	
TOTAL BUDGETED EXPENDITURES	$ 80,000	(80,000)
PROJECTED ENDING FUND BALANCE		$ 0

FIXED ASSET FUND
SUMMARY

	FUND BALANCE 9/30/2016	PROPOSED YEAR-END AMENDED BUDGET 2016-17	PROPOSED BUDGET 2017-18
BEGINNING FUND BALANCE	$ 926,362	$ 815,098	$ 1,241,414
ESTIMATED TRANSFER FROM OPERATING FUNDS		3,390,600	2,931,100
CREDIT OF PRIOR YEAR ASSIGNMENTS		111,264	19,478
ESTIMATED FIXED ASSET PURCHASES		(3,196,570)	(2,860,000)
ASSIGNED FOR FUTURE PURCHASES	(111,264)	(19,478)	(359,478)
INSURANCE RECOVERY		85,500	
PROCEEDS FROM AUCTIONS		55,000	25,000
ESTIMATED ENDING ASSIGNED FUND BALANCE	$ 815,098	$ 1,241,414	$ 997,514

ASSIGNED FOR FUTURE PURCHASES, PROVIDED (USED):	PRIOR YEAR ASSIGNMENTS	PROPOSED AMENDED BUDGET ASSIGNMENTS	PROPOSED BUDGET ASSIGNMENTS
FIRE EQUIPMENT	$ 45,578	$ 45,578	$ 19,478
FIRE EQUIPMENT - SOLAR PANELS & PRINTER/COPIER/SCANNER		(26,100)	
FIRE - FUNDING RESERVES			340,000
FIRE CREDIT FOR RETURNED FERNO COT	30,686	30,686	
FIRE EQUIPMENT - USE OF CREDIT FOR NEW COT PURCHASE		(30,686)	
COMMUNICATIONS - MARQUEE SIGNS	35,000		
TOTAL ASSIGNMENTS	$ 111,264	$ 19,478	$ 359,478

FIXED ASSETS

DIVISION	DESCRIPTION		YEAR-END AMENDED BUDGET TRANSFERS 2016-17	YEAR-END AMENDED BUDGET PLANNED PURCHASES 2016-17	PROPOSED BUDGET TRANSFERS 2017-18	PROPOSED BUDGET PLANNED PURCHASES 2017-18
Non-Departmental	City Hall Restroom Improvement		$	$	$ 8,000	$ 8,000
	Firehouse Theatre ADA Compliance Project		100,000			100,000
	Firehouse Theatre Roof Replacement				69,000	69,000
	Generator				100,000	100,000
	HUB Area Renovation				64,000	64,000
	Sub-Total		100,000		241,000	341,000
Communications	Digital Marquee Signs			35,000		
	Sub-Total			35,000		
Human Resources	Copier/Printer		7,000	7,000		
	Sub-Total		7,000	7,000		
Accounting	Postage Meter		11,900	11,900		
	Software (Finance/HR ERP)	[1]	150,000	150,000	200,000	200,000
	Sub-Total		161,900	161,900	200,000	200,000
Information Services	Access Control System Upgrade/Expansion		11,000	11,000	30,000	30,000
	Audio/Visual Upgrades	[2]	205,000	60,000	77,000	77,000
	Climate Controlled Rack for Davis Tank				10,000	10,000
	Data Center UPS Replacement		110,000	110,000		
	Emergency Operations Center Data Link		22,500	22,500		
	Emergency Operations Center UPS		25,000	45,000		
	Firewall Security/Disaster Recovery				6,500	6,500
	HVAC Replacement for Data Center				56,000	56,000
	Network Replacement/Upgrade Prog.				20,000	20,000
	Redundant S2 Controller				8,000	8,000
	Security - Video Surveillance		44,500	44,500	12,500	12,500
	Server Environment & Storage/Hosts		50,000	50,000	93,000	93,000
	Spectracom Time Server and Clocks (2)				10,000	10,000
	SQL Management Software & SQL Upgrades				22,000	22,000
	Wireless Data Solutions		25,000	25,000		
	Sub-Total		493,000	368,000	345,000	345,000
Community Services	Copier				10,000	10,000
	Sub-Total				10,000	10,000
Building Inspections	Vehicle(s)				27,000	27,000
	Sub-Total				27,000	27,000
Street Maintenance	Monument Signs			71,100		168,900
	Paver		116,000	116,000		
	Replacement Utility Truck with Aerial Lift				130,000	130,000
	Replacement Truck with Flatbed				48,000	48,000
	Traffic Signal Cabinets		65,000	65,000	26,000	26,000
	UPS Battery Backup Systems		18,000	18,000	6,000	6,000
	Vehicle(s)				55,000	55,000
	Sub-Total		199,000	270,100	265,000	433,900

FIXED ASSETS

DIVISION	DESCRIPTION		YEAR-END AMENDED BUDGET TRANSFERS 2016-17	YEAR-END AMENDED BUDGET PLANNED PURCHASES 2016-17	PROPOSED BUDGET TRANSFERS 2017-18	PROPOSED BUDGET PLANNED PURCHASES 2017-18
Animal Services	Safety - Animal Box		37,700	37,700		
	Vehicle		29,000	29,000		
	Sub-Total		66,700	66,700		
Police Investigations	Vehicle				28,000	28,000
	Sub-Total				28,000	28,000
Police Patrol	Vehicle(s)	[3]	288,500	288,500	305,000	305,000
	Sub-Total		288,500	288,500	305,000	305,000
Fire Administration	Area Warning Sirens Control System		115,100			
	Doors for Sleeping Quarter per Code Enforcement				21,000	21,000
	Printer/Copier/Scanner			8,500		
	Solar Panels			17,600		
	Sub-Total		115,100	26,100	21,000	21,000
Fire Operations	Bunker Gear Drying System		9,000	9,000		
	Emergency Air Supply Packs		11,100	11,100		
	Future Funding Reserves	[3]			340,000	
	Gear Dryer [Qty 2]				11,500	11,500
	Hurst Electric Rescue Equipment		33,900	33,900		
	Ladder Truck		962,000	962,000		
	Patient Transport/Loading Systems		118,000	131,870		
	Vehicles				84,000	84,000
	Sub-Total		1,134,000	1,147,870	435,500	95,500
Park Maintenance	Replacement Mower(s)		29,400	29,400	32,000	32,000
	Replacement Storage Container [Qty 1]				5,600	5,600
	Replacement Vehicles				109,500	109,500
	Turf Renovator				11,500	11,500
	Utility Cart with Dump Bed		22,000	22,000		
	Sub-Total		51,400	51,400	158,600	158,600
Aquatics	Outdoor UV Panels		60,000	60,000		
	Sub-Total		60,000	60,000		
Senior Center	Floor Replacement				75,000	75,000
	Sub-Total				75,000	75,000
Historical Preservation	Copier/Printer		8,000	8,000		
	Software (Finance/HR ERP)	[1]	50,000	50,000	50,000	50,000
	Sub-Total		58,000	58,000	50,000	50,000

FIXED ASSETS

DIVISION	DESCRIPTION		YEAR-END AMENDED BUDGET TRANSFERS 2016-17	YEAR-END AMENDED BUDGET PLANNED PURCHASES 2016-17	PROPOSED BUDGET TRANSFERS 2017-18	PROPOSED BUDGET PLANNED PURCHASES 2017-18
Library	ADA Compliance (Restroom Entry Doors)				14,000	14,000
	Coin Operated Copier		6,000	6,000		
	Library Materials		210,000	210,000	241,500	241,500
	Scanning Wand		8,000	8,000		
	Sub-Total		224,000	224,000	255,500	255,500
Water & Sewer Operations	Large Water Meters		100,000	100,000	100,000	100,000
	Software (Finance/HR ERP)	[1]	250,000	250,000	250,000	250,000
	Tandem Trailer				11,000	11,000
	Vehicles				82,500	82,500
	Wonderware Software (SCADA System)				45,000	45,000
	Sub-Total		350,000	350,000	488,500	488,500
Facilities Mgmt	Interior Lift and Trailer		18,000	18,000		
	Workbench and Storage Cabinets				26,000	26,000
	Sub-Total		18,000	18,000	26,000	26,000
Fleet Management	Fuel Site Mgmt Equipment and Software		48,000	48,000		
	Vehicle Lifts		16,000	16,000		
	Sub-Total		64,000	64,000		
GRAND TOTAL			$ 3,390,600	$ 3,196,570	$ 2,931,100	$ 2,860,000
Totals by Fund:						
	General Fund		$ 2,900,600	$ 2,706,570	$ 2,366,600	$ 2,295,500
	Enterprise Funds		350,000	350,000	488,500	488,500
	Internal Service Funds		82,000	82,000	26,000	26,000
	Hotel/Motel Fund		58,000	58,000	50,000	50,000
			$ 3,390,600	$ 3,196,570	$ 2,931,100	$ 2,860,000

Footnotes for Transfers and Purchases:

[1] Funding for Finance/HR ERP software.

[2] Funding for Council Chamber audio/visual project split between 2015-16 ($25,000) & 2016-17 ($125,000). Additional funding provided in the PEG Fund.

[3] Ongoing annual replacement funding. Transfers cover purchases on a multi-year basis.

CAPITAL IMPROVEMENT PROGRAM BUDGET
PROPOSED FISCAL YEAR BUDGET 2017-18

The Capital Improvement Program (CIP) consists of budgets for eleven capital improvement funds that represent the capital spending plan for the City. The first three funds listed represent the City's Pay-As-You-Go Program. The capital improvement funds include:

Non-Bond Capital Improvement Program (CIP) Fund: The revenues are primarily from General Fund transfers. Expenditures are for improvements to municipal facilities, parks, land acquisition, the Street Resurfacing and Reconstruction Programs, and other capital improvement projects not included in one of the other funds.

Hotel/Motel Capital Improvement Program (CIP) Fund: This fund was previously identified as the Historical Park Fund. The revenues are exclusively from the Hotel/Motel Fund. Expenditures are for improvements to the Historical Park.

Non-Bond Utility Fund: The revenues consist primarily of transfers from the Water & Sewer Fund. Expenditures are for water and sanitary sewer improvements. The budget has been expanded to begin funding capital replacement at levels based on the annual depreciation of the water and sanitary sewer systems.

Tax Increment Finance District #1 Fund: The Mercer Crossing TIF district expires in 2019 and the fund will be active until that expiration date. Revenues will be generated from bonds, developers' contributions and advances, and property tax payments.

Tax Increment Finance District #2 Fund: The Old Farmers Branch TIF district expires in 2020 and the fund will be active until that expiration date. Revenues will be generated from bonds, developers' contributions and advances, and property tax payments.

Radio System Upgrade Bond Fund: The revenues consist primarily of bond proceeds. Expenditures are for development, design, and implementation of a police/fire radio system.

Aquatics Center Bond Fund: The revenues consist primarily of bond proceeds. Expenditures are for demolition of existing Don Showman pool. Then design, construction and equipping of new aquatics center at same site.

Consolidated Dispatch Bond Fund: The Cities of Farmers Branch, Addison, Carrollton and Coppell have created a Local Government Corporation that will purchase and install equipment, staff, maintain, operate and manage the North Texas Emergency Communications Center. A public safety answering point that will serve all four jurisdictions.

Improvement Bond Fund: Voter approved General Obligation bonds issued for $13.92 million (plus premium) in 2014. These funds are to be used in addition to non-bond funds having $5 million for residential streets. Major street renovations expenses estimated at $13.12 million. South bound Marsh Lane bridge replacement expenses estimated at $1 million. Voter approved General Obligation bonds issued for $9.58 million (plus premium) in 2018. Major street renovations expenses estimated at $9 million.

Justice Center Security Upgrade Bond Fund: General Obligation bonds issued for $2.6 million (plus premium) in 2016. These funds are to be used for security upgrades, expansion and modernization. Includes shielding for Police and Court. Upgrades to locker rooms, evidence and patrol rooms for Police. Upgrades to jury deliberations and Marshal's office for Court.

Fire Station 2 Relocation Bond Fund: The revenues consist primarily of bond proceeds. Expenditures are for design and construction of Fire Station 2, which will be relocated from its existing location at 3940 Spring Valley Road to a City owned property that will improve the community's fire and EMS service delivery.

Project: Park Field Light Replacement **Responsible Dept:** Parks And Recreation

Projected Financial Plan	Prior Yrs	17/18	18/19	19/20	20/21	21/22	22/23	23/24	Total
	$ 675,000	$ 225,000	$ 225,000	$ 225,000	$ 225,000	$ 225,000	$ 225,000	$ 225,000	$ 2,250,000

Description:

Athletic field lighting structure upgrade and replacement.

Estimated Project Cost:

Design	$ 200,000
Construction	$ 2,050,000
Total	$ 2,250,000

Project Schedule:
Design:
Bid Award:
Construction:

Funding Source(s):
General Fund

Project Listing:	Prior Yrs	17/18	18/19	19/20	20/21	21/22	22/23	23/24	Total
1	$ 675,000	$ 225,000	$ 225,000	$ 225,000	$ 225,000	$ 225,000	$ 225,000	$ 225,000	$ 2,250,000
Total:	$ 675,000	$ 225,000	$ 225,000	$ 225,000	$ 225,000	$ 225,000	$ 225,000	$ 225,000	$ 2,250,000

Operating Budget Impact:	Prior Yrs	17/18	18/19	19/20	20/21	21/22	22/23	23/24	Total
	Negligible impact. Upgrades are to lighting structures to prevent future failure								$ -

Project: Burke Nature Preserve Improvements **Responsible Dept:** Parks And Recreation

Projected Financial Plan	Prior Yrs	17/18	18/19	19/20	20/21	21/22	22/23	23/24	Total
	$ 150,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 500,000

Description:

Ongoing improvements to John F. Burke Nature Preserve.

Estimated Project Cost:

Design	$ 50,000
Construction	$ 450,000
Total	$ 500,000

Project Schedule:

Design:

Bid Award:

Construction:

Funding Source(s):

General Fund

Project Listing:	Prior Yrs	17/18	18/19	19/20	20/21	21/22	22/23	23/24	Total
1	$ 150,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 500,000
Total:	$ 150,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 500,000

Operating Budget Impact:	Prior Yrs	17/18	18/19	19/20	20/21	21/22	22/23	23/24	Total
	$ (10,000)	$ (10,000)	$ (10,000)	$ (10,000)	$ (10,000)	$ (10,000)	$ (10,000)	$ (10,000)	$ (90,000)

Project: Playground Equipment Replacement **Responsible Dept:** Parks And Recreation

Projected Financial Plan	Prior Yrs	17/18	18/19	19/20	20/21	21/22	22/23	23/24	Total
	$ 150,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 500,000

Description:
Playground renovations and enhancements.

Estimated Project Cost:

Design	$ 50,000
Construction	$ 450,000
Total	$ 500,000

Project Schedule:
Design:
Bid Award:
Construction:

Funding Source(s):
General Fund

Project Listing:	Prior Yrs	17/18	18/19	19/20	20/21	21/22	22/23	23/24	Total
1	$ 150,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 500,000
Total:	$ 150,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 500,000

Operating Budget Impact:	Prior Yrs	17/18	18/19	19/20	20/21	21/22	22/23	23/24	Total
	Negligible impact. New equipment requires same maintenance.								$ -

Project: Trail Improvements — **Responsible Dept:** Parks And Recreation

Projected Financial Plan	Prior Yrs	17/18	18/19	19/20	20/21	21/22	22/23	23/24	Total
	$ 1,850,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 2,550,000

Description:
Trail improvements based on recommendations and priorities in adopted Trail Master Plan.

Estimated Project Cost:

Design	$ 50,000
Construction	$ 2,500,000
Total	$ 2,550,000

Project Schedule:
Design:
Bid Award:
Construction:

Funding Source(s):
General Fund & Hotel Motel Fund

Project Listing:	Prior Yrs	17/18	18/19	19/20	20/21	21/22	22/23	23/24	Total
1	$ 1,850,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 2,550,000
Total:	$ 1,850,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 2,550,000

Operating Budget Impact:	Prior Yrs	17/18	18/19	19/20	20/21	21/22	22/23	23/24	Total
	Potential for future cost savings due to reduction of maintenance needed on older trails.								$ -

Project: Farmers Market | Responsible Dept: Parks And Recreation

Projected Financial Plan	Prior Yrs	17/18	18/19	19/20	20/21	21/22	22/23	23/24	Total
	$ 265,000	$ 85,000	$ -	$ -	$ -	$ -	$ -		$ 350,000

Description:
Development of Farmers Market at the Grove at Mustang Crossing.

Estimated Project Cost:

Design	$ -
Construction	$ 350,000
Total	$ 350,000

Project Schedule:
Design:
Bid Award:
Construction:

Funding Source(s):
General Fund

Project Listing:	Prior Yrs	17/18	18/19	19/20	20/21	21/22	22/23	23/24	Total
1	$ 265,000	$ 85,000	$ -	$ -	$ -	$ -	$ -	$ -	$ 350,000
Total:	$ 265,000	$ 85,000	$ -	$ -	$ -	$ -	$ -	$ -	$ 350,000

Operating Budget Impact:	Prior Yrs	17/18	18/19	19/20	20/21	21/22	22/23	23/24	Total
	$ (10,000)	$ -	$ -	$ -	$ -	$ -	$ -		$ (10,000)

Project: Library Renovations — Responsible Dept: Library

Projected Financial Plan	Prior Yrs	17/18	18/19	19/20	20/21	21/22	22/23	23/24	Total
	$ -	$ -	$ 300,000	$ -	$ -	$ -	$ -	$ -	$ 300,000

Description:
Renovate and update Manske Library

Estimated Project Cost:

Design	
Construction	$ 300,000
Total	$ 300,000

Project Schedule:
Design:
Bid Award:
Construction:

Funding Source(s):
General Fund

Project Listing:	Prior Yrs	17/18	18/19	19/20	20/21	21/22	22/23	23/24	Total
1	$ -	$ -	$ 300,000	$ -	$ -	$ -	$ -	$ -	$ 300,000
Total:	$ -	$ -	$ 300,000	$ -	$ -	$ -	$ -		$ 300,000

Operating Budget Impact:	Prior Yrs	17/18	18/19	19/20	20/21	21/22	22/23	23/24	Total
	Cost savings on less maintenance for older furniture and fixtures.								$ -

Project: Street Revitalization — Responsible Dept: Public Works

Projected Financial Plan	Prior Yrs	17/18	18/19	19/20	20/21	21/22	22/23	23/24	Total
	$ 2,000,000	$ 500,000	$ 500,000	$ 500,000	$ 500,000	$ 500,000	$ 500,000	$ 500,000	$ 5,500,000

Description:

Residential Street Overlay Program

Estimated Project Cost:

Design	$ 500,000
Construction	$ 5,000,000
Total	$ 5,500,000

Project Schedule:
Design:
Bid Award:
Construction:

Funding Source(s):
General Fund

Project Listing:	Prior Yrs	17/18	18/19	19/20	20/21	21/22	22/23	23/24	Total
1	$ 2,000,000	$ 500,000	$ 500,000	$ 500,000	$ 500,000	$ 500,000	$ 500,000	$ 500,000	$ 5,500,000
Total:	$ 2,000,000	$ 500,000	$ 500,000	$ 500,000	$ 500,000	$ 500,000	$ 500,000	$ 500,000	$ 5,500,000

Operating Budget Impact:	Prior Yrs	17/18	18/19	19/20	20/21	21/22	22/23	23/24	Total
	$ -	$ (23,347)	$ (23,347)	$ (23,347)	$ (23,347)	$ (23,347)	$ (23,347)	$ (23,347)	$ (233,470)

Project: Historical Park Structure Repairs — Responsible Dept: Parks And Recreation

Projected Financial Plan	Prior Yrs	17/18	18/19	19/20	20/21	21/22	22/23	23/24	Total
	$ -	$ 650,000	$ -	$ -	$ -	$ -	$ -	$ -	$ 650,000

Description:

Repairs on Historical Park's Gilbert House and Church.

Estimated Project Cost:

Design	
Construction	$ 650,000
Total	$ 650,000

Project Schedule:

Design:
Bid Award:
Construction:

Funding Source(s):

Hotel/Motel Fund

Project Listing:	Prior Yrs	17/18	18/19	19/20	20/21	21/22	22/23	23/24	Total
	$ -	$ 650,000	$ -	$ -	$ -	$ -	$ -	$ -	$ 650,000
Total:	$ -	$ 650,000	$ -	$ -	$ -	$ -	$ -	$ -	$ 650,000

Operating Budget Impact:	Prior Yrs	17/18	18/19	19/20	20/21	21/22	22/23	23/24	Total
	Negligible impact. Repairs to prevent structural failure								$ -

Project: Utility Replacement & Improvement

Responsible Dept: Public Works

Projected Financial Plan	Prior Yrs	17/18	18/19	19/20	20/21	21/22	22/23	23/24	Total
	$ 16,842,390	$ 600,000	$ 450,000	$ 2,100,000	$ 2,100,000	$ 2,100,000	$ 2,100,000	$ 2,200,000	$ 28,492,390

Description: This project funds the rehabilitation and replacement of water and sanitary sewer lines throughout the city.

Estimated Project Cost:

Design	$ -
Construction	$ 28,492,390
ROW/Easements/Land	$ -
Other	$ -
Total	$ 28,492,390

Funding Source(s):

Water and Sewer Fund

Project Listing:	Prior Yrs	17/18	18/19	19/20	20/21	21/22	22/23	23/24	Total
Water and sewer line improvements	$ 16,842,390	$ 600,000	$ 450,000	$ 2,100,000	$ 2,100,000	$ 2,100,000	$ 2,100,000	$ 2,200,000	$ 28,492,390
									$ -
Total:	$ 16,842,390	$ 600,000	$ 450,000	$ 2,100,000	$ 2,100,000	$ 2,100,000	$ 2,100,000	$ 2,200,000	$ 28,492,390

Operating Budget Impact:	Prior Yrs	17/18	18/19	19/20	20/21	21/22	22/23	23/24	Total
	Cost savings due to reduction of treatment of water are dependent on size of pipe, precipitation and usage.								$ -

Project: I & I Repairs

Responsible Dept: Public Works

Projected Financial Plan	Prior Yrs	17/18	18/19	19/20	20/21	21/22	22/23	23/24	Total
	$ 1,828,187	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 2,878,187

Description:

This is a yearly program that will provide for inflow and infiltration reduction improvements on the sanitary sewer system. Expenditures in future years will focus on identifying problems areas within the city so repairs can be made.

Estimated Project Cost:

Design	$ -
Construction	$ 2,878,187
ROW/Easements/Land	$ -
Other	$ -
Total	$ 2,878,187

Funding Source(s):

Water and Sewer Fund

Project Listing:	Prior Yrs	17/18	18/19	19/20	20/21	21/22	22/23	23/24	Total
1. Completed Projects	$ 1,828,187	$ -	$ -	$ -	$ -	$ -	$ -		$ 1,828,187
2. Future year projects		$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 1,050,000
Total:	$ 1,828,187	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 2,878,187

Operating Budget Impact:	Prior Yr	17/18	18/19	19/20	20/21	21/22	22/23	23/24	Total
	Potential reduction in maintenance and repair costs dependent upon usage.								$ -

Project: Service Center Improvements **Responsible Dept:** Public Works

Projected Financial Plan	Prior Yrs	17/18	18/19	19/20	20/21	21/22	22/23	23/24	Total
	$ 880,500	$ 3,360,000	$ 3,700,000	$ 650,000	$ 550,000	$ 550,000	$ 600,000	$ 500,000	$ 10,790,500

Description:

This budget provides for the acquisition of land and master planning costs associated with relocating the Service Center.

Estimated Project Cost:

Design	$ 780,500
Construction	$ 9,910,000
ROW/Easements/Land	$ 100,000
Other	$ -
Total	$ 10,790,500

Funding Source(s):
Water and Sewer Fund

Project Listing:	Prior Yrs	17/18	18/19	19/20	20/21	21/22	22/23	23/24	Total
Design	$ 791,000	$ -	$ -	$ -	$ -	$ -	$ -		$ 791,000
ROW/Easements/Land	$ 89,500	$ -	$ -	$ -	$ -	$ -	$ -		$ 89,500
Construction	$ -	$ 3,360,000	$ 3,700,000	$ 650,000	$ 550,000	$ 550,000	$ 600,000	$ 500,000	$ 9,910,000
Total:	$ 880,500	$ 3,360,000	$ 3,700,000	$ 650,000	$ 550,000	$ 550,000	$ 600,000	$ 500,000	$ 10,790,500

For the first two years both centers will need utilities and maintenance.

Operating Budget Impact:	Prior Yr	17/18	18/19	19/20	20/21	21/22	22/23	23/24	Total
	$ -	$ 18,950	$ 18,950	$ 18,950	$ 18,950	$ 18,950	$ 18,950	$ 18,950	$ 132,650

Project: Motor/Tank/Pump Improvements

Responsible Dept: Public Works

Projected Financial Plan	Prior Yrs	17/18	18/19	19/20	20/21	21/22	22/23	23/24	Total
	$ 2,252,402	$ 70,000	$ 70,000	$ 70,000	$ 70,000	$ 70,000	$ 70,000	$ 70,000	$ 2,742,402

Description:

This project will rehabilitate and/or replace major components of the water distribution system. The improvements focus on improving system reliability by lowering maintenance costs, reducing power outages, increasing efficiency, and extending the useful lives of equipment and facilities.

Estimated Project Cost:

Design	$ -
Construction	$ 2,742,402
ROW/Easements/Land	$ -
Other	$ -
Total	$ 2,742,402

Funding Source(s):

Water and Sewer Fund

Project Listing:	Prior Yrs	17/18	18/19	19/20	20/21	21/22	22/23	23/24	Total
1. Prior Years	$ 664,166	$ -	$ -	$ -	$ -	$ -	$ -		$ 664,166
2. Rehab Wicker Tank	$ 1,588,236	$ -	$ -	$ -	$ -	$ -	$ -		$ 1,588,236
3. Future projects	$ -	$ 70,000	$ 70,000	$ 70,000	$ 70,000	$ 70,000	$ 70,000	$ 70,000	$ 490,000
Total:	$ 2,252,402	$ 70,000	$ 70,000	$ 70,000	$ 70,000	$ 70,000	$ 70,000	$ 70,000	$ 2,742,402

Operating Budget Impact:	Prior Yr	17/18	18/19	19/20	20/21	21/22	22/23	23/24	Total
	Potential reduction in maintenance costs and improved efficiency.								$ -

Project: Western Securities | Responsible Dept: Public Works

Projected Financial Plan	Prior Yrs	17/18	18/19	19/20	20/21	21/22	22/23	23/24	Total
	$ 1,053,955	$ 480,003	$ 504,025	$ 152,303	$ 203,169	$ -	$ -		$ 2,393,455

Description:

Developer incentive reimbursements for public improvements (Mustang Station).

Estimated Project Cost:

Design	$ -
Construction	$ -
ROW/Easements/Land	$ -
Other	$ 2,393,455
Total	$ 2,393,455

Funding Source(s):
TIF No. 2 Funds

Project Listing:	Prior Yrs	17/18	18/19	19/20	20/21	21/22	22/23	23/24	Total
Developer's Reimbursement	$ 1,053,955	$ 480,003	$ 504,025	$ 152,303	$ 203,169	$ -	$ -	$ -	$ 2,393,455
Total:	$ 1,053,955	$ 480,003	$ 504,025	$ 152,303	$ 203,169	$ -	$ -	$ -	$ 2,393,455

Operating Budget Impact:	Prior Yrs	17/18	18/19	19/20	20/21	21/22	22/23	23/24	Total
	No impact. Developers reimbursement if required.								$ -

Project: Street Improvements **Responsible Dept:** Public Works

Projected Financial Plan	Prior Yrs	17/18	18/19	19/20	20/21	21/22	22/23	23/24	Total
	$ 14,769,267	$ 1,112,086	$ 3,800,000	$ 3,800,000	$ 1,266,000	$ -	$ -	$ -	$ 24,747,353

Description:

This project is for the improvement of streets and Marsh Lane bridge over a four-year period. A total of $23.5 million in bonds were authorized by voters.

Estimated Project Cost:

Street Improvements	$ 22,558,721
Marsh Lane Bridge (south bound)	$ 1,397,500
Bond Issuance costs	$ 291,132
Other	$ 500,000
Total	$ 24,747,353

Project Schedule:

Design:

Bid Award:

Construction:

Funding Source(s):

Bond proceeds

Project Listing:	Prior Yrs	17/18	18/19	19/20	20/21	21/22	22/23	23/24	Total
Street Improvements	$ 12,692,721	$ 1,000,000	$ 3,800,000	$ 3,800,000	$ 1,266,000	$ -	$ -	$ -	$ 22,558,721
Marsh Lane Bridge	$ 1,397,500	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 1,397,500
Public Way Improvements	$ 500,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 500,000
Bond Issuance Cost	$ 179,046	$ 112,086	$ -	$ -	$ -	$ -	$ -	$ -	$ 291,132
Total:	$ 14,769,267	$ 1,112,086	$ 3,800,000	$ 3,800,000	$ 1,266,000	$ -	$ -	$ -	$ 24,747,353

Operating Budget Impact:	Prior Yrs	17/18	18/19	19/20	20/21	21/22	22/23	23/24	Total
	Potential reduction in maintenance costs and improved efficiency.								$ -

Project: Justice Center Security Updates | Responsible Dept: Police

Projected Financial Plan	Prior Yrs	17/18	18/19	19/20	20/21	21/22	22/23	23/24	Total
	$ 795,628	$ 1,911,400	$ -	$ -	$ -	$ -	$ -	$ -	$ 2,707,028

Description:

Security and expansion of Justice Center. Upgrade in security for both court and police departments. Expansion to include locker room, booking area, evidence, storage, and garage areas in the police department. Expansion of jury deliberation room and Marshal's office in court.

Estimated Project Cost:

Design	$ 50,000
Construction	$ 2,560,400
Bond Issuance Costs	$ 96,628
Total	$ 2,707,028

Funding Source(s):

Bond Proceeds	$ 2,545,000
Bond Premium	$ 149,083
Est. Interest	$ 17,925
	$ 2,712,008

Project Listing:	Prior Yrs	17/18	18/19	19/20	20/21	21/22	22/23	23/24	Total
Design	$ 50,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 50,000
Construction	$ 649,000	$ 1,911,400	$ -	$ -	$ -	$ -	$ -	$ -	$ 2,560,400
Bond Issuance Costs	$ 96,628	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 96,628
Total:	$ 795,628	$ 1,911,400	$ -	$ -	$ -	$ -	$ -	$ -	$ 2,707,028

Operating Budget Impact:	Prior Yrs	17/18	18/19	19/20	20/21	21/22	22/23	23/24	Total
	Negligible impact. Upgrades to require approximately same maintenance.								$ -

Project: Fire Station #2 Relocation Bond Fund Responsible Dept: Fire

Projected Financial Plan	Prior Yrs	17/18	18/19	19/20	20/21	21/22	22/23	23/24	Total
	$ -	$ 164,350	$ 2,500,000	$ 2,500,000	$ 420,000	$ -	$ -	$ -	$ 5,584,350

Description:

The revenues consist primarily of bond proceeds. Expenditures are for design and construction of Fire Station 2, which will be relocated from its existing location at 3940 Spring Valley Road to a City owned property that will improve the community's fire and EMS service delivery.

Estimated Project Cost:

Design	$ 100,000
Construction	$ 5,420,000
Bond Issuance Costs	$ 64,350
Total	$ 5,584,350

Funding Source(s):

Bond Proceeds	$ 5,500,000
Bond Premium	$ 55,000
Est. Interest	$ 30,000
Total	$ 5,585,000

Project Listing:	Prior Yrs	17/18	18/19	19/20	20/21	21/22	22/23	23/24	Total
Design	$ -	$ 100,000	$ -	$ -	$ -	$ -	$ -	$ -	$ 100,000
Construction	$ -	$ -	$ 2,500,000	$ 2,500,000	$ 420,000	$ -	$ -	$ -	$ 5,420,000
Bond Issuance Costs	$ -	$ 64,350	$ -	$ -	$ -	$ -	$ -	$ -	$ 64,350
Total:	$ -	$ 164,350	$ 2,500,000	$ 2,500,000	$ 420,000	$ -	$ -	$ -	$ 5,584,350

Operating Budget Impact:	Prior Yrs	17/18	18/19	19/20	20/21	21/22	22/23	23/24	Total
	Benefits offset costs. Larger facility, but more energy efficient then previous. No additional staff planned.								$ -

CITY OF FARMERS BRANCH
CAPITAL IMPROVEMENT PROGRAM
SUMMARY
PROPOSED FISCAL YEAR BUDGET 2017-18

			PRIOR YEARS	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24
REVENUES										
Non-Bond CIP	$	88,794,250	82,210,050	1,020,600	935,600	925,600	925,600	925,600	925,600	925,600
Hotel/Motel CIP	$	6,003,249	5,353,249	650,000						
Non-Bond Utility	$	60,973,284	40,360,862	2,772,516	2,972,741	2,972,969	2,973,199	2,973,431	2,973,665	2,973,901
DART LAP	$	25,483,587	25,483,587							
Tax Increment Finance District #1	$	42,584,121	31,287,051	4,680,320	5,138,219	1,478,530				
Tax Increment Finance District #2	$	5,581,988	2,828,110	790,942	830,471	359,246	377,189	396,029		
Street Improvement/Animal Shelter Bond	$	8,170,849	8,170,849							
Fire Station 1 Relocation Bond	$	5,633,031	5,633,031							
Radio System Bond	$	3,031,616	3,031,616							
Aquatics Center Bond	$	8,905,888	8,905,888							
Consolidated Dispatch Bond	$	2,060,405	2,060,405							
Street Improvement Bond	$	24,747,598	14,913,798	9,683,800	75,000	50,000	25,000			
Justice Center Security Upgrades Bond	$	2,712,008	2,712,008							
Fire Station # 2 Relocation	$	5,585,000		5,570,000	10,000	5,000				
TOTAL REVENUES	$	290,266,873	382,980,605	25,168,179	9,962,032	5,791,345	4,300,988	4,295,059	3,899,265	3,899,501
EXPENDITURES										
Non-Bond CIP	$	88,776,680	81,916,680	1,010,000	1,225,000	925,000	925,000	925,000	925,000	925,000
Hotel/Motel CIP	$	5,995,232	4,359,232	1,636,000						
Non-Bond Utility	$	60,606,934	37,504,720	4,182,214	4,370,000	2,970,000	2,870,000	2,870,000	2,920,000	2,920,000
DART LAP	$	25,474,256	25,474,256							
Tax Increment Finance District #1	$	42,334,120	31,187,051	4,630,321	5,088,219	1,428,529				
Tax Increment Finance District #2	$	4,453,622	2,828,109	619,521	650,519	152,303	203,169			
Street Improvement/Animal Shelter Bond	$	8,170,850	8,170,850							
Fire Station 1 Relocation Bond	$	5,636,153	5,636,153							
Radio System Bond	$	2,938,000	2,938,000							
Aquatics Center Bond	$	8,905,887	8,905,887							
Consolidated Dispatch Bond	$	2,044,796	2,044,796							
Street Improvement Bond	$	24,747,353	14,769,267	1,112,086	3,800,000	3,800,000	1,266,000			
Justice Center Security Upgrades Bond	$	2,707,028	795,628	1,911,400						
Fire Station #2 Relocation	$	5,584,350		164,350	2,500,000	2,500,000	420,000			
TOTAL EXPENDITURES	$	288,375,261	400,714,857	15,265,892	17,633,738	11,775,832	5,684,169	3,795,000	3,845,000	3,845,000

CITY OF FARMERS BRANCH
CAPITAL IMPROVEMENT PROGRAM
NON-BOND CIP FUND
PROPOSED FISCAL YEAR YEAR BUDGET 2017-18

	PROJECT BUDGET	PRIOR YEARS	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24
REVENUE SOURCES:									
Miscellaneous Revenues									
Prior Year Revenue	$ 4,240,303	4,240,303							
North Texas Toll way Authority	$ 150,000	150,000							
Interest	$ 8,456,234	8,452,034	600	600	600	600	600	600	600
Developer Contributions	$ 1,299,919	1,299,919							
Dallas County	$ 260,358	260,358							
Public Improvement District [1]	$ 3,568,918	3,568,918							
Las Campanas Wall Assessment	$ 110,295	110,295							
Hotel/Motel Fund Transfer	$ 1,466,200	1,466,200							
DART Signal Reimbursement	$ 97,467	97,467							
TxDOT (LBJ Express)	$ 969,656	969,656							
TxDOT RTR (NCTCOG)	$ 270,645	270,645							
CDBG Funds	$ 1,158,425	1,158,425							
Subtotal Revenues Excluding Transfers	$ 22,048,420	22,044,220	600	600	600	600	600	600	600
Transfer of General Fund Balance									
Prior Year Revenue	$ 19,441,000	19,441,000							
Subtotal Transfer of General Fund Balance	$ 19,441,000	19,441,000							
General Fund Transfers									
Prior Year Revenue	$ 8,388,000	8,388,000							
Street Revitalization	$ 5,500,000	2,000,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000
Fire Station #2 Relocation	$ 400,000	400,000							
Street Program Transfer	$ 15,018,000	14,998,000	10,000	10,000					
Trails Program Transfer	$ 550,000	550,000							
Farmers Market Grove at Mustang Crossing	$ 350,000	265,000	85,000						
Subtotal General Fund Transfers	$ 30,206,000	26,601,000	595,000	510,000	500,000	500,000	500,000	500,000	500,000
Departmental Transfers									
Prior Year Revenue	$ 11,555,500	11,555,500							
Playground/Park Renovations ('13-'14 Lighting Study)	$ 425,000	425,000							
Park Maintenance	$ 4,250,000	1,275,000	425,000	425,000	425,000	425,000	425,000	425,000	425,000
Parks Maintenance (VV Soccer Complex)	$ 105,000	105,000							
Streets/Railroad Crossings	$ 754,000	754,000							
DART	$ 9,331	9,331							
Subtotal Departmental Transfers	$ 17,098,831	$ 14,123,831	425,000	425,000	425,000	425,000	425,000	425,000	425,000
TOTAL REVENUES:	$ 88,794,250	82,210,050	1,020,600	935,600	925,600	925,600	925,600	925,600	925,600

CITY OF FARMERS BRANCH
CAPITAL IMPROVEMENT PROGRAM
NON-BOND CIP FUND
PROPOSED FISCAL YEAR YEAR BUDGET 2017-18

PROJECTED EXPENDITURES

Completed Projects

	PROJECT BUDGET	PRIOR YEARS	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24
Prior Years [2]	$ 57,415,839	57,415,839							
Liberty Plaza	$ 429,858	429,858							
Screen Wall Assistance	$ 185,196	185,196							
City Entryway Enhancements	$ 48,878	48,878							
Field of Blue Statue	$ 24,500	24,500							
CDBG Project 2008-10	$ 136,693	136,693							
Railroad Crossing Signal Controllers (DART)	$ 97,767	97,767							
Current and Future Projects									
Playground/Park Renovations ('13-'14 Lighting Study)	$ 629,386	629,386							
Parks Maintenance (VV Soccer Complex)	$ 105,000	105,000							
Park Field Light Replacement	$ 2,250,000	675,000	225,000	225,000	225,000	225,000	225,000	225,000	225,000
Burke Nature Preserve Improvements	$ 500,000	150,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Playground Equipment Replacement	$ 500,000	150,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Trail Improvements [4]	$ 2,550,000	1,850,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Farmers Market - Grove at Mustang Crossing	$ 350,000	265,000	85,000						
Redevelopment Program	$ 2,816,584	2,816,584							
Railroad Crossing Improvements	$ 588,841	588,841							
Library Renovations	$ 300,000			300,000					
Streetscape Enhancements	$ 292,114	292,114							
Street Resurfacing	$ 7,490,278	7,490,278							
-Monument Signs (LBJ/Josey, Webb Chapel)	$ 50,000	50,000							
CDBG Project 2015-16 Shoredale Lane Water/Sewer Replacement	$ 219,773	219,773							
Traffic Signals Rehabilitation	$ 120,385	120,385							
Fire Station #2 Relocation	$ 400,781	400,781							
Street Revitalization [3]	$ 5,500,000	2,000,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000
Traffic Counts	$ 26,283	26,283							
Farmers Branch Station Streets/Transit Center	$ 267,336	267,336							
TOTAL PLANNED EXPENDITURES:	$ 83,295,491	76,435,491	1,010,000	1,225,000	925,000	925,000	925,000	925,000	925,000
Transfers	$ 5,481,189	5,481,189							
TOTAL EXPENDITURES:	$ 88,776,680	81,916,680	1,010,000	1,225,000	925,000	925,000	925,000	925,000	925,000
RESERVED FOR CONTINGENCIES AND FUTURE PROJECTS:	$ 17,570	293,370	303,970	14,570	15,170	15,770	16,370	16,970	17,570

[1] Funding is from savings resulting from the early payoff of public improvement district (PID) debt.
[2] A list of completed projects is available upon request.
[3] Street Revitalization project spans 10 years from FY 2013-2014 to FY 2022-2023 for total of $5,000,000.
[4] An additional $500,000 to be paid from Street Improvement Bonds making total project $3,000,000 ($1,500,000 funded by Dallas County) for fiscal 2016-2017.

CITY OF FARMERS BRANCH
CAPITAL IMPROVEMENT PROGRAM
HOTEL/MOTEL CIP FUND
PROPOSED FISCAL YEAR YEAR BUDGET 2017-18

	PROJECT BUDGET	PRIOR YEARS	2017-18	2018-19
REVENUE SOURCES:				
Appropriated Fund Balance	$ 200,199	200,199		
Interest	$ 297,650	297,650		
Hotel/Motel Transfer from Non-Bond CIP	$ 360,400	360,400		
Special Revenue Donations	$ 75,000	75,000		
Hotel/Motel Transfers	$ 5,070,000	4,420,000	650,000	
TOTAL REVENUES:	$ 6,003,249	5,353,249	650,000	
PROJECTED EXPENDITURES				
Completed Projects				
Prior Years [1]	$ 4,051,632	4,051,632		
Stars Center Upgrades	$ 986,000		986,000	
Historical Park Structure Repairs	$ 650,000		650,000	
Historical Park Master plan	$ 28,500	28,500		
Historical Park General Store	$ 100,000	100,000		
Historical Park Lighting Study	$ 25,000	25,000		
Historical Park Bridge & Pathways	$ 154,100	154,100		
TOTAL EXPENDITURES:	$ 5,995,232	4,359,232	1,636,000	
RESERVED FOR CONTINGENCIES AND FUTURE PROJECTS:	$ 8,018	994,018	8,018	8,018

[1] A list of completed projects is available upon request.

CITY OF FARMERS BRANCH
CAPITAL IMPROVEMENT PROGRAM
NON-BOND UTILITY FUND
PROPOSED FISCAL YEAR YEAR BUDGET 2017-18

		PROJECT BUDGET	PRIOR YEARS	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24
REVENUE SOURCES:										
Transfer from Water & Sewer Fund Operations [1]	$	48,899,346	28,449,346	2,750,000	2,950,000	2,950,000	2,950,000	2,950,000	2,950,000	2,950,000
Transfer from Water & Sewer Fund - Fund Balance	$	6,200,000	6,200,000							
Transfer from Sewer Interceptor Fund	$	1,495,069	1,495,069							
Transfer from Fixed Asset Fund	$	213,166	213,166							
Developer Contribution	$	5,500	5,500							
Interest	$	3,462,034	3,299,612	22,516	22,741	22,969	23,199	23,431	23,665	23,901
TML Reimbursements	$	415,864	415,864							
CDBG	$	282,305	282,305							
TOTAL REVENUES:	$	60,973,284	40,360,862	2,772,516	2,972,741	2,972,969	2,973,199	2,973,431	2,973,665	2,973,901
PROJECTED EXPENDITURES										
Completed Projects										
Prior Years [2]	$	8,389,812	8,389,812							
Benchmark Water/SS Line	$	392,611	392,611							
Current and Future Projects	$									
Utility Replacement & Improvements	$	28,492,390	16,842,390	600,000	450,000	2,100,000	2,100,000	2,100,000	2,100,000	2,200,000
I & I Repairs	$	2,878,187	1,828,187	150,000	150,000	150,000	150,000	150,000	150,000	150,000
Service Center Improvements	$	10,790,500	880,500	3,360,000	3,700,000	650,000	550,000	550,000	600,000	500,000
Motor/Pump/Tank Improvements	$	2,742,402	2,252,402	70,000	70,000	70,000	70,000	70,000	70,000	70,000
Technology/Security Improvements	$	1,707,166	1,707,166							
East Side Lift Station	$	1,216,688	1,214,474	2,214						
Farmers Branch Station Streets	$	833,070	833,070							
TOTAL PLANNED EXPENDITURES:	$	57,442,827	34,340,613	4,182,214	4,370,000	2,970,000	2,870,000	2,870,000	2,920,000	2,920,000
Transfers	$	3,164,107	3,164,107							
TOTAL EXPENDITURES:	$	60,606,934	37,504,720	4,182,214	4,370,000	2,970,000	2,870,000	2,870,000	2,920,000	2,920,000
RESERVED FOR CONTINGENCIES AND FUTURE PROJECTS:	$	366,350	2,856,142	1,446,445	49,186	52,155	155,353	258,784	312,449	366,350

[1] Transfer from Water & Sewer Operations. This is a planned use of fund balance for capital improvements.
[2] A list of completed projects is available upon request.

CITY OF FARMERS BRANCH
CAPITAL IMPROVEMENT PROGRAM
TAX INCREMENT FINANCE DISTRICT #1 FUND
PROPOSED FISCAL YEAR YEAR BUDGET 2017-18

		PROJECT BUDGET	PRIOR YEARS	2017-18	2018-19	2019-20
REVENUE SOURCES:						
CFBISD (100%)	$	22,792,746	15,005,320	3,711,833	4,075,593	
City of Farmers Branch (35%)	$	3,706,420	1,841,144	513,953	564,321	787,002
Dallas County Hospital District (34%)	$	1,811,432	970,828	231,618	254,316	354,670
Dallas County (34%)	$	1,446,232	714,840	201,526	221,275	308,591
Dallas County Community College District (35%)	$	204,912	204,912			
Valwood Improvement Authority (50% - M&O Rate)	$	223,473	177,691	12,615	13,851	19,316
Dallas Independent School District (35%)	$	83,860	60,979	7,551	7,627	7,703
Developer Advance [1]	$	11,601,824	11,601,824			
Interest	$	713,222	709,513	1,224	1,236	1,249
TOTAL REVENUES:	$	42,584,121	31,287,051	4,680,320	5,138,219	1,478,530
PROJECTED EXPENDITURES						
Completed Projects						
Prior Years [2]	$	3,245,649	3,245,649			
Current and Future Projects						
City and School Administrative Fees	$	247,602	247,602			
Developer Reimbursement [3]	$	14,147,218	7,515,183	2,477,907	2,725,599	1,428,529
Zone School Project Costs (CFBISD) [4]	$	14,057,040	9,542,006	2,152,414	2,362,620	
Zone School Project Costs (DISD) [5]	$	1,937	1,937			
Mercer Parkway	$	3,531,657	3,531,657			
Lake Improvements: north of I-635	$	1,343,709	1,343,709			
"Peninsula Tract" Improvements [6]	$	2,980,332	2,980,332			
Remaining West Side Projects [1]	$	2,453,432	2,453,432			
Mercer Parkway Extension (Luna to I-35)	$	364,450	364,450			
Knightsbridge Road	$	363,700	363,700			
Bond Street	$	363,700	363,700			
East Lift Station (west of I35, north of IH635)	$	380,696	380,696			
Luna Road Lift Station	$	632,140	632,140			
Lake Improvements: South of I-635	$	348,745	348,745			
TOTAL PLANNED EXPENDITURES:	$	42,008,576	30,861,507	4,630,321	5,088,219	1,428,529
Transfers	$	325,544	325,544			
TOTAL EXPENDITURES	$	42,334,120	31,187,051	4,630,321	5,088,219	1,428,529
RESERVED FOR CONTINGENCIES AND FUTURE PROJECTS:	$	250,001	100,000	150,000	200,000	250,000

[1] A list of completed projects is available upon request
[2] Developer reimbursements to be based on provisions of Developer Agreements Nos. 1-8. (Principal and Interest as of Sept. 30th 2016 is $15,649,907.12)
[3] Figures represent 65% of CFBISD revenue payment
[4] Figures represent 20% of DISD revenue payment
[5] Design for Phase 2 improvements were funded by Developer Advances.
[6] Does not include future projects or overpayments/refunds.

Terms and Limits for Participation

Dallas County (Term-12/31/2019)	34% up to $4.5MM
Carrollton Farmers Branch ISD (Term-12/20/2018)	100% up to $129,805,190
Valwood Authority (Term-12/31/2019)	50% of O&M rate only
Dallas ISD (Term 12/20/2018)	35% up to $4,145,043
DCCCD (Term-15 years from zone creation date of 12/21/1998)	35%
Parkland (Term 12/31/2019)	34% up to $4.5MM
Farmers Branch	35%

CITY OF FARMERS BRANCH
CAPITAL IMPROVEMENT PROGRAM
TAX INCREMENT FINANCE DISTRICT #2 FUND
PROPOSED FISCAL YEAR YEAR BUDGET 2017-18

	PROJECT BUDGET	PRIOR YEARS	2017-18	2018-19	2019-20	2020-21	2021-22
REVENUE SOURCES:							
CFBISD (100%)	$ 2,416,310	1,462,936	465,060	488,313			
City of Farmers Branch (100%)	$ 1,946,396	734,312	219,357	230,324	241,841	253,933	266,629
Dallas County Hospital District (55%)	$ 510,822	194,506	57,245	60,107	63,113	66,268	69,582
Dallas County (55%)	$ 430,597	161,729	48,658	51,091	53,646	56,328	59,145
Dallas County Community College District (100%)	$ 53,256	53,256					
Non-Bond CIP Fund Advance	$ 200,000	200,000					
Interest [1]	$ 24,607	21,371	622	634	647	660	673
TOTAL REVENUES:	$ 5,581,988	2,828,110	790,942	830,471	359,246	377,189	396,029
PROJECTED EXPENDITURES							
Completed Projects							
Prior Years [2]	$ 14,943	14,943					
Phase One Public Imp./Enhancements	$ 144,999	144,999					
Current and Future Projects							
Zone School Project Costs [3]	$ 707,274	421,262	139,518	146,494			
City and School Administrative Fees	$ 67,950	67,950					
Bee Street Development	$ 550,000	550,000					
Farmers Branch Station Streets	$ 225,000	225,000					
K. Hovnanian	$ 150,000	150,000					
Western Securities [4]	$ 2,393,455	1,053,955	480,003	504,025	152,303	203,169	
TOTAL PLANNED EXPENDITURES:	$ 4,253,622	2,628,109	619,521	650,519	152,303	203,169	
Transfers	$ 200,000	200,000					
TOTAL EXPENDITURES	$ 4,453,622	2,828,109	619,521	650,519	152,303	203,169	
RESERVED FOR CONTINGENCIES AND FUTURE PROJECTS:	$ 1,128,366	0	171,422	351,373	558,317	732,337	1,128,366

[1] Includes bond premiums, interest income, and accrued interest
[2] A list of completed projects is available upon request.
[3] Figures represent 30% of CFBISD revenue payment
[4] Contractual cap of $2,400,000

Terms and Limits for Participation	
Dallas County (Term-12/31/2020)	55% up to $1.7MM
Carrollton Farmers Branch ISD (Term-07/20/2019)	100% up to $23,895,858
DCCCD (Term-5 years from zone creation date of 7/21/1999)	100%
Parkland (Term 12/31/2020)	55% up to $1.7MM
Farmers Branch	100%

CITY OF FARMERS BRANCH
CAPITAL IMPROVEMENT PROGRAM
RADIO SYSTEM BOND FUND
PROPOSED FISCAL YEAR YEAR BUDGET 2017-18

	PROJECT BUDGET	PRIOR YEARS	2017-2018
REVENUE SOURCES:			
Bond Proceeds	$ 3,000,000	3,000,000	
Interest	$ 31,616	31,616	
TOTAL REVENUES:	$ 3,031,616	3,031,616	
PROJECTED EXPENDITURES			
Current and Future Projects			
Radio Upgrade Project/Radio System Improvements	$ 2,745,000	2,745,000	
TRITECH Records Management System	$ 139,500	139,500	
Bond Issuance Costs	$ 53,500	53,500	
TOTAL PLANNED EXPENDITURES:	$ 2,938,000	2,938,000	
Transfers	$ -		
TOTAL EXPENDITURES	$ 2,938,000	2,938,000	
RESERVED FOR CONTINGENCIES:	$ 93,616	93,616	93,616

CITY OF FARMERS BRANCH
CAPITAL IMPROVEMENT PROGRAM
AQUATICS CENTER BOND FUND
PROPOSED FISCAL YEAR YEAR BUDGET 2017-18

	PROJECT BUDGET	PRIOR YEARS	2017-2018
REVENUE SOURCES:			
Bond Proceeds	$ 7,148,755	7,148,755	
Non-Bond Utilities Transfers In	$ 1,700,000	1,700,000	
Interest	$ 57,133	57,133	
TOTAL REVENUES:	$ 8,905,888	8,905,888	
PROJECTED EXPENDITURES			
Current and Future Projects			
Aquatics Center Project	$ 8,758,173	8,758,173	
Bond Issuance Costs	$ 147,715	147,715	
TOTAL PLANNED EXPENDITURES:	$ 8,905,887	8,905,887	
Transfers	$		
TOTAL EXPENDITURES	$ 8,905,887	8,905,887	
RESERVED FOR CONTINGENCIES:	$ 0	0	0

CITY OF FARMERS BRANCH
CAPITAL IMPROVEMENT PROGRAM
CONSOLIDATED DISPATCH BOND FUND
PROPOSED FISCAL YEAR YEAR BUDGET 2017-18

	PROJECT BUDGET	PRIOR YEARS	2017-2018
REVENUE SOURCES:			
Bond Proceeds	$ 2,000,000	2,000,000	
Bond Premium	$ 42,906	42,906	
Interest	$ 17,499	17,499	
TOTAL REVENUES:	$ 2,060,405	2,060,405	
PROJECTED EXPENDITURES			
Current and Future Projects			
Consolidated Dispatch; Training Facilities	$ 1,430,000	1,430,000	
Fire Training Facility	$ 570,000	570,000	
Bond Issuance costs	$ 44,796	44,796	
TOTAL PLANNED EXPENDITURES:	$ 2,044,796	2,044,796	
Transfers			
TOTAL EXPENDITURES	$ 2,044,796	2,044,796	
RESERVED FOR CONTINGENCIES:	15,609	15,609	15,609

CITY OF FARMERS BRANCH
CAPITAL IMPROVEMENT PROGRAM
STREET IMPROVEMENT BOND FUND
PROPOSED FISCAL YEAR YEAR BUDGET 2017-18

		PROJECT BUDGET	PRIOR YEARS	2017-18	2018-19	2019-20	2020-21
REVENUE SOURCES:							
Bond Proceeds	$	24,080,000	14,500,000	9,580,000			
Bond Premium	$	287,138	191,338	95,800			
Interest	$	380,460	222,460	8,000	75,000	50,000	25,000
TOTAL REVENUES:	$	24,747,598	14,913,798	9,683,800	75,000	50,000	25,000
PROJECTED EXPENDITURES							
Current and Future Projects							
Street Improvements	$	22,558,721	12,692,721	1,000,000	3,800,000	3,800,000	1,266,000
Marsh Lane Bridge (south bound) [1]	$	1,397,500	1,397,500				
Public Way Improvements [2]	$	500,000	500,000				
Bond Issuance Costs	$	291,132	179,046	112,086			
TOTAL PLANNED EXPENDITURES:	$	24,747,353	14,769,267	1,112,086	3,800,000	3,800,000	1,266,000
Transfers	$						
TOTAL EXPENDITURES	$	24,747,353	14,769,267	1,112,086	3,800,000	3,800,000	1,266,000
RESERVED FOR CONTINGENCIES:	$	245	144,531	8,716,245	4,991,245	1,241,245	245

[1] Major Capital Improvement Plan with Dallas County. Dallas County match equals $1.0MM. Total project cost - $2.0MM

[2] Major Capital Improvement Plan with Dallas County. Connecting Farmers Branch DART Station to John Burke Nature Preserve to Campion Trail. Total Dallas County project of $3MM with City's portion to be $1.5MM

CITY OF FARMERS BRANCH
CAPITAL IMPROVEMENT PROGRAM
JUSTICE CENTER SECURITY UPGRADES BOND FUND
PROPOSED FISCAL YEAR YEAR BUDGET 2017-18

		PROJECT BUDGET	PRIOR YEARS	2017-18
REVENUE SOURCES:				
Bond Proceeds	$	2,545,000	2,545,000	
Bond Premium	$	149,083	149,083	
Interest	$	17,925	17,925	
TOTAL REVENUES:	$	2,712,008	2,712,008	
PROJECTED EXPENDITURES				
Current and Future Projects				
Justice Center Security Upgrades	$	2,610,400	699,000	1,911,400
Bond Issuance Costs	$	96,628	96,628	
TOTAL PLANNED EXPENDITURES:	$	2,707,028	795,628	1,911,400
Transfers	$			
TOTAL EXPENDITURES	$	2,707,028	795,628	1,911,400
RESERVED FOR CONTINGENCIES:		4,980	1,916,380	4,980

CITY OF FARMERS BRANCH
CAPITAL IMPROVEMENT PROGRAM
FIRE STATION #2 RELOCATION
PROPOSED FISCAL YEAR YEAR BUDGET 2017-18

	PROJECT BUDGET	PRIOR YEARS	2017-18	2018-19	2019-20	2020-21
REVENUE SOURCES:						
Bond Proceeds	$ 5,500,000		5,500,000			
Bond Premium	$ 55,000		55,000			
Interest	$ 30,000		15,000	10,000	5,000	
TOTAL REVENUES:	$ 5,585,000		5,570,000	10,000	5,000	
PROJECTED EXPENDITURES						
Current and Future Projects						
Fire Station #2 Relocation	$ 5,520,000		100,000	2,500,000	2,500,000	420,000
Bond Issuance Costs	$ 64,350		64,350			
TOTAL PLANNED EXPENDITURES:	$ 5,584,350		164,350	2,500,000	2,500,000	420,000
Transfers	$					
TOTAL EXPENDITURES	$ 5,584,350		164,350	2,500,000	2,500,000	420,000
RESERVED FOR CONTINGENCIES:	650	0	5,405,650	2,915,650	420,650	650

Exhibit I

COMBINED SUMMARY OF ESTIMATED REVENUES, EXPENDITURES AND FUND BALANCES - SELECT FUNDS

PROPOSED BUDGET 2017-18

		GENERAL FUND	FIXED ASSET FUND	WATER & SEWER FUND	HOTEL/ MOTEL FUND
FUND BALANCE 9/30/2016	[1]	$ 8,257,163	$ 815,098	$ 1,288,493	$ 1,857,115
2016-17 ESTIMATED REVENUES		53,197,100	3,642,364	19,488,700	2,970,300
2016-17 ESTIMATED EXPENDITURES		53,090,600	3,196,570	20,401,700	4,005,100
ADDITION TO (USE OF) FUND BALANCE SUB-TOTAL		106,500	445,794	(913,000)	(1,034,800)
SPECIAL EXPENDITURES					
ASSIGNED FOR FUTURE PURCHASES			(19,478)		
ADDITION TO (USE OF) FUND BALANCE		106,500	426,316	(913,000)	(1,034,800)
ESTIMATED FUND BALANCE 9/30/2017		$ 8,363,663	$ 1,241,414 [2]	$ 375,493	$ 822,315
2017-18 ESTIMATED REVENUES		57,056,200	2,975,578	22,113,200	3,072,700
2017-18 ESTIMATED EXPENDITURES		56,940,800	2,860,000	22,020,400	3,358,900
ADDITION TO FUND BALANCE SUB-TOTAL		115,400	115,578	92,800	(286,200)
SPECIAL EXPENDITURES					
ASSIGNED FOR FUTURE PURCHASES			(359,478)		
ADDITION TO FUND BALANCE SUB-TOTAL		115,400	(243,900)	92,800	(286,200)
ESTIMATED FUND BALANCE 9/30/2018		$ 8,479,063	$ 997,514 [2]	$ 468,293	$ 536,115
TARGET BALANCES	High	$ 10,914,840 [3]	$ 300,000	$ 2,000,000	$ 300,000
	Low	$ 8,186,130 [3]			

This chart illustrates a partial listing of select major operating funds of the City. The chart is used to quickly compare revenues, expenditures, and fund balances for the budget year with the prior year. Special expenditures are one-time uses of fund balance, which were approved by the City Council consistent with fund balance target objectives.

[1] Actual per 9/30/16 Comprehensive Annual Financial Report. Fixed Asset Fund Balance has been adjusted for $111,264 in 2015-16 assigned purchases.

[2] The Estimated Ending Fund Balance for 9/30/2017 reflects an adjustment for the assignment of future purchases totaling $19,478 and the Estimated Ending Fund Balance for 9/30/2018 reflects an adjustment for the assignment of future purchases totaling $359,478. (See Fixed Asset Fund for details.)

[3] The General Fund target balance has been adjusted for $2,366,600 of General Fund fixed asset transfers. A General Fund fund balance target is defined as a target range with a low end of 15% and a high end of 20% of the actual GAAP basis expenditures and other financing sources and uses.

Exhibit II

MOST REALISTIC
COMBINED SUMMARY OF ESTIMATED REVENUES, EXPENDITURES AND FUND BALANCES - SELECT FUNDS

PROPOSED BUDGET 2017-18

		GENERAL FUND	FIXED ASSET FUND	WATER & SEWER FUNDS	HOTEL/ MOTEL FUND
FUND BALANCE 9/30/2016	[1]	$ 8,257,163	$ 815,098	$ 1,288,493	$ 1,857,115
2016-17 ESTIMATED REVENUES		53,197,100	3,642,364	19,488,700	2,970,300
2016-17 ESTIMATED EXPENDITURES		53,090,600	3,196,570	20,401,700	4,005,100
ADDITION TO (USE OF) FUND BALANCE SUB-TOTAL		106,500	445,794	(913,000)	(1,034,800)
SPECIAL EXPENDITURES					
ASSIGNED FOR FUTURE PURCHASES			(19,478)		
ADDITION TO (USE OF) FUND BALANCE		106,500	426,316	(913,000)	(1,034,800)
ESTIMATED FUND BALANCE 9/30/2017		$ 8,363,663	$ 1,241,414 [2]	$ 375,493	$ 822,315
2017-18 ESTIMATED REVENUES		57,056,200	2,975,578	22,113,200	3,072,700
2017-18 ESTIMATED EXPENDITURES		56,640,800	2,860,000	21,920,400	3,283,900
ADDITION TO FUND BALANCE SUB-TOTAL		415,400	115,578	192,800	(211,200)
SPECIAL EXPENDITURES					
ASSIGNED FOR FUTURE PURCHASES			(359,478)		
ADDITION TO FUND BALANCE SUB-TOTAL		415,400	(243,900)	192,800	(211,200)
ESTIMATED FUND BALANCE 9/30/2018		$ 8,779,063	$ 997,514 [2]	$ 568,293	$ 611,115
TARGET BALANCES	High	$ 10,854,840 [3]	$ 300,000	$ 2,000,000	$ 300,000
	Low	$ 8,141,130 [3]			

This chart illustrates a partial listing of select major operating funds of the City. The chart is used to quickly compare revenues, expenditures, and fund balances for the budget year with the prior year. Special expenditures are one-time uses of fund balance, which were approved by the City Council consistent with fund balance target objectives.

[1] Actual per 9/30/16 Comprehensive Annual Financial Report. Fixed Asset Fund Balance has been adjusted for $111,264 in 2015-16 assigned purchases.

[2] The Estimated Ending Fund Balance for 9/30/2017 reflects an adjustment for the assignment of future purchases totaling $19,478 and the Estimated Ending Fund Balance for 9/30/2018 reflects an adjustment for the assignment of future purchases totaling $359,478. (See Fixed Asset Fund for details.)

[3] The General Fund target balance has been adjusted for $2,366,600 of General Fund fixed asset transfers. A General Fund fund balance target is defined as a target range with a low end of 15% and a high end of 20% of the actual GAAP basis expenditures and other financing sources and uses.